



Operating Budget Summary

Fiscal Year 2020

Lamar University

Sam Houston State University

Sul Ross State University

Sul Ross State University - Rio Grande College

Texas State University

Lamar Institute of Technology

Lamar State College - Orange

Lamar State College - Port Arthur

Texas State University System Administration



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Budget Standards Fiscal Year 2020

Components of the Texas State University System submit Annual Operating Budget proposals and supporting summaries that form the basis for this *Budget Summary for the Fiscal Year 2020*. Each component's budget tables and summaries provided herein and the consolidated Budget Summary are subject to the following budgetary standards for Fiscal Year 2020:

1. Each component is responsible for the accuracy and appropriateness of its operating budget and budget summary.
2. Each component's Annual Operating Budget has been prepared in accordance with the Board of Regents' *Rules and Regulations* Chapter III Sec. 6.71.
3. All material budgetary plans or budgetary intentions are reflected in each component's Operating Budget. Budgetary adjustments occurring subsequent to initial Board of Regents' approval will be reported to the Board at its regular quarterly meetings.
4. All General Revenue Fund appropriations have been budgeted to the extent they are known and available per the General Appropriations Act for the FY 2020.
5. All Institutional Funds (unrestricted current funds held outside the State Treasury) estimated income accruing to Education and General Funds, Designated Funds, and Auxiliary Funds have been budgeted to the extent they are available for operational purposes.
6. The budgeted revenues for local funds are based on conservative, reasonable, and supportable estimates of funds to be generated by each institutional component.
7. Higher Education Funds have been budgeted to the extent they will be expended or reserved to support Education and General Activities.
8. All budgeted appropriations and receipts are allocated to functions for which they may be utilized as authorized by State of Texas statute or Comptroller of Public Accounts rules and regulations.
9. Student Service Fees have been budgeted in accordance with the allocation schedule recommended by the respective component's Student Service Fee Advisory Committee.
10. There are no anticipated contingent liabilities, unfavorable settlement(s) of outstanding lawsuits, or other claims involving institutional components that would as of this date have a material effect on the proposed Operating Budget.

11. All budget adjustments for fiscal year 2019 have been or will be provided to the Board as required by Rules & Regulations.
12. For fiscal year 2019, no funds authorized for a specific purpose by the Board were redirected to another use without presentation to the Board. This procedure will continue to be followed for fiscal year 2020.
13. Budgetary controls are in place at each institutional component preventing payment of vendor invoices, inter-departmental transfers, and payroll if sufficient funds do not exist in an account. Guidelines have been established for a formal process to temporarily bypass the controls allowing payment, with budget transfers being made within a timely manner to cover any resulting deficit.
14. Discretionary funding for each component is not included in the budget. Gift accounts in the restricted fund group are not included in the budget.

GLOSSARY OF TERMS

Current Funds

These funds are available for use in the day-to-day operations of the institution. These include Unrestricted Current Funds (Educational and General Funds, Designated Funds and Auxiliary Funds) and Restricted Current Funds. Normally these funds would be expended within the operating cycle (fiscal year). Institutions may be required to fund costs associated with unanticipated events from reserves.

Unrestricted Funds

These are funds over which outside parties have no direct or implied control.

Restricted Funds

Restricted Funds are subject to some degree of direct control by outside parties. Limitations may include the purpose or timing of expenditures, among others.

Educational and General Funds

Unrestricted Current funds are funds appropriated by the Texas Legislature. These funds consist primarily of General Revenue, Statutory Tuition and certain statutory fees.

General Revenue Funds

This is the State's primary operating fund from which institutions and agencies receive appropriation authority to spend in a fiscal year. Appropriations not expended or committed to expenditure by the end of the fiscal year for which they were provided are returned or "lapsed" to the State. Interest earned on the General Revenue remains with the fund and does not accrue to institutions.

Institutional Funds

Certain revenue streams generated by the institution as required by the Texas Education Code must be accounted for as Educational and General Funds. State statutes require some of these funds (statutory tuition and laboratory fees) to be deposited in the State Treasury. These funds on deposit with the State Treasury earn depository interest. They are categorized as appropriated and appear in the General Appropriations Act. Other types of Institutional Funds (indirect cost recoveries and sales and services related to academic functions) may be deposited in institutional local bank accounts.

Current Unrestricted Funds

Current unrestricted funds are resources received that have no limitations or stipulations placed on them by external agencies or donors.

Designated Funds

Unrestricted Current Funds that originated from Higher Education Fund (HEF) allocations, Designated Tuition, Incidental Fees, unrestricted gifts from outside parties, earnings from Endowments on which no restrictions exist and earnings on balances held in local bank accounts. HEF funds are retained in the General Revenue Fund in the State

Treasury. All other Designated Funds are retained in local bank accounts outside the State Treasury.

Auxiliary Enterprise Funds

Also categorized as Unrestricted Current Funds, most differ from Designated Funds in that they relate to activities auxiliary to or in support of the primary purpose of the institution – the education of students. Auxiliary Enterprise Funds can be characterized as enterprises comparable to “for profit” businesses. Examples are bookstores, food-service, snack-bar and vending operations, dormitories, apartments and related residence dwellings, special event centers, stadiums and student centers, athletics and sports programs and parking facilities. These operations are similar to “for profit” businesses; however, since they provide benefit and/or convenience to the institution’s students, faculty and staff, profits may not be the primary motivation for their existence. It is not uncommon for auxiliary enterprise funds to receive support from sources outside the auxiliary-enterprise fund group.

A second category of auxiliary enterprise operations relates to certain student fee supported activities. The Student Services Fee, Student Center Fee, Recreational Sports Fee and Medical Services Fee are assessed to support in whole or in part the non-classroom activities provided for students. These activities are not necessarily enterprises, but collections of the fees provide funds to support some or all of the enterprises’ activities.

Current Restricted Funds

Current restricted funds are resources provided to an institution that have externally established limitations or stipulations placed on their use. At the direction of the external funding source, restrictions can be broad (scholarships) or quite specific (analysis of the chemical composition of DNA). Sponsored research is a type of current restricted fund received by many institutions. Expected to be consumed in the near term, sponsored research funding includes explicit external instructions as to its use. This funding may lack flexibility, but it is essential to institutions actively engaged in research.

Internal designations placed on resources by the governing board or institutional management (assuming delegation from the governing board) constitute an allocation of current unrestricted funds. These designations can change at any time.

Any unrestricted resources designated to specific fund groups (plant, loan, or endowment) are included in such fund groups via a transfer. Transfers can be either mandatory or non-mandatory, depending on the circumstances. Mandatory transfers from one fund to another are those transfers arising, for example, from

- binding legal agreements related to the financing of educational plant and equipment, and
- grant agreements with agencies of the federal government, donors, and other organizations to match gifts and grants.

Non-mandatory transfers from one fund to another are made at the discretion of the governing board.

The recipient of a fund transfer accounts for the transaction as a transfer in. The provider of a fund transfer accounts for the transaction as a transfer out.

Expenditures of funds from contracts, grants and gifts provided by external parties (federal, state and local governmental units and the private sector) are normally subject to conditions and/or controls issued by contracting and granting agencies (contracts and grants) or by donors (gifts). Expenditures of Endowment earnings may occur on a current basis but may be restricted as to purpose. Federal financial aid, endowed scholarships and research grants are the major categories of Restricted Current Funds.

Higher Education Funds (HEF)

Allocations of Higher Education Funds are provided to those higher educational institutions not receiving revenues from the Permanent University Fund. These Constitutional Funds (Article VII, Section 17) remain in the State Treasury as General Revenue. HEF funds primarily support capital costs related to Educational and General activities. Institutions are allowed to expend up to 50% of their annual HEF allocation to support the cost of debt service on eligible projects.

Texas Public Education Grant (TPEG) Funds

The Texas Legislature has provided this measure of financial assistance to students. Pursuant to Education Code 56.033, Institutions must set aside a portion of funds from statutory tuition revenues to provide need-based scholarships and loans.

July 25, 2019

Members of the Board of Regents
The Texas State University System

The Honorable Regents:

We are pleased to present and recommend for your approval the annual operating budget for Lamar University for the fiscal year ending August 31, 2020. This operating budget comprises all funding classified as Education and General, Designated and Auxiliary Enterprises. Development of the fiscal year 2020 budget was guided by the principles of unbiased forecasts of enrollment, revenue and expenditures, full disclosure, balance and compatibility with funding, and compliance with Texas State University System and Board of Regents rules and regulations.

Assumptions pertaining to the development of this operating budget are discussed in the following:

- **Enrollment Outlook**

Following negative enrollment effects, largely resulting from Hurricane Harvey at the beginning of fiscal year 2018, we are anticipating a gradual return to normal for the 2019-2020 academic year with projections to exceed the levels of the current year especially with online programs. A conservatively optimistic approach has been taken with the general understanding that it can take up to four years to recover from a decline in enrollment due to a natural disaster.

- **Conservative forecast of tuition and fee revenue**

Revenue projections for fiscal year 2020 are based on the enrollment realized during 2018-2019 and tuition and fee increases approved by the Board of Regents.

- **Education and General Funds**

State appropriations for fiscal year 2020 were established by the 86th session of the Legislature. Our non-formula support realized the addition of Center for Midstream Management. Employee benefits allocations were reduced in this session. Overall, Education and General Funds total budget remains relatively unchanged with increased support from designated tuition.

- **Designated Funds**

Revenues resulting from Student Tuition and Fees provide 89% of available Designated Funds and were increased to reflect revenue increase expectations from online programs. Additionally, a 2.5% increase to our Designated tuition rate goes into effect for fiscal year 2020. In keeping budget pools stable, a supplement of \$4,133,899 from available reserves was budgeted.

- **Auxiliary Funds**

A net decrease in Auxiliary Fund budget for fiscal year 2020 results from adjustments in fee and sales revenue and planned transfers. We have estimated excess revenues over expenditures in some of our auxiliary operations which will realize an addition to that fund balance. Food services is also estimated to contribute \$500,000 to support scholarships.

- **Impact on Employees**

Vacant positions will be critically reviewed to maintain budget stability. The recommended budget includes a three percent performance-based increase to eligible faculty and staff.

- **Continued Operations**

All essential programs, existing or planned instructional, research and service activities, and student support services will continue. All non-formula activities will continue to be funded at the level of the non-formula appropriation.

- **Higher Education Funds**

Lamar relies on Higher Education Funds to address capital renewal and campus renovations needed to provide a safe environment supporting the activities of the students and faculty. The reduction of deferred maintenance in campus infrastructure and buildings will continue to be emphasized through increased allocations.

