

August 2012
Volume 3, Issue 1

Texas State University MPA Program Newsletter

TEXAS STATE
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Welcome from the Director



James Harkins, Patricia Shields, and James Swift.

Dear Students, Alumni and Friends of the MPA Program:

Next year the MPA Program will mark its 40th anniversary. We have experienced remarkable growth since the eventful days in the early 1970s when Dr. Francis Rich started planning for an MPA program that would meet the needs of Texans working in state and local government. At the time the sleepy Southwest Texas State University had under 15,000 students.

We were housed in Evans Academic Center—a run down, depression era, and slightly remodeled elementary school. The secretaries typed our tests and often had mimeograph-purple hands. We used mainframes, punch cards, and did not have telephones in our offices. Aside from Evans, we offered classes in Bergstrom and Randolph AFB. Our evening classes were filled with state and local government employees and Vietnam-era retired military.

Things have changed. This summer we have moved into a state of the art building. Our facilities are modern and spacious. Every classroom and faculty office is filled with the latest technology. We offer classes in Austin, Round Rock, San Marcos and over the Internet. We are recognized nationally as having some of the best student papers, we have been accredited 4 times, we have an active study abroad program, and we are a vital part of the CenTex ASPA chapter. Our over 800 graduates actively engage in policy and administration throughout the state, nation and world. Our graduates have held key elected positions, teach on college campuses and manage cities across the state. We should all be justly proud of our accomplishments. With the new facilities, Texas State's new designation as an emerging research university, a new emphasis on non-profit administration and a PhD proposal highly placed on the University Plan, we are poised for another great 40 years.



Whether you are new to the program or in your last semester, this group is for you.

What is the MPA Student Group?

The goal of the MPA student group is to provide an opportunity for students to build relationships outside of the classroom. Our focus is to strengthen the networking and professional development of students in a fun and social atmosphere. All MPA students, faculty, alumni, staff, friends and family are encouraged to join.



If you would like to get involved or have any ideas for events shoot us an email!

Keep on the lookout for a happy hour before the fall semester begins!

Contact email: MPAStudentGroup@gmail.com

Facebook: <http://www.facebook.com/pages/Texas-State-MPA-Student-Group/180605268705677>

LinkedIn: <http://www.linkedin.com/groups/Texas-State-MPA-Student-Group-4271106>

President: John Grube

Vice President: Christy Carter

Event Chairs: Claire Moyers and Gabe Sepulveda

Development of a Public Administration Ph.D. Program at Texas

In January of 2012 the Texas Higher Education Coordinating Board upgraded Texas State to Emerging Research University status. This change from Doctoral granting to Emerging Research University status increases emphasis on graduate and Ph.D. programs. To fulfill the new standards and goals there has been university-wide interest in advancing the Ph.D. in Public Administration. The provost announced in the Academic Affairs: Provost's Strategic Plan Presentation on April 10, 2012 that a Ph.D. in Public Administration has been targeted for inclusion in the fall 2016 Table of Program Cycle. The PA program is poised to make the transition. Currently there are two PA Ph.D. level classes: POSI 7330-Environmental Policy, Politics, and Law taught by Dr. Dianne Rahm and POSI 7320-Research Practicum taught by Dr. Howard Balanoff. These classes are open to MPA students and POSI 7330 is being offered during the fall 2012 semester.



The National Association of Schools of Public Affairs and Administration (NASPAA) will hold its annual conference in Austin Oct 18-20. The Texas State William P. Hobby Center is hosting a reception. This conference will provide faculty with the opportunity to learn more about and prepare for reaccreditation. There will also be opportunities for practitioners to get training to visit other institutions as part of an accreditation site visit team. As the conference date gets closer more information and reminders about this event will be sent to alumni interested in receiving training.

For more information on this conference go to the [2012 NASPAA Annual Conference](http://www.naspaa.org) website.

