

To: President's Cabinet
From: Kelly R. Damphousse
Subject: President's Cabinet Meeting
August 29, 2022

Enrollment Management

Provost Bourgeois reviewed the Fall 2022 report and discussed enrollment targets.

Total enrollment and student credit hour production are up compared to Fall 2021, but not Fall 2018. Texas State University will set a record for freshman enrollment, due to robust freshman applications. TXST continues to remain third in overall number of freshman applications received behind Texas A&M University and The University of Texas. Forty-one percent of freshmen are in the top quartile of their high school class.

Graduate applications at both levels are up; however, graduate enrollment at the master's level is down and at the doctoral level is up.

In terms of student success, first-time full-time freshman retention is 80% and the undergraduate 6-year graduation rate is 57%.

New student enrollment is 11,404. Though these number are preliminary and will not be finalized until the 12th day of classes, Fall 2022 new student enrollment could be the highest ever recorded at TXST.

Cabinet Advance

Cabinet members began to finalize names of commissions and task forces, establish memberships, and draft charges. A recruitment task force will be established to:

- review current recruitment practices at TXST and benchmark them against Emerging Research Universities, as well as aspirants and national peers;
- recommend to the President's Cabinet programs and practices to sunset, strategies to increase transfer and graduate student enrollment, and ways to increase online enrollment; and
- present the recommendations in a prioritized list, with estimated resources required and costs.

Inclusion and Diversity

Dr. Secuban discussed renaming the LBJ welcome event using more inclusive language. Cabinet members agreed to refer to the annual event as the LBJ Kickoff Celebration.

President's Report

President Damphousse discussed how well the first week of classes went and expressed his appreciation to the employees for making our students feel welcomed.

President Damphousse shared that he had a series of great meetings with alumni in Austin on August 25, and he is looking forward to meeting with alumni in San Antonio on August 30.

President Damphousse reported that he and his wife, Beth, attended an ice cream social for the freshmen housed temporarily in a nearby hotel. While they shared stories of positive experiences, they also asked for improvements to be made to the bus schedule and Wi-Fi.

New Business

Mr. Algoe asked Cabinet members to develop a short list of two or three urgent needs in their divisions. Once the student census is finalized, he will work with President Damphousse to take quick action on some of the most urgent needs. Later in the semester, he will present to President's Cabinet a new approach to the budget request process. President Damphousse added that President's Cabinet members should look within their own divisions, as well as across divisions, for ways to reduce cost, to become more efficient with current resources, and to identify areas of duplication and opportunities for consolidation.

Provost Bourgeois, in the context of reducing administrative burden, discussed the approach that Associate Vice President for Institutional Effectiveness Beth Wuest will take to revise the Administrative Outcomes process. The next step will be for Dr. Wuest to solicit feedback during one-on-one meetings with each vice president.

Mr. Algoe announced that in the next 10 years, several buildings will need to be razed, as renovations will be too costly. President's Cabinet members approved his request to raze the Medina Building. The next master planning process will consider whether buildings with lots of deferred maintenance, like the Medina Building, should be either renovated or torn down and replaced with another building.

Dr. Hernandez announced that she expects the current occupancy rate of 106% will continue to decrease and her team will begin the process of consolidating residents to make room for the students residing temporarily in a nearby hotel.

KRD:ta

Posted to web at <http://cabinet.president.txstate.edu/> on September 6, 2022.