Lamar University will continue to build on-going initiatives to move the mission of the university forward and fulfill our strategic plan. We manage our finances prudently, maintaining adequate reserves while continuing to invest in activities that both continue and augment our mission.

Thank you for the review and consideration of the fiscal year 2020 operating budget proposal for Lamar University. As always, we are available to respond to any questions or to provide any additional information that you may need.

Sincerely,



Kenneth R. Evans, Ph.D.
President



Edward C. Ness
Vice President for Finance and Operations

Lamar University

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Total Statutory Tuition and Fees	\$	19,880,107	\$	19,574,452	\$	(305,655)	(1.54)%
State Appropriation							
Bill Pattern General Revenue	\$	44,533,251	\$	49,642,353	\$	5,109,102	11.47 % (1)
Benefits	\$	17,839,078	\$	14,049,128	\$	(3,789,950)	(21.25)% (1)
Higher Education Fund	\$	14,101,882	\$	14,101,882	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	3,643,715	\$	-	\$	(3,643,715)	(100.00)% (1)
Total State Appropriations	\$	80,117,926	\$	77,793,363	\$	(2,324,563)	(2.90)%
Other Revenue	\$	512,516	\$	529,386	\$	16,870	3.29 %
Total Revenues	\$	100,510,549	\$	97,897,201	\$	(2,613,348)	(2.60)%
Transfers In							
Designated Tuition	\$	11,310,804	\$	13,982,270	\$	2,671,466	23.62 % (2)
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	11,310,804	\$	13,982,270	\$	2,671,466	23.62 %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	111,821,353	\$	111,879,471	\$	58,118	0.05 %

Lamar University

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Bill Pattern General Revenue, Benefits, Other Income	\$ (2,324,563)	Reduced appropriation in accordance to GAA
(2)	Designated Tuition-Transfers In	\$ 2,671,466	Increase due to reduced appropriation, and expense reallocation to E&G

Lamar University

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	53,539,751	\$	54,220,967	\$	681,216	1.27 %	
Research / Organized Research	\$	1,797,404	\$	1,706,872	\$	(90,532)	(5.04)%	
Public Service	\$	280,451	\$	292,771	\$	12,320	4.39 %	
Academic Support	\$	4,390,938	\$	4,617,613	\$	226,675	5.16 %	(1)
Student Service Support	\$	4,618,979	\$	7,244,929	\$	2,625,950	56.85 %	(2)
Institutional Support	\$	19,367,492	\$	19,525,817	\$	158,325	0.82 %	
Plant Support	\$	8,644,447	\$	5,442,491	\$	(3,201,956)	(37.04)%	(3)
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %	
Total Expenditures	\$	92,639,462	\$	93,051,460	\$	411,998	0.44 %	
Transfers Out								
TPEG	\$	2,906,484	\$	3,018,753	\$	112,269	3.86 %	
TRB Debt Service	\$	6,470,138	\$	6,461,238	\$	(8,900)	(0.14)%	
HEF - Debt Service	\$	-	\$	-	\$	-	- %	
HEF - Plant	\$	8,701,882	\$	8,701,882	\$	-	- %	
Other	\$	1,103,387	\$	646,138	\$	(457,249)	(41.44)%	(4)
Total Transfers Out	\$	19,181,891	\$	18,828,011	\$	(353,880)	(1.84)%	
Total Budgeted Expenditures & Transfers Out	\$	111,821,353	\$	111,879,471	\$	58,118	0.05 %	

Lamar University

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Academic Support	\$ 226,675	Increase due to expenses realigned from Instruction Support to Academic Support
(2)	Student Service Support	\$ 2,625,950	Increase due to expense realigned from Designated funds to E&G funds.
(3)	Plant Support	\$ (3,201,956)	Decrease due to expense realigned from E&G funds to Designated funds
(4)	Other Transfers-Out	\$ (457,249)	Reduction of Debt Service Schedule

Lamar University

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 65,888,513	\$	70,129,683	\$	4,241,170	6.44 %	(1)
Advising Fee	\$ -	\$	-	\$	-	- %	
Technology Use / Computer Service Fee	\$ 6,613,440	\$	6,613,440	\$	-	- %	
Environmental Service Fee	\$ -	\$	-	\$	-	- %	
ID / One-Card Fee	\$ -	\$	298,000	\$	298,000	100.00 %	(2)
Library Fee	\$ 3,511,184	\$	3,511,184	\$	-	- %	
International Education Fee	\$ -	\$	-	\$	-	- %	
Student Publication Fee	\$ -	\$	-	\$	-	- %	
Academic Program Fees	\$ 5,123,160	\$	5,928,954	\$	805,794	15.73 %	(1)
Distance Learning Fee	\$ 2,211,773	\$	2,937,876	\$	726,103	32.83 %	(1)
Records Fee	\$ -	\$	303,000	\$	303,000	100.00 %	(3)
Recreation Fee	\$ -	\$	-	\$	-	- %	
University Center Fee	\$ 806,804	\$	806,804	\$	-	- %	
International Study Fee	\$ -	\$	-	\$	-	- %	
Repeat Fee	\$ -	\$	-	\$	-	- %	
Other	\$ 1,447,693	\$	1,144,372	\$	(303,321)	(20.95)%	(7)
Total Tuition and Fees	\$ 85,602,567	\$	91,673,313	\$	6,070,746	7.09 %	
Investment Income	\$ 525,000	\$	504,000	\$	(21,000)	(4.00)%	
Other Revenue	\$ 2,324,407	\$	2,463,797	\$	139,390	6.00 %	
Total Revenues	\$ 88,451,974	\$	94,641,110	\$	6,189,136	7.00 %	
Transfers In							
TPEG	\$ 2,906,484	\$	3,018,753	\$	112,269	3.86 %	
Auxiliary Funds	\$ -	\$	500,000	\$	500,000	100.00 %	(4)
Other	\$ -	\$	1,000,000	\$	1,000,000	100.00 %	(5)
Total Transfers In	\$ 2,906,484	\$	4,518,753	\$	1,612,269	55.47 %	
Budgeted Fund Balances	\$ 2,334,796	\$	4,133,899	\$	1,799,103	77.06 %	(6)
Total Budgeted Funds	\$ 93,693,254	\$	103,293,762	\$	9,600,508	10.25 %	

Lamar University

Table B 1
Designated Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Designated Tuition, Academic Program Fees, Distance Learning Fee	\$ 5,773,067	Increase based on prior-year actual revenue and FY20 enrollment forecast
(2)	ID/One Card Fee	\$ 298,000	Reclassified income from "Other Fees" to ID/One Card Fee
(3)	Records Fee	\$ 303,000	Realigned revenue from E&G to Designated source
(4)	Auxiliary Transfer-In	\$ 500,000	Food Service funding allocation for scholarships
(5)	Other Transfer-In	\$ 1,000,000	General restricted funding for scholarships
(6)	Budgeted Fund Balances	\$ 1,799,103	Supplemental use of reserves based on revenue and expenditure forecast
(7)	Other Fees	\$ (303,321)	Reclassified income from "Other Fees" to ID/One Card Fees

Lamar University

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 24,723,340	\$	27,078,054	\$	2,354,714	9.52 %	(1)
Research / Organized Research	\$ 1,101,255	\$	427,726	\$	(673,529)	(61.16)%	(2)
Public Service	\$ 618,200	\$	651,785	\$	33,585	5.43 %	
Academic Support	\$ 13,599,933	\$	15,341,017	\$	1,741,084	12.80 %	(3)
Student Support	\$ 6,026,822	\$	5,073,549	\$	(953,273)	(15.82)%	(4)
Institutional Support	\$ 6,578,111	\$	7,393,237	\$	815,126	12.39 %	(3)
Plant Support	\$ 4,633,298	\$	7,938,587	\$	3,305,289	71.34 %	(3)
Scholarships & Fellowships	\$ 13,549,429	\$	14,074,300	\$	524,871	3.87 %	
Total Expenditures	\$ 70,830,388	\$	77,978,255	\$	7,147,867	10.09 %	
Transfers Out							
System Assessment	\$ 1,958,794	\$	1,839,624	\$	(119,170)	(6.08)%	
Debt Service	\$ 214,119	\$	209,727	\$	(4,392)	(2.05)%	
E&G	\$ 11,310,804	\$	13,982,270	\$	2,671,466	23.62 %	(5)
Auxiliary	\$ -	\$	9,283,886	\$	9,283,886	100.00 %	(6)
Other	\$ 9,379,149	\$	-	\$	(9,379,149)	(100.00)%	(6)
Total Transfers Out	\$ 22,862,866	\$	25,315,507	\$	2,452,641	10.73 %	
Total Budgeted Expenditures & Transfers Out	\$ 93,693,254	\$	103,293,762	\$	9,600,508	10.25 %	

Lamar University

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	\$ 2,354,714	Increase due to FY20 enrollment and expenditure forecast
(2)	Reasearch Support	\$ (673,529)	Realigned expense to Academic Support
(3)	Academic Support, Plant Support, Institutional Support	\$ 5,861,499	Increase due to expense reallocation from E&G funds to Designated funds, and expenditure realignment from Research
(4)	Student Support	\$ (953,273)	Decrease due to expense reallocation from Designated funds to E&G funds
(5)	E&G Transfers-Out	\$ 2,671,466	Increase due to reduced appropriation, and expense reallocation to E&G
(6)	Auxiliary, Other Transfers-Out	\$ (95,263)	Reclassified Athletics Transfer-Out from "Other" to Auxiliary

Lamar University

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Fees							
Athletic Fee	\$	1,752,232	\$	1,752,232	\$	-	- %
Medical Service Fee	\$	930,088	\$	974,388	\$	44,300	4.76 %
Student Service Fee	\$	4,774,349	\$	4,313,000	\$	(461,349)	(9.66)%
Recreational Sport Fee	\$	1,609,753	\$	1,625,851	\$	16,098	1.00 %
Student Center Fee	\$	1,758,590	\$	1,894,416	\$	135,826	7.72 %
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	-	\$	-	\$	-	- %
Other	\$	157,000	\$	282,290	\$	125,290	79.80 %
Total Fees	\$	10,982,012	\$	10,842,177	\$	(139,835)	(1.27)%
Sales and Services							
Housing	\$	12,316,800	\$	12,346,660	\$	29,860	0.24 %
Dining	\$	6,726,249	\$	6,796,643	\$	70,394	1.05 %
Parking	\$	505,000	\$	534,491	\$	29,491	5.84 %
Athletics	\$	2,682,246	\$	2,737,291	\$	55,045	2.05 %
Bookstore	\$	275,000	\$	248,075	\$	(26,925)	(9.79)%
Other	\$	135,000	\$	119,460	\$	(15,540)	(11.51)%
Total Sales and Services	\$	22,640,295	\$	22,782,620	\$	142,325	0.63 %
Investment Income	\$	-	\$	-	\$	-	- %
Other Income	\$	325,000	\$	50,000	\$	(275,000)	(84.62)%
Total Revenues	\$	33,947,307	\$	33,674,797	\$	(272,510)	(0.80)%
Transfers In							
Designated Tuition	\$	9,379,149	\$	9,283,886	\$	(95,263)	(1.02)%
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	9,379,149	\$	9,283,886	\$	(95,263)	(1.02)%
Budgeted Fund Balances	\$	-	\$	(928,060)	\$	(928,060)	100.00 %
Total Budgeted Funds	\$	43,326,456	\$	42,030,623	\$	(1,295,833)	(2.99)%