Political Science Department Moves to the Undergraduate Academic Center



As of June 2012 the Political Science Department moved from the Evans Liberal Arts building to the new Undergraduate Academic Center building. The Political Science Department, including the William P. Hobby Center for Public Service, can now be found on the third floor of this beautiful new building. The University College Undergraduate Advising center PACE is located on the first floor, Psychology is on the second floor, and Sociology resides on the fourth floor. Construction of the UAC started in June of 2010 and is a LEED certified green building, which was built utilizing a sustainability model to improve energy and water use. Classes for most MPA courses will be taught in the UAC with the beginning of the fall 2012 semester.

The new building will provide MPA students with benefits such as new classrooms that have a great deal of sunlight and acoustic paneling to reduce sound disturbances and many classrooms for small classes. New technology in each classroom will make the running of equipment simpler. Statistic classes will be taught in a computer lab classroom allowing students to have more time on the computer to learn SPSS.

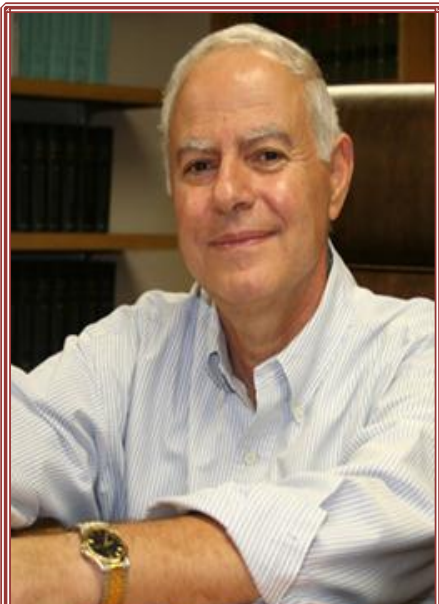


On the fourth floor there is large open computer lab with over a 100 new computer and 9 new printers. It is over twice the size of the one in Evans. Also on the fourth floor there is a room where student organizations can meet and store items. There will be many spaces throughout the building with comfortable seating for students to gather and relax between classes as well as a café run by Chartwells conveniently located on the first floor.

Dr. Hofer has been a passionate member of Texas State faculty since 1987. While at Texas State Dr. Hofer has won a number of teaching awards including Texas State University Foundations of Excellence Teaching Award in 2005 and 2006, the Cen-Tex ASPA Public Educator of the Year Award in May 2008, and the School of Liberal Arts Teaching Award in 2008. Her excellence in teaching is also shown by the success of her past students who credit her with providing them with skills needed to succeed and gain positions such as VP of Public Affairs for the San Antonio Spurs, and Management and Budget Coordinator for the City of New Braunfels.



Dr. Hofer has also been the beloved Academic Advisor for the Delta Tau Delta fraternity since 2004 earning her the Texas State, IFC Advisor of the Month Award. She also supports Greek Life by serving on the Vice-President for Student Affairs Steering Committee on Greek Life. Dr. Hofer's research areas include public finance and health care reform which she has been studying and teaching for over 30 years. For the phased retirement process she will teach her classes in Spring 2013 and Spring 2014. After retirement Dr. Hofer will continue to be an active volunteer with her church and as a Reach to Recovery Volunteer for the American Cancer Society. Texas State and the Master of Public Administration program has been fortunate to have Dr. Hofer's talents and knowledge for over 25 years and thank her for all the time and work she has dedicated to making the program successful.



Dr. Balanoff Elected as a Fellow of the National Academy of Public Administration

Congratulations to Dr. Howard R. Balanoff, who has been inducted as a Fellow in the National Academy of Public Administration (NAPA). Fellows are chosen from among outstanding public administration practitioners and scholars across the country and Dr. Balanoff is the first Texas State Professor to receive this significant honor.

NAPA, chartered by Congress as an independent, non-partisan organization, directs projects and services to improve the quality, performance, and accountability of government. Its 680 Fellows help public sector leaders by evaluating, analyzing, and making recommendations on the nation's most critical management, governance, policy, and operational issues.

Dr. Balanoff has been with Texas State for more than 35 years, holds the William P. Hobby Professorship in Political Science and directs the acclaimed Texas Certified Manager Program (CPM), offered through the University's William P. Hobby Center for Public Service. This past semester Dr. Balanoff chaired a panel and made a presentation with Marilyn K. Balanoff at the Teaching Public Administration Conference. The presentation was titled "The Certified Public Manager (CPM) Program: A Valuable Companion Program for the Masters in Public Administration (MPA) Program".