Lamar University

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee	\$ (461,349)	Decrease based on prior-year actual and FY20 enrollment forecast
(2)	Other Income	\$ (275,000)	Reduction of expected auxiliary gifts
(3)	Budgeted Fund Balances	\$ (928,060)	Projected increase to Housing Reserve

Lamar University

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$	-	\$	-	-	- %	
Medical Service Fee	\$	1,336,850	\$	1,371,551	\$ 34,701	2.60 %	
Student Service Fee	\$	1,736,059	\$	1,694,249	\$ (41,810)	(2.41)%	
Recreational Sport Fee	\$	1,461,871	\$	1,441,154	\$ (20,717)	(1.42)%	
Student Center Fee	\$	-	\$	833,683	\$ 833,683	100.00 %	(1)
Student Bus Fee	\$	-	\$	-	-	- %	
ID Card Fee	\$	-	\$	-	-	- %	
Total Fee Based Expenditures	\$	4,534,780	\$	5,340,637	\$ 805,857	17.77 %	
Housing	\$	5,888,383	\$	5,266,946	\$ (621,437)	(10.55)%	(2)
Dining	\$	4,797,740	\$	4,949,415	\$ 151,675	3.16 %	
Parking	\$	305,982	\$	321,804	\$ 15,822	5.17 %	
Athletics	\$	14,494,406	\$	14,253,659	\$ (240,747)	(1.66)%	
Bookstore	\$	-	\$	-	-	- %	
Other	\$	3,340,673	\$	1,515,173	\$ (1,825,500)	(54.64)%	(3)
Total Sales & Services Based Expenditures	\$	28,827,184	\$	26,306,997	\$ (2,520,187)	(8.74)%	
Transfers Out							
Debt Service							
Medical Service	\$	-	\$	-	-	- %	
Athletics	\$	1,660,800	\$	1,579,750	\$ (81,050)	(4.88)%	
Student Center	\$	1,449,254	\$	1,488,787	\$ 39,533	2.73 %	
Student Service	\$	-	\$	-	-	- %	
Housing	\$	5,134,231	\$	5,089,591	\$ (44,640)	(0.87)%	
Dining	\$	311,557	\$	312,461	\$ 904	0.29 %	
Parking and Public Safety	\$	-	\$	-	-	- %	
Recreational Sports	\$	1,408,650	\$	1,412,400	\$ 3,750	0.27 %	
Other	\$	-	\$	-	-	- %	
Real Estate Rental	\$	-	\$	-	-	- %	
Vending	\$	-	\$	-	-	- %	
Designated Funds	\$	-	\$	500,000	\$ 500,000	100.00 %	(4)
Other	\$	-	\$	-	-	- %	
Total Transfers Out	\$	9,964,492	\$	10,382,989	\$ 418,497	4.20 %	
Total Budgeted Expenditures & Transfers Out	\$	43,326,456	\$	42,030,623	\$ (1,295,833)	(2.99)%	

Lamar University

Table C 2
Auxiliary Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Center Fee	\$ 833,683	Reclassified expense from prior-year Other Sales & Services Expenditure
(2)	Housing	\$ (621,437)	Reduction of Housing contingency
(3)	Other Expenditures	\$ (1,825,500)	Reduction of University contingency and reclassified expenditure
(4)	Designated Fund Transfer-Out	\$ 500,000	Food Service funding for scholarships

Lamar University

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$ 315,000	\$ 147,000	\$ 45,650	\$ -	\$ -	\$ 24,141	\$ 2,500	\$ 10,000	\$ -	\$ 3,000
Game Guarantees	\$ 425,000	\$ 175,000	\$ -	\$ -	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other										
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sales and Services	\$ 890,000	\$ 322,000	\$ 45,650	\$ -	\$ -	\$ 79,141	\$ 2,500	\$ 10,000	\$ -	\$ 3,000
Designated Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Athletic Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Tuition and Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Funds	\$ 890,000	\$ 322,000	\$ 45,650	\$ -	\$ -	\$ 79,141	\$ 2,500	\$ 10,000	\$ -	\$ 3,000
Expenditures										
Salaries	\$ 894,268	\$ 440,746	\$ 260,368	\$ 153,417	\$ 122,100	\$ 353,620	\$ 81,600	\$ 135,200	\$ -	\$ 252,315
Benefits	\$ 219,000	\$ 90,435	\$ 71,400	\$ 45,900	\$ 34,850	\$ 86,000	\$ 22,000	\$ 43,901	\$ -	\$ 65,760
Travel	\$ 405,000	\$ 242,000	\$ 179,000	\$ 137,500	\$ 86,000	\$ 170,000	\$ 74,000	\$ 106,500	\$ -	\$ 164,000
Scholarships	\$ 1,975,004	\$ 346,480	\$ 314,758	\$ 582,463	\$ 218,964	\$ 389,523	\$ 261,100	\$ 249,000	\$ -	\$ 672,955
Other Maintenance & Operating	\$ 400,000	\$ 90,000	\$ 100,200	\$ 60,000	\$ 65,500	\$ 83,385	\$ 34,850	\$ 72,250	\$ -	\$ 95,425
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Expenditures	\$ 3,893,272	\$ 1,209,661	\$ 925,726	\$ 979,280	\$ 527,414	\$ 1,082,528	\$ 473,550	\$ 606,851	\$ -	\$ 1,250,455

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
Revenues					
Sales & Services					
Gate Receipts	\$ 507,650	\$ 39,641	\$ -	\$ -	\$ 547,291
Games Guarantees	\$ 600,000	\$ 55,000	\$ -	\$ -	\$ 655,000
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -
Other					
Advertising	\$ -	\$ -	\$ 570,000	\$ -	\$ 570,000
Licensing Fee	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ 700,000	\$ -	\$ 700,000
Camps	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 150,000	\$ -	\$ 115,000	\$ -	\$ 265,000
Total Sales and Services	\$ 1,257,650	\$ 94,641	\$ 1,385,000	\$ -	\$ 2,737,291
Designated Tuition	\$ -	\$ -	\$ 9,283,886	\$ -	\$ 9,283,886
Athletic Fee	\$ -	\$ -	\$ 3,812,232	\$ -	\$ 3,812,232
Total Tuition and Fees	\$ -	\$ -	\$ 13,096,118	\$ -	\$ 13,096,118
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Funds	\$ 1,257,650	\$ 94,641	\$ 14,481,118	\$ -	\$ 15,833,409
Expenditures					
Salaries	\$ 1,870,899	\$ 822,735	\$ -	\$ 1,504,486	\$ 4,198,120
Fringe Benefits	\$ 461,585	\$ 217,661	\$ -	\$ 428,478	\$ 1,107,724
Travel	\$ 1,049,500	\$ 514,500	\$ -	\$ 46,500	\$ 1,610,500
Scholarships	\$ 3,437,669	\$ 1,572,578	\$ -	\$ 180,000	\$ 5,190,247
O&M	\$ 715,700	\$ 285,910	\$ -	\$ 1,124,458	\$ 2,126,068
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 1,383,750	\$ 196,000	\$ -	\$ -	\$ 1,579,750
Other	\$ -	\$ -	\$ -	\$ 21,000	\$ 21,000
Total Budgeted Expenditures	\$ 8,919,103	\$ 3,609,384	\$ -	\$ 3,304,922	\$ 15,833,409

Lamar University

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019	FY 2020	Variance		
	APPROVED BUDGET	PROPOSED BUDGET	DOLLAR	PERCENT	Note
Student Services Fee per Semester Credit Hour	\$ 23.75	\$ 23.75	\$ -	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ -	\$ -	\$ -	- %	
Forecasted Revenue:					
SSF Revenue	\$ 4,774,349	\$ 4,313,000	\$ (461,349)	(9.66)%	(1)
Revenue Earned from Activities	\$ -	\$ -	\$ -	- %	
Interest Revenue	\$ -	\$ -	\$ -	- %	
Transfer In	\$ -	\$ -	\$ -	- %	
Total Forecasted Revenue:	\$ 4,774,349	\$ 4,313,000	\$ (461,349)	(9.66)%	
Budgeted Student Service Fee Expenditures:					
1. Textbook Rentals	\$ -	\$ -	\$ -	- %	
2. Recreational Activities	\$ 1,461,871	\$ 1,300,000	\$ (161,871)	(11.07)%	
3. Health and Hospital Services	\$ -	\$ -	\$ -	- %	
4. Medical Services	\$ -	\$ -	\$ -	- %	
5. Intramural and Intercollegiate Athletics	\$ 2,341,579	\$ 2,060,000	\$ (281,579)	(12.03)%	(2)
6. Artists and Lecture Series	\$ 200,844	\$ 199,678	\$ (1,166)	(0.58)%	
7. Cultural Entertainment Series	\$ 52,475	\$ 51,575	\$ (900)	(1.72)%	
8. Debating and Oratorical Activities	\$ -	\$ -	\$ -	- %	
9. Student Publications	\$ 180,648	\$ 175,229	\$ (5,419)	(3.00)%	
10. Student Government	\$ 55,200	\$ 55,000	\$ (200)	(0.36)%	
11. Student Fee Advisory Committee	\$ -	\$ -	\$ -	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ 24,222	\$ 21,800	\$ (2,422)	(10.00)%	
13. Other (See Detail Below)	\$ 457,510	\$ 449,718	\$ (7,792)	(1.70)%	
Total Budgeted Expenditures	\$ 4,774,349	\$ 4,313,000	\$ (461,349)	(9.66)%	
Estimated Student Services Fee Fund Balance at End of Year	\$ -	\$ -	\$ -	- %	

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

Student Services Advisory Committee Meeting:

03/25/2019

Detail of Other:

Title IX -Sexual Violence Education	\$	16,000	\$	16,000	\$	-	- %
Contingency for unanticipated expenditures or unplanned variances	\$	-	\$	8,033	\$	8,033	100.00 %
International Student Council	\$	9,700	\$	9,215	\$	(485)	(5.00)%
Retention (Orientation, Week of Welcome, Parents)	\$	187,070	\$	189,070	\$	2,000	1.07 %
Leadership (Leadership Development, Kemble Shaw Gentry Recognition)	\$	61,400	\$	60,400	\$	(1,000)	(1.63)%
Undergraduate Research Expo	\$	7,000	\$	-	\$	(7,000)	(100.00)%
Greek Life	\$	53,500	\$	50,000	\$	(3,500)	(6.54)%
Ambassadors	\$	2,840	\$	-	\$	(2,840)	(100.00)%
Co-sponsorship for Student Organizations	\$	38,000	\$	36,000	\$	(2,000)	(5.26)%
Civic Engagement	\$	22,000	\$	21,000	\$	(1,000)	(4.55)%
Major Events	\$	60,000	\$	60,000	\$	-	- %
Total Other	\$	457,510	\$	449,718	\$	(7,792)	(1.70)%

Lamar University

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee Revenue	\$ (461,349)	Reduction based on prior-year actual revenue and FY20 enrollment forecast
(2)	Transfer to Athletics	\$ (281,579)	Reduction based on available funds and FY20 enrollment forecast

Lamar University

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 48,359,962	\$ 772,609	\$ 583,585	\$ 9,902,176	\$ 6,952,433	\$ 9,160,660	\$ 6,396,967	\$ -	\$ 8,041,976	\$ 90,170,368
Benefits	\$ 11,160,766	\$ 154,624	\$ 143,812	\$ 2,590,032	\$ 1,738,109	\$ 7,891,490	\$ 1,791,152	\$ -	\$ 2,202,126	\$ 27,672,111
Travel	\$ 542,200	\$ 10,460	\$ 15,000	\$ 216,990	\$ 233,305	\$ 212,550	\$ 28,750	\$ -	\$ 1,844,186	\$ 3,103,441
O&M	\$ 14,733,601	\$ 601,086	\$ 134,618	\$ 6,033,702	\$ 2,868,803	\$ 6,643,161	\$ 3,237,443	\$ -	\$ 15,268,025	\$ 49,520,439
Utilities	\$ 89,192	\$ 6,463	\$ 9,542	\$ 2,175	\$ 5,431	\$ 362,038	\$ 1,652,547	\$ -	\$ 2,347,122	\$ 4,474,510
Capital	\$ 178,383	\$ 131,899	\$ -	\$ 43,497	\$ 8,147	\$ 161,228	\$ 46,994	\$ -	\$ 557,441	\$ 1,127,589
Other	\$ 6,234,917	\$ 457,457	\$ 57,999	\$ 1,170,058	\$ 512,250	\$ 2,487,927	\$ 227,225	\$ 14,074,300	\$ 1,386,758	\$ 26,608,891
Total Budget	<u>\$ 81,299,021</u>	<u>\$ 2,134,598</u>	<u>\$ 944,556</u>	<u>\$ 19,958,630</u>	<u>\$ 12,318,478</u>	<u>\$ 26,919,054</u>	<u>\$ 13,381,078</u>	<u>\$ 14,074,300</u>	<u>\$ 31,647,634</u>	<u>\$ 202,677,349</u>

Lamar University

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2020

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 97,897,201	\$ 13,982,270	\$ -	\$ 111,879,471	\$ (93,051,460)	\$ (18,828,011)	\$ (111,879,471)	\$ (4,845,741)
Designated	\$ 94,641,110	\$ 4,518,753	\$ 4,133,899	\$ 103,293,762	\$ (77,978,255)	\$ (25,315,507)	\$ (103,293,762)	\$ (20,796,754)
Auxiliary Enterprises	\$ 33,674,797	\$ 9,283,886	\$ (928,060)	\$ 42,030,623	\$ (31,647,634)	\$ (10,382,989)	\$ (42,030,623)	\$ (1,099,103)
Total	<u>\$ 226,213,108</u>	<u>\$ 27,784,909</u>	<u>\$ 3,205,839</u>	<u>\$ 257,203,856</u>	<u>\$ (202,677,349)</u>	<u>\$ (54,526,507)</u>	<u>\$ (257,203,856)</u>	<u>\$ (26,741,598)</u>



Dana G. Hoyt

Sam Houston State University

MEMBER THE TEXAS STATE UNIVERSITY SYSTEM

OFFICE OF THE PRESIDENT

Board of Regents
The Texas State University System

The Honorable Regents:

Sam Houston State University is submitting the fiscal year 2020 Annual Operating Budget using the previously approved tuition and fee rates and the recently enacted state appropriations from the 86th Legislature. The budget includes educational and general, designated, auxiliary enterprise activities and restricted, and is balanced between revenue and expenses with supplements from fund balance reserves. The following are the new initiatives and highlights of the 2020 budget.

Enrollment Outlook:

During fiscal year 2019, SHSU enrollment increased at a rate of point five percent (.5%) for the Fall 2018 semester to 21,213 students. This results in the largest enrollment in SHSU's history. For the fiscal year 2020 budget, SHSU prepared the budget on flat enrollment growth to provide a conservative budget given the volatility associated with student applications and enrollment across Texas and the United States along with unknown variables associated with the impact of waivers and exemptions on tuition and fee revenue. This budget method, along with approved tuition and fee increases and other revenue changes, allowed for institutional investment in new initiatives.

Educational & General Appropriated Funds:

The institution's appropriated general revenue increased for fiscal year 2020 by approximately \$3.9 million. This increase included formula funding of \$1.9 million and fringe benefits of \$2.0 million.

Designated Funds:

The Designated Funds budget includes projected revenue increases from the Board approved designated tuition rates.

Auxiliary Funds:

The Auxiliary Funds budget includes increases related to the Board approved rates for housing and parking operations.

Major Budgeted Initiatives:

- Five new faculty positions were added to accommodate enrollment growth in certain academic programs along with other operating costs for all programmatic areas.
- The budget includes significant investment in retention of faculty and staff.
- Funding was provided for student support and success initiatives along with SHSU QEP initiatives.
- The budget includes a significant investment in the College of Osteopathic Medicine for startup

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cost, faculty and other administrative staff in preparation for the first class scheduled for fall 2020 semester.

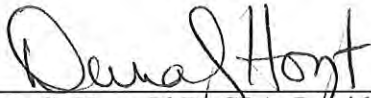
- Increased scholarship allocations for statutorily required programs have increased along with the associated cost of attendance.

Conclusion:

Sam Houston State University's financial health and enrollment continue to demonstrate healthy patterns. We will end fiscal year 2019 in sound financial condition. Fall 2019 operational indicators are all positive and include enrollment growth in excess of historical experience, State support, and increases in anticipated Tuition and Fees. The budget for fiscal year 2020 is a foundation for the continued growth of Sam Houston State University and the success of our students.

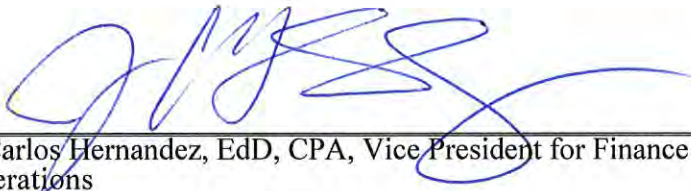
This budget has been carefully prepared to the best of our knowledge and abilities. Your approval is respectfully requested.

Sincerely,



Dana G. Hoyt, PhD, CPA, President

July 1, 2019
Date



J. Carlos Hernandez, EdD, CPA, Vice President for Finance & Operations

July 1, 2019
Date

Sam Houston State University

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Total Statutory Tuition and Fees	\$	31,223,201	\$	31,228,704	\$	5,503	0.02 %
State Appropriation							
Bill Pattern General Revenue	\$	56,929,285	\$	58,530,469	\$	1,601,184	2.81 %
Benefits	\$	18,300,154	\$	19,982,912	\$	1,682,758	9.20 %
Higher Education Fund	\$	17,329,858	\$	17,329,858	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	4,877,239	\$	7,039,000	\$	2,161,761	44.32 %
Total State Appropriations	\$	97,436,536	\$	102,882,239	\$	5,445,703	5.59 %
Other Revenue	\$	266,040	\$	186,000	\$	(80,040)	(30.09)%
Total Revenues	\$	128,925,777	\$	134,296,943	\$	5,371,166	4.17 %
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	-	\$	-	\$	-	- %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	128,925,777	\$	134,296,943	\$	5,371,166	4.17 %

Sam Houston State University

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Benefits	\$ 1,682,758	Increase in Appropriations
(2)	Other	\$ 2,161,761	Increase in Appropriations for Law Enforcement Management Institute of Texas and Correctional Management Institute of Texas

Sam Houston State University

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 64,534,290	\$	64,967,644	\$	433,354	0.67 %	
Research / Organized Research	\$ 815,723	\$	929,405	\$	113,682	13.94 %	
Public Service	\$ 6,076,838	\$	8,502,454	\$	2,425,616	39.92 %	(1)
Academic Support	\$ 27,905,033	\$	25,578,738	\$	(2,326,295)	(8.34)%	(2)
Student Service Support	\$ 4,708,789	\$	5,338,912	\$	630,123	13.38 %	(3)
Institutional Support	\$ 7,320,627	\$	8,149,220	\$	828,593	11.32 %	(4)
Plant Support	\$ 7,767,687	\$	8,826,092	\$	1,058,405	13.63 %	(5)
Scholarships & Fellowships	\$ 3,000	\$	3,000	\$	-	- %	
Total Expenditures	\$ 119,131,987	\$	122,295,465	\$	3,163,478	2.66 %	
Transfers Out							
TPEG	\$ 4,147,490	\$	4,238,148	\$	90,658	2.19 %	
TRB Debt Service	\$ 5,646,300	\$	5,646,170	\$	(130)	(0.00)%	
HEF - Debt Service	\$ -	\$	2,117,160	\$	2,117,160	100.00 %	(6)
HEF - Plant	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 9,793,790	\$	12,001,478	\$	2,207,688	22.54 %	
Total Budgeted Expenditures & Transfers Out	\$ 128,925,777	\$	134,296,943	\$	5,371,166	4.17 %	