Faculty Updates

Emily Balanoff-Jones, Ph.D.

Dr. Balanoff-Jones has a forthcoming chapter "Pragmatism and Public Administration: Looking Back, Looking Forward" with Dr. Shields and Travis Whetsell in the book *American Pragmatism and Organization Studies: Researching Management Practices*. Dr. Balanoff received the Foundations of Excellence Award this spring given by members of the Student Foundation to honor faculty who have made a significant impact on their lives while students at Texas State. In 2011-2012, she presented research on the nonprofit and voluntary sector at several national conferences including the American Society for Public Administration and the Public Administration Theory Network. This fall, Dr. Balanoff will be speaking at the Association for Research on Nonprofit and Voluntary Associations and attending the Feminist Pragmatism in Place Colloquium in Dayton, Ohio.



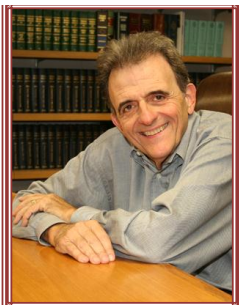
Christopher Brown J.D.

In the past year Dr. Brown has had a number of published and forthcoming articles. He has published "Gone to Texas: Concentrated Animal Feeding Operations, the Texas Compliance History System, and the Need for Better Regulation of Out-of-State Applicants," with Blake Farrar in *Texas Environmental Law Journal*. Dr. Brown's forthcoming works are "When the 'Plain Text' Isn't So Plain: How National Pork Producers Council Restricts the Clean Water Act's Purpose and Impairs Its Enforcement Against Factory Farms," in the *Drake Journal of Agricultural Law*; "Uncooperative Federalism, Mistaken Textualism: The Federal Courts' Hostility Toward Pre-Discharge Regulation of Confined Animal Feeding Operations under the Clean Water Act," in the *Temple Journal of Science, Technology, and the Environment*; "Dairy Discharges: How Misguided Federal Decisions on Surface Water Quality Also Harm New Mexico's Tributary Groundwater," in the *New Mexico Law Review*; and "A Necessary But Insufficient Condition: E.P.A.'s Proposed Information Disclosure Rule Under The NPDES System," in the *Arizona Journal of Environmental Law and Policy*.

Billy Fields, Ph.D.

Dr. Fields presented "Redefining the Role of Non-Profits in Sustainable Transportation Policy: Implications of the Nonmotorized Transportation Pilot Program" at the 2012 American Society for Public Administration National Conference in Las Vegas. His work in sustainable transportation policy has also led to the award of two grants for the study active transportation through the Gulf Coast Center for Evacuation and Transportation Resiliency.

Dr. Fields was recently awarded a new term appointment to serve on the Committee on Bicycle Transportation for the Transportation Research Board of the National Academies. In this role, he sits with national transportation research leaders and helps to set the direction for committee activities. Dr. Fields is also acting as co-editor of the forthcoming Island Press release of "Transport Beyond Oil: Moving to a Sustainable Future." The edited collection (due out spring 2013) explores key transportation policy changes that can help to decrease oil use in the transportation sector.



Charles Garofalo, Ph.D.

This past year Dr. Garofalo was the Country Assessor for the United States, Anti-Corruption Defense Metric, Transparency International in the Fall of 2011. He also published "Practical Ethics in Public Administration, 3rd ed," *Vienna, VA: Management Concepts* with Dean Geuras; "Governance and Values in Contemporary Public Service," in *Value and Virtue in Public Administration*, Basingstoke, UK: *Palgrave Macmillan*. Dr. Garofalo also presented "Governance, Public Values, and Outsourcing National Security" at the Annual Conference of the International Association of Schools and Institutes of Administration in Rome, Italy in June 2011.

Thomas Longoria, Ph.D.