Sam Houston State University

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Public Service	\$ 2,425,616	Expenditure authority was increase do to the appropriation was increased.
(2)	Academic Support	\$ (2,326,295)	Expenditure authority was decrease for the Debt Service expense.
(3)	Student Service Support	\$ 630,123	Expenditure authority was increase do to the appropriation was increased.
(4)	Institutional Support	\$ 828,593	Expenditure authority was increase do to the appropriation was increased.
(5)	Plant Support	\$ 1,058,405	Expenditure authority was increase do to the appropriation was increased.
(6)	HEF - Debt Service	\$ 2,117,160	Expenditure authority was increase for the Debt Service payment on Higher Education Fund

Sam Houston State University

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 93,562,239	\$	98,777,104	\$	5,214,865	5.57 %	(1)
Advising Fee	\$ 3,073,344	\$	3,085,118	\$	11,774	0.38 %	
Technology Use / Computer Service Fee	\$ 17,286,197	\$	17,470,333	\$	184,136	1.07 %	
Environmental Service Fee	\$ -	\$	-	\$	-	- %	
ID / One-Card Fee	\$ -	\$	-	\$	-	- %	
Library Fee	\$ 5,463,238	\$	5,506,292	\$	43,054	0.79 %	
International Education Fee	\$ 93,132	\$	93,488	\$	356	0.38 %	
Student Publication Fee	\$ -	\$	-	\$	-	- %	
Academic Program Fees	\$ -	\$	735,780	\$	735,780	100.00 %	(2)
Distance Learning Fee	\$ 14,637,265	\$	15,046,444	\$	409,179	2.80 %	
Records Fee	\$ 558,790	\$	560,931	\$	2,141	0.38 %	
Recreation Fee	\$ 4,627,636	\$	4,607,891	\$	(19,745)	(0.43)%	
University Center Fee	\$ 1,786,258	\$	2,021,510	\$	235,252	13.17 %	(3)\
International Study Fee	\$ 55,000	\$	55,993	\$	993	1.81 %	
Repeat Fee	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Tuition and Fees	\$ 141,143,099	\$	147,960,884	\$	6,817,785	4.83 %	
Investment Income	\$ 1,250,000	\$	1,500,000	\$	250,000	20.00 %	(4)
Other Revenue	\$ 5,586,598	\$	5,785,880	\$	199,282	3.57 %	
Total Revenues	\$ 147,979,697	\$	155,246,764	\$	7,267,067	4.91 %	
Transfers In							
TPEG	\$ 4,147,490	\$	4,238,148	\$	90,658	2.19 %	
Auxiliary Funds	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers In	\$ 4,147,490	\$	4,238,148	\$	90,658	2.19 %	
Budgeted Fund Balances	\$ -	\$	3,328,270	\$	3,328,270	100.00 %	(5)
Total Budgeted Funds	\$ 152,127,187	\$	162,813,182	\$	10,685,995	7.02 %	

Sam Houston State University

Table B 1
Designated Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Designated Tuition	\$ 5,214,865	Designated Tuition rate was approved for a increase at the November 2017 Board Meeting
(2)	Academic Program Fee	\$ 735,780	College of Science and Engineering Technology Program Fee was approve to start Fall 2019 and Nursing Program Fee was moved to out of Other.
(3)	University Center Fee	\$ 235,252	Increase in enrollment for course taught at The Woodlands Campus
(4)	Investment Income	\$ 250,000	Increase in income from market.
(5)	Budgeted Fund Balances	\$ 3,328,270	Fund Balance is included for Technolgy Fee and Distance Learning for expenditure for fiscal year.

Sam Houston State University

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	33,797,249	\$	35,631,849	\$	1,834,600	5.43 %	(1)
Research / Organized Research	\$	2,994,218	\$	3,400,007	\$	405,789	13.55 %	(2)
Public Service	\$	1,116,862	\$	1,319,605	\$	202,743	18.15 %	(3)
Academic Support	\$	38,705,699	\$	42,605,949	\$	3,900,250	10.08 %	(4)
Student Support	\$	12,484,138	\$	13,882,045	\$	1,397,907	11.20 %	(5)
Institutional Support	\$	28,803,299	\$	19,440,752	\$	(9,362,547)	(32.51)%	(6)
Plant Support	\$	11,384,705	\$	12,376,375	\$	991,670	8.71 %	(7)
Scholarships & Fellowships	\$	13,124,781	\$	23,653,483	\$	10,528,702	80.22 %	(8)
Total Expenditures	\$	142,410,951	\$	152,310,065	\$	9,899,114	6.95 %	
Transfers Out								
System Assessment	\$	2,386,291	\$	3,174,539	\$	788,248	33.03 %	(9)
Debt Service	\$	7,329,945	\$	7,328,578	\$	(1,367)	(0.02)%	
E&G	\$	-	\$	-	\$	-	- %	
Auxiliary	\$	-	\$	-	\$	-	- %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers Out	\$	9,716,236	\$	10,503,117	\$	786,881	8.10 %	
Total Budgeted Expenditures & Transfers Out								
	\$	152,127,187	\$	162,813,182	\$	10,685,995	7.02 %	

Sam Houston State University

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	\$ 1,834,000	Expenditure increased for new initiatives.
(2)	Research	\$ 405,789	Expenditure increased funding for research from Criminal Justice and new initiatives.
(3)	Public Service	\$ 202,743	Expenditure increased fro new Initiatives.
(4)	Academic Support	\$ 3,900,250	Expenditure increased funding for project in Technology Fee related activities
(5)	Student Support	\$ 1,397,907	Expenditure increased for new initiatives and undergraduates admission revenue
(6)	Institutional Support	\$ (9,362,547)	Expenditure decreased to a reclass set asides to Scholarships and Fellowship.
(7)	Plant Support	\$ 991,670	Expenditure increased based an increase in Construction Maintenance Fee.
(8)	Scholarships & Fellowships	\$ 10,528,702	Expenditure increase due to the reclass of set aside from institutional support.
(9)	System Assessment	\$ 788,248	Expenditure increased based on the estimated received from the System.

Sam Houston State University

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Fees							
Athletic Fee	\$	10,074,149	\$	10,217,084	\$	142,935	1.42 %
Medical Service Fee	\$	3,178,302	\$	3,095,318	\$	(82,984)	(2.61)%
Student Service Fee	\$	7,956,610	\$	8,060,600	\$	103,990	1.31 %
Recreational Sport Fee	\$	-	\$	-	\$	-	- %
Student Center Fee	\$	4,237,736	\$	4,127,091	\$	(110,645)	(2.61)%
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	919,751	\$	888,140	\$	(31,611)	(3.44)%
Other	\$	-	\$	-	\$	-	- %
Total Fees	\$	26,366,548	\$	26,388,233	\$	21,685	0.08 %
Sales and Services							
Housing	\$	19,825,536	\$	19,825,271	\$	(265)	(0.00)%
Dining	\$	13,040,000	\$	14,040,000	\$	1,000,000	7.67 % (1)
Parking	\$	2,900,000	\$	3,100,000	\$	200,000	6.90 % (2)
Athletics	\$	2,650,000	\$	3,193,000	\$	543,000	20.49 % (3)
Bookstore	\$	500,000	\$	1,000,000	\$	500,000	100.00 % (4)
Other	\$	-	\$	-	\$	-	- %
Total Sales and Services	\$	38,915,536	\$	41,158,271	\$	2,242,735	5.76 %
Investment Income	\$	-	\$	-	\$	-	- %
Other Income	\$	7,889,508	\$	10,181,828	\$	2,292,320	29.06 % (5)
Total Revenues	\$	73,171,592	\$	77,728,332	\$	4,556,740	6.23 %
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	-	\$	-	\$	-	- %
Budgeted Fund Balances	\$	-	\$	526,000	\$	526,000	100.00 % (6)
Total Budgeted Funds	\$	73,171,592	\$	78,254,332	\$	5,082,740	6.95 %

Sam Houston State University

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Dining	\$ 1,000,000	Increased income based on activities for FY 19
(2)	Parking	\$ 200,000	Increased income based on a rate increase for parking permits
(3)	Athletics	\$ 543,000	Increased income based on the additional game guarantee for FY 20
(4)	Bookstore	\$ 1,000,000	Increased income based on activities from FY 19.
(5)	Other Income	\$ 2,292,320	Increased income based on the new Clinical in the College of Medicine
(6)	Budget Fund Balances	\$ 526,000	Fund Balance is included in the budget for Medical Service Fee, Onecard Fee and Student Center Fee for expenditure for FY 20

Sam Houston State University

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$ 9,949,149	\$	10,150,084	\$	200,935	2.02 %	
Medical Service Fee	\$ 2,940,452	\$	3,133,968	\$	193,516	6.58 %	
Student Service Fee	\$ 7,786,960	\$	6,791,750	\$	(995,210)	(12.78)%	(1)
Recreational Sport Fee	\$ -	\$	-	\$	-	- %	
Student Center Fee	\$ 3,639,343	\$	3,622,674	\$	(16,669)	(0.46)%	
Student Bus Fee	\$ -	\$	-	\$	-	- %	
ID Card Fee	\$ 919,751	\$	981,140	\$	61,389	6.67 %	
Total Fee Based Expenditures	\$ 25,235,655	\$	24,679,616	\$	(556,039)	(2.20)%	
Housing	\$ 12,228,779	\$	12,227,647	\$	(1,132)	(0.01)%	
Dining	\$ 12,443,793	\$	13,443,793	\$	1,000,000	8.04 %	(2)
Parking	\$ 2,553,000	\$	2,753,000	\$	200,000	7.83 %	(3)
Athletics	\$ 2,650,000	\$	3,135,000	\$	485,000	18.30 %	(4)
Bookstore	\$ 500,000	\$	1,000,000	\$	500,000	100.00 %	(5)
Other	\$ 6,645,889	\$	8,900,123	\$	2,254,234	33.92 %	(6)
Total Sales & Services Based Expenditures	\$ 37,021,461	\$	41,459,563	\$	4,438,102	11.99 %	
Transfers Out							
Debt Service							
Medical Service	\$ 550,350	\$	552,600	\$	2,250	0.41 %	
Athletics	\$ 125,000	\$	125,000	\$	-	- %	
Student Center	\$ 688,393	\$	842,417	\$	154,024	22.37 %	
Student Service	\$ 265,150	\$	1,364,350	\$	1,099,200	414.56 %	(7)
Housing	\$ 7,596,757	\$	7,597,624	\$	867	0.01 %	
Dining	\$ 596,207	\$	596,207	\$	-	- %	
Parking and Public Safety	\$ 347,000	\$	347,000	\$	-	- %	
Recreational Sports	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Real Estate Rental	\$ 393,419	\$	389,955	\$	(3,464)	(0.88)%	
Vending	\$ 352,200	\$	300,000	\$	(52,200)	(14.82)%	
Designated Funds	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 10,914,476	\$	12,115,153	\$	1,200,677	11.00 %	
Total Budgeted Expenditures & Transfers Out	\$ 73,171,592	\$	78,254,332	\$	5,082,740	6.95 %	

Sam Houston State University

Table C 2
Auxiliary Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee	\$ (995,210)	Expenditure authority was decreased because it was moved to debt service.
(2)	Dining	\$ 1,000,000	Expenditure authority was increased based on the increase in revenue
(3)	Parking	\$ 200,000	Expenditure authority was increased based on the increase in revenue
(4)	Athletics	\$ 485,000	Expenditure authority was increased based on the increase in revenue
(5)	Bookstore	\$ 500,000	Expenditure authority was increased based on the increase in revenue
(6)	Other	\$ 2,254,234	Expenditure authority was increased based on the increase in revenue
(7)	Student Service	\$ 1,099,200	Expenditure authority was increased based on the increase in revenue

Sam Houston State University

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$ 480,000	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ 6,000	\$ 4,000	\$ 10,000	\$ -	\$ -
Game Guarantees	\$ 350,000	\$ 320,000	\$ 10,000	\$ -	\$ -	\$ 75,000	\$ 7,000	\$ 2,000	\$ -	\$ 4,000
Concessions	\$ 60,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -
Other										
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sales and Services	\$ 890,000	\$ 370,000	\$ 130,000	\$ -	\$ -	\$ 81,000	\$ 11,000	\$ 17,000	\$ -	\$ 4,000
Designated Tuition	\$ 1,480,626	\$ 253,226	\$ 274,973	\$ -	\$ 105,759	\$ 390,030	\$ 282,024	\$ 282,024	\$ -	\$ 460,338
Athletic Fee	\$ 2,271,244	\$ 997,476	\$ 699,140	\$ 547,745	\$ 118,360	\$ 593,050	\$ 270,306	\$ 349,460	\$ 674,656	\$ 769,120
Total Tuition and Fees	\$ 3,751,870	\$ 1,250,702	\$ 974,113	\$ 547,745	\$ 224,119	\$ 983,080	\$ 552,330	\$ 631,484	\$ 674,656	\$ 1,229,458
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Funds	\$ 4,641,870	\$ 1,620,702	\$ 1,104,113	\$ 547,745	\$ 224,119	\$ 1,064,080	\$ 563,330	\$ 648,484	\$ 674,656	\$ 1,233,458
Expenditures										
Salaries	\$ 1,230,744	\$ 365,376	\$ 389,640	\$ 95,220	\$ 58,560	\$ 330,000	\$ 140,976	\$ 143,160	\$ 95,220	\$ 345,480
Benefits	\$ 328,000	\$ 114,800	\$ 102,000	\$ 31,400	\$ 19,800	\$ 86,800	\$ 44,080	\$ 54,800	\$ 31,400	\$ 120,640
Travel	\$ 262,500	\$ 187,500	\$ 107,500	\$ 50,000	\$ 20,000	\$ 56,250	\$ 65,250	\$ 101,500	\$ 50,000	\$ 163,000
Scholarships	\$ 1,480,626	\$ 463,026	\$ 274,973	\$ 296,125	\$ 105,759	\$ 390,030	\$ 282,024	\$ 282,024	\$ 423,036	\$ 789,366
Other Maintenance & Operating	\$ 450,000	\$ 120,000	\$ 100,000	\$ 75,000	\$ 20,000	\$ 120,000	\$ 20,000	\$ 50,000	\$ 75,000	\$ 140,000
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Expenditures	\$ 3,751,870	\$ 1,250,702	\$ 974,113	\$ 547,745	\$ 224,119	\$ 983,080	\$ 552,330	\$ 631,484	\$ 674,656	\$ 1,558,486

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
Revenues					
Sales & Services					
Gate Receipts	\$ 630,000	\$ 20,000	\$ -	\$ -	\$ 650,000
Games Guarantees	\$ 680,000	\$ 88,000	\$ -	\$ -	\$ 768,000
Concessions	\$ 80,000	\$ 5,000	\$ -	\$ -	\$ 85,000
Other					
Advertising	\$ -	\$ -	\$ -	\$ 425,000	\$ 425,000
Licensing Fee	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ 850,000	\$ 850,000
Camps	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sales and Services	\$ 1,390,000	\$ 113,000	\$ -	\$ 1,690,000	\$ 3,193,000
Designated Tuition	\$ 2,114,584	\$ 1,414,416	\$ -	\$ -	\$ 3,529,000
Athletic Fee	\$ 4,633,965	\$ 2,656,592	\$ -	\$ 2,926,527	\$ 10,217,084
Total Tuition and Fees	\$ 6,748,549	\$ 4,071,008	\$ -	\$ 2,926,527	\$ 13,746,084
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Funds	\$ 8,138,549	\$ 4,184,008	\$ -	\$ 4,616,527	\$ 16,939,084
Expenditures					
Salaries	\$ 2,139,540	\$ 1,054,836	\$ -	\$ 2,402,823	\$ 5,597,199
Fringe Benefits	\$ 596,000	\$ 337,720	\$ -	\$ 720,000	\$ 1,653,720
Travel	\$ 627,500	\$ 436,000	\$ -	\$ 25,500	\$ 1,089,000
Scholarships	\$ 2,620,509	\$ 2,166,480	\$ -	\$ 164,514	\$ 4,951,503
O&M	\$ 765,000	\$ 405,000	\$ -	\$ 2,152,662	\$ 3,322,662
Capital	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
Debt Service	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Expenditures	\$ 6,748,549	\$ 4,400,036	\$ -	\$ 5,790,499	\$ 16,939,084

Sam Houston State University

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 16.00	\$	16.00	\$	-	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 1,455,267	\$	794,737	\$	(660,530)	(45.39)%	
Forecasted Revenue:							
SSF Revenue	\$ 7,956,610	\$	8,060,600	\$	103,990	1.31 %	
Revenue Earned from Activities	\$ 95,500	\$	95,500	\$	-	- %	
Interest Revenue	\$ -	\$	-	\$	-	- %	
Transfer In	\$ -	\$	-	\$	-	- %	
Total Forecasted Revenue:	\$ 8,052,110	\$	8,156,100	\$	103,990	1.29 %	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -	\$	-	\$	-	- %	
2. Recreational Activities	\$ -	\$	-	\$	-	- %	
3. Health and Hospital Services	\$ -	\$	-	\$	-	- %	
4. Medical Services	\$ -	\$	-	\$	-	- %	
5. Intramural and Intercollegiate Athletics	\$ -	\$	-	\$	-	- %	
6. Artists and Lecture Series	\$ -	\$	-	\$	-	- %	
7. Cultural Entertainment Series	\$ 680,500	\$	680,700	\$	200	0.03 %	
8. Debating and Oratorical Activities	\$ -	\$	-	\$	-	- %	
9. Student Publications	\$ 500	\$	500	\$	-	- %	
10. Student Government	\$ 75,150	\$	77,650	\$	2,500	3.33 %	
11. Student Fee Advisory Committee	\$ -	\$	-	\$	-	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -	\$	-	\$	-	- %	
13. Other (See Detail Below)	\$ 7,295,960	\$	7,397,250	\$	101,290	1.39 %	
Total Budgeted Expenditures	\$ 8,052,110	\$	8,156,100	\$	103,990	1.29 %	
Estimated Student Services Fee Fund Balance at End of Year	\$ 1,455,267	\$	794,737	\$	(660,530)	(45.39)%	

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

Student Services Advisory Committee Meeting:

Detail of Other:

Counseling Center	\$	755,125	\$	774,825	\$	19,700	2.61 %
Special Population	\$	444,736	\$	451,836	\$	7,100	1.60 %
Legal Services for Students	\$	254,708	\$	261,708	\$	7,000	2.75 %
Student Travel	\$	438,000	\$	441,000	\$	3,000	0.68 %
Scholarship	\$	369,200	\$	369,700	\$	500	0.14 %
Program	\$	1,113,540	\$	1,129,427	\$	15,887	1.43 %
Dean of Student Life Salary Personnel	\$	437,288	\$	466,909	\$	29,621	6.77 %
Student Activities Salaries	\$	642,431	\$	693,480	\$	51,049	7.95 %
Student Support Service	\$	1,354,651	\$	1,322,084	\$	(32,567)	(2.40)%
University Camp Phase II	\$	386,281	\$	386,281	\$	-	- %
Student Service Construction	\$	1,100,000	\$	1,100,000	\$	-	- %
Total Other	\$	7,295,960	\$	7,397,250	\$	101,290	1.39 %

Sam Houston State University

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 79,308,136	\$ 2,830,410	\$ 4,497,099	\$ 22,725,189	\$ 11,661,496	\$ 15,200,141	\$ 10,684,654	\$ 162,000	\$ 20,115,634	\$ 167,184,759
Benefits	\$ 18,284,183	\$ 853,405	\$ 1,574,027	\$ 6,182,854	\$ 3,280,526	\$ 6,042,966	\$ 3,070,235	\$ -	\$ 5,728,597	\$ 45,016,793
Travel	\$ 668,936	\$ 58,717	\$ 51,752	\$ 2,099,810	\$ 294,092	\$ 465,000	\$ 76,345	\$ -	\$ 1,780,192	\$ 5,494,844
O&M	\$ 2,309,079	\$ 465,179	\$ 4,346,817	\$ 16,973,529	\$ 3,316,335	\$ 5,941,001	\$ 2,783,560	\$ 22,466,256	\$ 30,972,649	\$ 89,574,405
Utilities	\$ 3,210	\$ 1,700	\$ 148,176	\$ 474,287	\$ 250,507	\$ 19,008	\$ 4,184,106	\$ -	\$ 3,531,880	\$ 8,612,874
Capital	\$ 25,949	\$ 120,000	\$ 4,188	\$ 19,729,018	\$ 418,000	\$ 150,085	\$ 403,567	\$ -	\$ 4,010,227	\$ 24,861,034
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budget	\$ 100,599,493	\$ 4,329,411	\$ 10,622,059	\$ 68,184,687	\$ 19,220,956	\$ 27,818,201	\$ 21,202,467	\$ 22,628,256	\$ 66,139,179	\$ 340,744,709