Dr. Longoria forthcoming article entitled "Citizen Approval of CAOs in Texas Cities: An Exploratory Analysis of Anglo and Latino Attitudes" will be published in the *Journal of Public Management and Social Policy*. He also presented a paper (with Dr. Rangarajan) entitled "Measuring Public Manager Cultural Competence" at the Teaching Public Administration Conference. He participated in a round table at the conference "State and Local Budget Pressures: The Charitable Property-Tax Exemption and PILOTs" at the Urban Institute in Washington, DC.

Dr. Longoria attended the Site Visitor training at the annual NASPAA conference in Kansas City in the fall and served as an NASPAA site visitor for the University of Utah MPA program in the spring.

He is also currently mentoring a Ph.D. Student from Howard University (Caroline Harper) this summer as part of the Texas State University Predoctoral Fellowship Program.





Dianne Rahm, Ph.D.

Dr. Rahm published a number of articles since summer 2011: "The Regulatory Framework for Hydraulic Fracturing in Texas," in *Energy Delta Institute Quarterly*; "Greening Human Resources: A Survey of City-level Initiatives," in *Review of Public Personnel Administration* with Dr. Rangarajan; "U.S. City Managers' Perceptions of Disaster Risks: Consequences for Urban Emergency Management," in the *Journal of Contingencies and Crisis Management* with Christopher Reddick and also presented this paper at the 12th Annual Texas CPM & ASPA District 4 Conference in Austin.

Dr. Rahm presented "Civic Engagement, Natural Resource Management, and Livable Communities: The Case of Hydraulic Fracturing of Shale Gas Plays," at the American Society for Public Administration's Annual Conference in Las Vegas, Nevada. She presented "Hydraulic Fracturing of Shale Gas Plays, Environmental Policy Concerns, and Our Energy Future," at the Hawaii International Conference on the Social Sciences in Honolulu. Dr. Rahm also has a case study with Dr. Rangarajan in the fourth coming book *Sustainable Economic Development* (by Osgood, Jefferey, et al) entitled "San Antonio's Mission Verde and Leading by Example Initiatives," case study for "The Greening of Public Management."

Nandhini Rangarajan, Ph.D.

Dr. Rangarajan has published several articles this past year: "Open Access Digital Repository: Sharing Student Research with the World" in the *Journal of Public Affairs Education* with Dr. Shields and Stewart, L.; "Greening Human Resources: A Study of City-level Initiatives" in *Review of Public Personnel Administration* with Dr. Rahm; and "Public Service Professionals: The Legacy of Florence Nightingale, Mary Livermore and Jane Addams" in *The State of Public Administration*, with Dr. Shields and edited by Don Menzel and Harvey White. Dr. Rangarajan also has a case study with Dr. Rahm in the fourth coming book *Sustainable Economic Development* (by Osgood, Jefferey, et al) entitled "San Antonio's Mission Verde and Leading by Example Initiatives," case study for "The Greening of Public Management."

Dr. Rangarajan has also presented at the Western Social Science Association Conference in Houston, TX "Wayfinding Systems: A Public Administration Perspective" with Kinbarovsky, J; at the Public Administration Conference in South Padre, TX "An Assessment of the Cultural Competency Instrument for MPA Students: Identifying and Meeting Needs for Enhanced Cultural Competency Teaching" with Dr. Longoria; and at the Texas Digital Libraries Conference in Austin, TX "Open Access Digital Repository: Sharing Student Research with the World" with Dr. Shields.



Patricia Shields, Ph.D.

In January 2011 Dr. Shields presented: "Civil-Military Relations: An Overview" at the Civil Military Relations in Peace Support Operations Swedish National Defense College in Stockholm, Sweden. In February 2011 she presented "Community Colleges: Researching Distance Learners in the Rural South" with Amy Duhon at the Conference of Minority Public Administrators Annual Conference in Fort Worth, Texas. In March 2012 Dr. Shields presented two items at the American Society for Public Administration Annual Conference in Las Vegas, Nevada: "Writing Excellent Research Papers" and "Getting Published II."