Sam Houston State University

Table G 1
Restricted Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Revenues							
Pell Grant	\$ 45,000,000.00		\$ 50,000,000.00		\$ 5,000,000.00	11.11%	(1)
Other Federal Grant	\$ 1,345,849.00		\$ 1,819,000.00		\$ 473,151.00	35.16%	(2)
Texas Grant	\$ 12,340,158.00		\$ 14,763,664.00		\$ 2,423,506.00	19.64%	(3)
Endowment Income Distributions	\$ 3,673,182.00		\$ 4,077,818.00		\$ 404,636.00	11.02%	(4)
Charter School	\$ 2,379,300.00		\$ 2,928,375.00		\$ 549,075.00	23.08%	(5)
Osteopathic Medicine	\$ 2,611,498.00		\$ 2,700,000.00		\$ 88,502.00	3.39%	
Other Grants/Research	\$ 9,138,822.00		\$ 9,595,763.00		\$ 456,941.00	5.00%	(6)
Total Revenues	\$ 76,488,809.00		\$ 85,884,620.00		\$ 9,395,811.00	12.28%	
Transfers In							
Other	\$ -		\$ -		\$ -	0.00%	
Total Transfers In	\$ -		\$ -		\$ -		
Discounts and Allowance	\$ (59,450,000.00)		\$ (60,800,000.00)		\$ (1,350,000.00)	2.27%	
Budgeted Fund Balances	\$ -		\$ 11,203,069.00		\$ 11,203,069.00	100.00%	(7)
Total Budgeted Funds	\$ 17,038,809.00		\$ 36,287,689.00		\$ 8,045,811.00	47.22%	

Sam Houston State University

Table G 1
Restricted Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Pell Grant	\$ 5,000,000	Increased income based on the Pell Grant Awards
(2)	Other Federal Grant	\$ 473,151	Increased income based on the Federal Grant Awards
(3)	TEXAS Grant	\$ 2,423,506	Increased income based on the allocation.
(4)	Endowment Income Distributions	\$ 404,636	Increased income based on FY 19 trend
(5)	Charter School	\$ 549,075	Increased income based on the enrollment for Charter School
(6)	Budgeted Fund Balances	\$ 11,203,069	Start up fund for the College of Medicine

Sam Houston State University

Table G - 2
Restricted Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Expenditures							
Instruction Support	\$ 1,878,736.00	\$	8,487,047.00	\$	6,608,311.00	351.74%	(1)
Research / Organized Research	\$ 5,458,929.00	\$	5,461,058.00	\$	2,129.00	0.04%	
Public Service	\$ 5,108,004.00	\$	6,117,725.00	\$	1,009,721.00	19.77%	(2)
Academic Support	\$ 3,719,492.00	\$	6,836,667.00	\$	3,117,175.00	83.81%	(3)
Student Support	\$ 180,000.00	\$	867,765.00	\$	687,765.00	382.09%	(4)
Institutional Support	\$ 370,878.00	\$	481,215.00	\$	110,337.00	29.75%	(5)
Plant Support	\$ -	\$	-	\$	-	0.00%	
Scholarships & Fellowships	\$ 59,772,770.00	\$	68,836,212.00	\$	9,063,442.00	15.16%	(6)
Discounts and Allowance	\$ (59,450,000.00)	\$	(60,800,000.00)	\$	(1,350,000.00)	2.27%	
Total Expenditures	\$ 17,038,809.00	\$	36,287,689.00	\$	19,248,880.00	112.97%	
Transfers Out							
Other	\$ -	\$	-	\$	-	0.00%	
Total Transfers Out	\$ -	\$	-	\$	-	0.00%	
Total Budgeted Expenditures & Transfers Out	\$ 17,038,809.00	\$	36,287,689.00	\$	19,248,880.00	112.97%	

Sam Houston State University

Table G 2
Restricted Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	\$ 6,608,311	Expenditure authority increased due to the increase in Endowment Income Distributions and Osteopathic Medicine
(2)	Public Service	\$ 1,009,721	Expenditure increased for Osteopathic Medicine and Charter School
(3)	Academic Support	\$ 3,117,175	Expenditure authority increased due to the increase in Endowment Income Distributions and Osteopathic Medicine
(4)	Student Support	\$ 687,765	Expenditure increased for Osteopathic Medicine
(5)	Institutional Support	\$ 110,337	Expenditure authority increased due to the increase in Endowment Income Distributions and Osteopathic Medicine
(6)	Scholarships & Fellowships	\$ 9,063,442	Expenditure authority increased based on the increase in Pall, TEXAS Grant, and Other Federal Grants

Sam Houston State University

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2020

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 134,296,943	\$ -	\$ -	\$ 134,296,943	\$ (122,295,465)	\$ (12,001,478)	\$ (134,296,943)	\$ (12,001,478)
Designated	\$ 155,246,764	\$ 4,238,148	\$ 3,328,270	\$ 162,813,182	\$ (152,310,065)	\$ (10,503,117)	\$ (162,813,182)	\$ (6,264,969)
Auxiliary Enterprises	\$ 77,728,332	\$ -	\$ 526,000	\$ 78,254,332	\$ (66,139,179)	\$ (12,115,153)	\$ (78,254,332)	\$ (12,115,153)
Total	<u>\$ 367,272,039</u>	<u>\$ 4,238,148</u>	<u>\$ 3,854,270</u>	<u>\$ 375,364,457</u>	<u>\$ (340,744,709)</u>	<u>\$ (34,619,748)</u>	<u>\$ (375,364,457)</u>	<u>\$ (30,381,600)</u>



July 31, 2019

Board of Regents
Texas State University System
Austin, Texas

The Honorable Regents:

The following initiatives and highlights are included in the proposed FY2020 Operating Budget for Sul Ross State University - Alpine and Sul Ross State University - Rio Grande College.

General Revenue Appropriations

SB 1, 86th Legislature, appropriated General Revenue for Sul Ross State University - Alpine for FY2020 of \$285,970 more than the amount appropriated for FY2019. For Sul Ross State University - Rio Grande College, appropriations were up with an increase of \$367,276 in General Revenue compared to FY 2019. These numbers represent the net changes to formula, debt service, research funding, and non-formula support. The appropriations for staff group insurance premiums for FY 2020 were increased by \$154,883 for Sul Ross State University - Alpine and decreased by \$162,281 for Sul Ross State University - Rio Grande College.

Fee and Other Revenues

For FY2019, Sul Ross State - Alpine and Sul Ross State - Rio Grande College experienced a decline in enrollment. We projected enrollment for FY 2020 utilizing a three-year trend analysis by semester. Budgeted semester credit hours for Alpine are approximately 2,378 (6%) less in FY2020 than that budgeted in FY2019. Sul Ross State - Rio Grande College decrease in projected enrollment is 937 semester credit hours (6%). These enrollment projections resulted in decreases in budgeted revenue for all fees except those with approved rate increases.

As a result of enrollment, we are projecting lower housing revenue in FY 2020 than the current fiscal year by \$265,000 (5% lower). Fund balance in Pledged Auxiliary Enterprises after providing for debt service and the President's Access Initiative Scholarship program continues to be strong.

Budgeted transfers to fund the President's Access Initiative and debt service due in 2020 are within the available revenues for 2020.

OFFICE OF THE PRESIDENT
Briscoe Administration Building 200
PO Box 100 • Alpine, TX 79832
432.837.8000

Sul Ross Legacy Plan 2019 Update

In order to address the anticipated revenue shortfalls from reduced enrollments as well as anticipated reductions in state funding, Sul Ross State began implementing the Legacy Plan in 2018 and continued to implement recommendations in 2019. The goal of the Legacy plan was to identify strategies and initiatives aimed at preserving and enhancing the Sul Ross State legacy of academic excellence, unique and life changing student experiences, affordability, research, service and outreach.

The plan and implementation of its recommendations saved approximately \$2,000,000 for the FY2019 budget, transferred over \$300,000 to reserves (first time in over 8 years) and funded the FY2019 compensation plan for all faculty and staff. Reduction in staffing by 7% and student staffing of 12% from FY2017 to FY2019 resulted in a reduction in the staff payroll budget of over \$117,000 per month (6% reduction). This equals \$1,400,000 per year in salary savings. We continue to evaluate new initiatives and anticipate continued savings.

Impact to Employees

The proposed FY2020 Operating Budget provides for pay raises of 2% with a minimum increase of \$1,000. This is our sixth consecutive year of providing pay increases to our faculty and staff. Additionally, we will raise the minimum assistant professor salary to \$50,000 and \$60,000 for associate professors. Generally, we have not changed/impacted budgets for undergraduate and graduate student employment compared to the 2019 budget other than some redirection from non-need based to need based funding.

Lease Expense for Sul Ross State- Rio Grande College

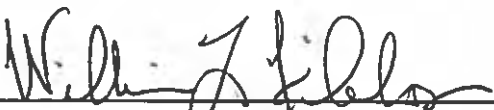
Sul Ross State – Rio Grande College’s net overall lease payments to Southwest Texas Junior College for its three leased campuses at Del Rio, Uvalde and Eagle Pass will increase slightly by \$12,000 as a result of the contractual increase provision tied to the Consumer Price Index. The total annual lease costs for FY 2020 are \$1,574,000 for all three campuses and library. Lease expense is inclusive of all building maintenance, security, utilities, custodial and grounds keeping services.

Current Overall Fiscal Condition

As reflected on the summary page of the Operating Budget for FY 2020, the University is continuing to maintain stable financial status, despite current enrollment challenges, due to efficiency initiatives and appropriation support.

The FY2020 budget includes significant investment in new enrollment management initiatives that are designed to increase enrollment in a sustainable manner. It also includes a new Enterprise Resource Planning (ERP) management contract with Campus Works that will help Sul Ross improve financial and HR operations (business processes), planning and retention initiatives. The FY2020 budget also invests in our faculty and staff in a material way that will allow us to continue to achieve the important mission of Sul Ross State University for the region. We have taken a conservative approach in budgeting enrollment and related revenues. Growth in enrollment remains the critical element to continued strengthening of fund balances.

In summary, the overall financial condition of Sul Ross State University remains strong. Enrollment improvements along with the implementation of the Legacy Plan strategies will continue as the keys to ensuring long term financial stability of Sul Ross State University-Alpine and Sul Ross State - Rio Grande College.



William L. Kibler, Ph.D.