In the past year Dr. Shields has published "Open Access Digital Repository: Sharing Student Research with the World," with Dr. Rangarajan and Lewis Stewart in the *Journal of Public Affairs Education*; and "Reconciling the Varieties of Pragmatism in Public Administration," with Travis Whetsell in *Administration & Society*. Dr. Shields also has a number of forthcoming works including: "Public Administration Methods: Synthesis and Innovation," with James Heichelbech in *Public Administration Review: Foundation Series*; "Punctuation, Continuity and Historicity: Traversing the In-between. In *Comparative Decision Making* with Travis Whetsell; "Pragmatism, Peacekeeping and the Constabulary Force" with Joseph Soeters in *A Bold new World: Essays on Philosophical Pragmatism and International Relations*; "Pragmatism and Public Administration: Looking Back, Looking Forward" with Travis Whetsell, and Dr. E Balanoff in *American Pragmatism and Organization Studies: Researching Management Practices*; and "The Practice of Government Finance" with John Bartle in *American Pragmatism and Organization Studies: Researching Management Practices*.



Hassan Tajalli, Ph.D.

Dr. Tajalli is a member of the Editorial Board and reviews manuscripts for the Armed Forces and Society Journal. Dr. Tajalli has also taken a number of students on a study abroad trip to Spain this past summer. In the last year he published "Determinants of Punitive Attitudes of College Students toward Criminal Offenders" in the *Journal of Criminal Justice Education*.



Alumni Updates

Stephanie Reyes (Garcia), 2001

Assistant to the San Marcos City Manager

I got married in March 2009 to Andrew Reyes and we had our son Andrés Christian July 1, 2011.

Glenn Neal, 2002

Deputy Commissioner, Department of Assistive and Rehabilitative Services

I became the Deputy Commissioner for the Department of Assistive and Rehabilitative Services in May 2011.

Kimberly Gunn Jolly, 2004

Management Analyst 3, Nevada Department of Wildlife

I had my daughter in 2009, bought my first house last year, and I am very pregnant with my son and due in mid-August 2012. Extracurricular-wise, I am currently the Vice President of Education for Washoe Express Toastmasters Club, volunteer to judge speeches, and help with my church and kid playgroups.

Stephen Spacek, 2004

Program Report Reviewer, Association of Government Accountants

Steve Spacek was recognized in May 2012 by Assoc. of Government Accountants at a black tie dinner at the National Press Club (Washington DC) for Membered Panel Excellence in reviewing a Federal Agency's Performance and Budget Report released to Congress and the American people. Steve chaired a Performance Management discussion panel/audience at the NECOPA (Northeastern Conference of Public Administration) in New York City last October, 2011 and is the Author of "The American State Litter Scorecard."

Jennifer Sallee, 2005

Since graduating my husband and I moved to Santa Fe, New Mexico, and have had two daughters, Nicole (5) and Violet (4months). I have worked as a principal and now work in the central office in Assessment and Accountability. Recently I became a candidate for a doctorate in Education at the University of New Mexico and my goal is to finish my dissertation and graduate in May 2013.

Rebecca Blecke Hilinski, 2006

Assistant Camp Director, Camp Blue Skies Foundation

I live in Asheville, NC and work for Camp Blue Skies Foundation, which offers residential week long camps for adults with developmental disabilities. Our first camp was in October of 2010, so it is a young organization that we are growing quickly to meet the needs of the population.

I met my husband (Ben Hilinski) soon after moving to Asheville in 2006. We got married in October of 2010, and are expecting our first child this November.

James Quintero, 2007

Sr. Analyst, Center for Fiscal Policy, Texas Public Policy Foundation

My wife, Tricia, and I are expecting our second child on Sept. 3rd. So far we haven't been able to agree on a name (it's a boy, by the way) but hopefully we will soon!

Travis Whetsell 2011

Managing Editor, Armed Forces & Society

Over the last year I published four items: an article in Administration & Society, "Reconciling varieties of pragmatism in public administration" -coauthored with Dr. Shields; a book chapter in the British book "American Pragmatism and Organization Studies: Researching Management Practice," with Dr. Shields and Dr. Balanoff-Jones; a comment in a chapter of a book called "Comparative Decision Making" the comment is called "Punctuation, Continuity, and Historicity: Traversing the in-between," with Dr. Shields; and my recent manuscript submission to American Review of Public Administration (sole author) "Theory Pluralism in Public Administration: Epistemology, Legitimacy, and Method" will be published in a forthcoming issue. I have been accepted to Ohio State University's John Glenn School of Public Affairs for PhD study (public policy and management) for the fall semester of 2012.

Student Scholarship and Awards

Congratulations to the MPA students who received prestigious scholarships from the Political Science Department. Both the Balanoff and Hobby scholarships are awarded to students who have completed 12 hours toward the MPA degree and who demonstrate academic achievement and financial need, all eligible students are encouraged to apply.

| | |
|----------------------|----------------------------------------------------------------------------------------------------------------|
| Romy Adame-Wilson | The Hobby Scholarship (fall 2012/ spring 2013) |
| Wei Cui | The Balanoff Scholarship (fall 2011/ spring 2012) and The Hobby Scholarship (fall 2012/ spring 2013) |
| Angela DeLeon | The Francis M. Rich Jr. Endowed Scholarship (fall 2011) |
| Denise Dusek-Griffin | The Hobby Scholarship (fall 2011/ spring 2012 and fall 2012/ spring 2013) |
| Jessica Gallegos | The Hobby Scholarship (fall 2012/ spring 2013) |
| Maureen Germaine | The Hobby Family Scholarship (fall 2011/ spring 2012) |
| James Helfrich | The Weinberger Scholarship (fall 2012/ spring 2013) |
| Jamar Keaton | The Balanoff Scholarship (fall 2012/ spring 2013) |
| Meghan Patronella | The Balanoff Scholarship (summer 2011) |
| Jasmine Pickett | The Francis M. Rich Jr. Endowed Scholarship (fall 2012/ spring 2013) |
| Lindsey Rose | The Hobby Scholarship (fall 2012/ spring 2013) |
| Brendan Scott | The Balanoff Scholarship (summer 2011) |
| Loi Taylor | A Graduate College Scholarship |
| Steve Umeh | Hobby Family (fall 2011/ spring 2012) For more information about our 2012/ 2013 scholarship recipients see: |

[2012-2013 Scholarship Recipients' Information](#)

Join us in congratulating MPA graduates Travis Whetsell and Christy Pogue for receiving the CenTex ASPA James McGrew Research Award for their Applied Research Projects. Travis Whetsell won in the capstone category (“[The HEROES Program: Child Support Enforcement Among Veterans of War](#)”). Christy Pogue won in the practitioner category (“[Educator Preparation Program Minimum Standards Model for Public Administrators](#)”).

Also a special congratulations to MPA graduate Debbie Tucker for being nominated for the National Association of Schools of Public Affairs and Administration ZUCK Public Courage award, the winner of which will be announced at the 2012 NASPAA Annual Conference.

Congratulations Texas State MPA Graduates

| Name | Graduated |
|-------------------|------------------|
| Valeria Aguirre | 2011 |
| Patrick Bellon | 2011 |
| Elizabeth Carson | 2011 |
| Courtney Colter | 2012 |
| Amber Conrad | 2011 |
| Amanda Couch | 2011 |
| Jeffrey Davis | 2012 |
| Paul Diaz | 2011 |
| Lori Donley | 2012 |
| Pauline Easley | 2011 |
| Edmundo Escobar | 2012 |
| Houmma Garba | 2011 |
| Maureen Germaine | 2012 |
| Jennifer Golech | 2012 |
| Guinevere Griffin | 2011 |
| Craig Howard | 2012 |
| Kelly Jones | 2012 |
| Vella Karman | 2012 |
| Chad Nolte | 2011 |
| Nathan Parras | 2011 |
| Meghan Patronella | 2012 |
| Patricia Perdomo | 2011 |
| Christine Pogue | 2011 |
| Alaric Robertson | 2011 |
| Kevin Scott | 2011 |
| Gabriel Sepulveda | 2012 |
| John Sone | 2011 |
| Crystal Starkey | 2012 |
| Courtney Swaney | 2011 |
| Loi Taylor | 2011 |
| Matthew Todorow | 2011 |
| Delaina Toothman | 2011 |

Texas Certified Public Manager (CPM) Program Graduates Seventy One Managers at the Texas Capitol

Texas State University's William P. Hobby Center for Public Service graduated seventy-one CPM candidates at the Texas Capitol on June 18, 2012. The CPM graduates and their families came from across the state, representing nine program locations: Texas State University programs at Round Rock, San Marcos, San Antonio and Arlington, Sam Houston State University, Stephen F. Austin University, Texas Tech University, University of Texas at Brownsville and at Pan American.

The Honorable William P. Hobby, former Lt. Governor of Texas, was in attendance to introduce the graduation speaker, Ms. Laura Huffman, Executive Director of The Nature Conservancy of Texas. Ms. Huffman spoke about the need for public service and congratulated the graduates on achieving their CPM certification and choosing the fulfilling profession of public service.

Governor Hobby in addition to introducing the Graduation Speaker also thanked the faculty and staff of the William P. Hobby Center for Public Service for their seventeen years of dedication to the CPM program in Texas and public service around the world.



CPM Round Rock Graduates with Dr. Howard Balanoff

June 2012 Graduates are shown below by CPM Program Location

Texas State University Round Rock: Jeffrey S. Clausius, Francine D. Dabbs, Claire DeVaughan, Karen Fabac, Connie Farrington, Patti Gilmore, Amy Lynn McGlothlin, Steven J. Penshorn, Kathy Pierce, Karen L. Rivera, Matthew Austin Tarpley, Jessica L. Thames, Benjamin T. Uribe

Texas State University San Marcos: Carlos A. Alfonsin, Jr., Brenda L. Dennis, Troy Gay, David Scott Wayman

Texas State University San Antonio: Gustavo Gomez, Rogelio Placencia

Texas State University Arlington: Alvin Bailey, Guy Brown, Stacy Buckley, Tony Cain, Darrell Cook, David O. Ellis, Kristin A Gilbert, Kirk McFarlin, Gary R. McHone, Catherine Huffman Morris, Daniel Presley, Lindsay Erin Wells

Sam Houston State University: Magda Alanis, Meijin Chen, Carla Anzziani Coleman, Gayle Cook

Stephen F. Austin State University: Michael K. Ahrens, Carolyn Caldwell, Rebecca Ann Daniel, Devyn Renee Jones, Kelly J. McDonald, Dannette Leanne Sales, Dan Travella

Texas Tech University: Deck Shaver

University of Texas at Brownsville: Donna E. Eymard, Lucia Garza, Maribel Guerra, Rosa Maria Hinojosa, Alexander D. Lorio, Ben Medina, Marisela Nava, Ivan Reyes, Arturo Rodriguez, Jorge F. Santillan, Norma Torres, Arvin R. Tucker

University of Texas at Pan American: Aaron G. Alonzo, Armando Campos, Eliamar Garza, Rudy Garza, Raul Garza, Carlos Gonzalez, P.E., Norberto Leal III, Gerardo Lopez, Marcos Lopez, Juan Montemayor, Steve Pena, Pablo Mario Rodriguez, Vince A. Romero, Rosa G Tello, Jaime Pena, Javier Zamora



CPM San Marcos Graduates (left to right) Brenda Dennis, Scott Wayman and Troy Gay with Hobby Center Director, Dr. Howard Balanoff

Additional information about the William P. Hobby Center for Public Service and the Texas Certified Public Manager (CPM) Program can be found at www.txstate.edu/cpm

The Texas State University System

Board of Regents

The Texas State University System is governed by a nine-member Board of Regents appointed by the governor and confirmed by the Senate. In addition, a nonvoting student regent is appointed annually to the board.

Charlie Amato

Chairman
San Antonio

Donna N. Williams

Vice Chair
Arlington

Dr. Jaime R. Garza

Regent
San Antonio

David Montagne

Regent
Beaumont

Kevin J. Lilly

Regent
Houston

Trisha Pollard

Regent
Bellaire

Ron Mitchell

Regent
Horseshoe Bay

Rossanna Salazar

Regent
Austin

Andrew Greenberg

Student Regent

William F. Scott

Regent
Nederland



We moved to UAC