President



Christopher B. Clifford

Vice President for Budget and Finance

Sul Ross State University

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Total Statutory Tuition and Fees	\$	2,580,800	\$	1,574,620	\$	(1,006,180)	(38.99)%
State Appropriation							
Bill Pattern General Revenue	\$	10,715,176	\$	11,001,146	\$	285,970	2.67 % (1)
Benefits	\$	3,925,562	\$	4,080,445	\$	154,883	3.95 %
Higher Education Fund	\$	2,135,523	\$	2,135,523	\$	-	- %
Hazlewood Reimbursement	\$	48,083	\$	-	\$	(48,083)	(100.00)%
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	16,824,344	\$	17,217,114	\$	392,770	2.33 %
Other Revenue	\$	24,000	\$	114,400	\$	90,400	376.67 %
Total Revenues	\$	19,429,144	\$	18,906,134	\$	(523,010)	(2.69)%
Transfers In							
Designated Tuition	\$	2,289,267	\$	-	\$	(2,289,267)	(100.00)% (2)
Technology Service Fee	\$	475,000	\$	-	\$	(475,000)	(100.00)% (3)
Other	\$	1,249,145	\$	-	\$	(1,249,145)	(100.00)% (4)
Total Transfers In	\$	4,013,412	\$	-	\$	(4,013,412)	(100.00)%
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	23,442,556	\$	18,906,134	\$	(4,536,422)	(19.35)%

Sul Ross State University

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Bill Pattern General Revenue	\$ (100,618,000)	Represents a decrease in enrollment.
(2)	Designation Tuition	\$ (2,289,267)	Change in method of presentation. Expenditures recorded under actual source of funds
(3)	Technology Fees	\$ (475,000)	Change in method of presentation. Expenditures recorded under actual source of funds
(4)	Other	\$ (1,249,145)	Change in method of presentation. Expenditures recorded under actual source of funds

Sul Ross State University

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 9,523,234	\$	7,405,835	\$	(2,117,399)	(22.23)%	(1)
Research / Organized Research	\$ 273,794	\$	341,063	\$	67,269	24.57 %	
Public Service	\$ 166,654	\$	286,687	\$	120,033	72.03 %	
Academic Support	\$ 1,642,421	\$	1,574,963	\$	(67,458)	(4.11)%	
Student Service Support	\$ 1,458,192	\$	1,494,102	\$	35,910	2.46 %	
Institutional Support	\$ 5,268,312	\$	3,862,395	\$	(1,405,917)	(26.69)%	(2)
Plant Support	\$ 3,045,580	\$	1,792,488	\$	(1,253,092)	(41.14)%	(3)
Scholarships & Fellowships	\$ 215,826	\$	-	\$	(215,826)	(100.00)%	(4)
Total Expenditures	\$ 21,594,013	\$	16,757,533	\$	(4,836,480)	(22.40)%	
Transfers Out							
TPEG	\$ 317,610	\$	317,940	\$	330	0.10 %	
TRB Debt Service	\$ 1,530,933	\$	1,531,018	\$	85	0.01 %	
HEF - Debt Service	\$ -	\$	-	\$	-	- %	
HEF - Plant	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 1,848,543	\$	1,848,958	\$	415	0.02 %	
Total Budgeted Expenditures & Transfers Out	\$ 23,442,556	\$	18,606,491	\$	(4,836,065)	(20.63)%	

Sul Ross State University

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction	(2,117,399.00)	Change in method of presentation. Expenditures recorded under actual source of funds.
(2)	Institutional Support	(1,405,917.00)	Change in method of presentation. Expenditures recorded under actual source of funds.
(3)	Plant	(1,253,092.00)	Change in method of presentation. Expenditures recorded under actual source of funds.
(4)	Scholarships	(215,826.00)	Change in method of presentation. Expenditures recorded under actual source of funds.

Sul Ross State University

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 6,297,000	\$	5,915,884	\$	(381,116)	(6.05)%	(1)
Advising Fee	\$ -	\$	-	\$	-	- %	
Technology Use / Computer Service Fee	\$ 1,002,000	\$	963,832	\$	(38,168)	(3.81)%	
Environmental Service Fee	\$ -	\$	-	\$	-	- %	
ID / One-Card Fee	\$ -	\$	-	\$	-	- %	
Library Fee	\$ 325,000	\$	325,000	\$	-	- %	
International Education Fee	\$ 4,617	\$	4,600	\$	(17)	(0.37)%	
Student Publication Fee	\$ -	\$	-	\$	-	- %	
Academic Program Fees	\$ -	\$	-	\$	-	- %	
Distance Learning Fee	\$ 553,000	\$	543,226	\$	(9,774)	(1.77)%	
Records Fee	\$ -	\$	-	\$	-	- %	
Recreation Fee	\$ -	\$	-	\$	-	- %	
University Center Fee	\$ -	\$	-	\$	-	- %	
International Study Fee	\$ -	\$	-	\$	-	- %	
Repeat Fee	\$ -	\$	-	\$	-	- %	
Other	\$ 318,750	\$	454,999	\$	136,249	42.74 %	
Total Tuition and Fees	\$ 8,500,367	\$	8,207,541	\$	(292,826)	(3.44)%	
Investment Income	\$ 140,000	\$	150,000	\$	10,000	7.14 %	
Other Revenue	\$ 264,000	\$	225,000	\$	(39,000)	(14.77)%	
Total Revenues	\$ 8,904,367	\$	8,582,541	\$	(321,826)	(3.61)%	
Transfers In							
TPEG	\$ 285,849	\$	317,940	\$	32,091	11.23 %	
Auxiliary Funds	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers In	\$ 285,849	\$	317,940	\$	32,091	11.23 %	
Budgeted Fund Balances	\$ (265,855)	\$	(288,142)	\$	(22,287)	8.38 %	
Total Budgeted Funds	\$ 8,924,361	\$	8,612,339	\$	(312,022)	(3.50)%	

Sul Ross State University

Table B 1
Designated Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Designated Tuition	\$ (381,116)	Represents a decrease in enrollment.

Sul Ross State University

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 778,767	\$	918,800	\$	140,033	17.98 %	
Research / Organized Research	\$ 275,055	\$	356,300	\$	81,245	29.54 %	
Public Service	\$ 86,786	\$	113,318	\$	26,532	30.57 %	
Academic Support	\$ 454,197	\$	626,615	\$	172,418	37.96 %	
Student Support	\$ 155,415	\$	1,362,649	\$	1,207,234	776.78 %	(1)
Institutional Support	\$ 1,538,839	\$	4,164,791	\$	2,625,952	170.65 %	(2)
Plant Support	\$ 80,500	\$	1,332,061	\$	1,251,561	1554.73 %	(3)
Scholarships & Fellowships	\$ 948,849	\$	900,800	\$	(48,049)	(5.06)%	
Total Expenditures	\$ 4,318,408	\$	9,775,334	\$	5,456,926	126.36 %	
Transfers Out							
System Assessment	\$ 262,095	\$	275,000	\$	12,905	4.92 %	
Debt Service	\$ -	\$	-	\$	-	- %	
E&G	\$ 2,764,267	\$	-	\$	(2,764,267)	(100.00)%	
Auxiliary	\$ 1,579,591	\$	2,089,185	\$	509,594	32.26 %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 4,605,953	\$	2,364,185	\$	(2,241,768)	(48.67)%	
Total Budgeted Expenditures & Transfers Out	\$ 8,924,361	\$	12,139,519	\$	3,215,158	36.03 %	

Sul Ross State University

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Support	\$ 1,207,234	Change in method of presentation. Expenditures recorded under actual source of funds
(2)	Institutional Support	\$ 2,625,952	Change in method of presentation. Expenditures recorded under actual source of funds
(3)	Plant Support	\$ 1,251,561	Change in method of presentation. Expenditures recorded under actual source of funds

Sul Ross State University

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Fees							
Athletic Fee	\$	485,000	\$	459,359	\$	(25,641)	(5.29)%
Medical Service Fee	\$	144,000	\$	127,597	\$	(16,403)	(11.39)%
Student Service Fee	\$	794,000	\$	746,000	\$	(48,000)	(6.05)%
Recreational Sport Fee	\$	376,000	\$	364,000	\$	(12,000)	(3.19)%
Student Center Fee	\$	172,800	\$	161,252	\$	(11,548)	(6.68)%
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	35,000	\$	35,000	100.00 %
Total Fees	\$	1,971,800	\$	1,893,208	\$	(78,592)	(3.99)%
Sales and Services							
Housing	\$	3,167,000	\$	3,210,866	\$	43,866	1.39 %
Dining	\$	1,652,700	\$	1,655,700	\$	3,000	0.18 %
Parking	\$	4,000	\$	4,000	\$	-	- %
Athletics	\$	15,250	\$	10,000	\$	(5,250)	(34.43)%
Bookstore	\$	-	\$	3,000	\$	3,000	100.00 %
Other	\$	82,000	\$	60,000	\$	(22,000)	(26.83)%
Total Sales and Services	\$	4,920,950	\$	4,943,566	\$	22,616	0.46 %
Investment Income	\$	20,000	\$	20,000	\$	-	- %
Other Income	\$	4,500	\$	4,500	\$	-	- %
Total Revenues	\$	6,917,250	\$	6,861,274	\$	(55,976)	(0.81)%
Transfers In							
Designated Tuition	\$	1,579,591	\$	2,089,185	\$	509,594	32.26 %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	1,579,591	\$	2,089,185	\$	509,594	32.26 %
Budgeted Fund Balances	\$	(48,770)	\$	-	\$	48,770	(100.00)%
Total Budgeted Funds	\$	8,448,071	\$	8,950,459	\$	502,388	5.95 %

Sul Ross State University

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Designated Tution	\$ 509,594	Change in method of presentation.

Sul Ross State University

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$ 249,612	\$	239,323	\$	(10,289)	(4.12)%	
Medical Service Fee	\$ 131,847	\$	178,405	\$	46,558	35.31 %	
Student Service Fee	\$ 809,779	\$	746,000	\$	(63,779)	(7.88)%	
Recreational Sport Fee	\$ 322,542	\$	334,088	\$	11,546	3.58 %	
Student Center Fee	\$ 247,600	\$	265,796	\$	18,196	7.35 %	
Student Bus Fee	\$ -	\$	-	\$	-	- %	
ID Card Fee	\$ -	\$	-	\$	-	- %	
Total Fee Based Expenditures	\$ 1,761,380	\$	1,763,612	\$	2,232	0.13 %	
Housing	\$ 1,437,809	\$	1,620,316	\$	182,507	12.69 %	
Dining	\$ 1,440,000	\$	1,440,000	\$	-	- %	
Parking	\$ -	\$	-	\$	-	- %	
Athletics	\$ -	\$	-	\$	-	- %	
Bookstore	\$ -	\$	-	\$	-	- %	
Other	\$ 1,845,832	\$	2,000,000	\$	154,168	8.35 %	
Total Sales & Services Based Expenditures	\$ 4,723,641	\$	5,060,316	\$	336,675	7.13 %	
Transfers Out							
Debt Service							
Medical Service	\$ -	\$	-	\$	-	- %	
Athletics	\$ 221,174	\$	220,036	\$	(1,138)	(0.51)%	
Student Center	\$ -	\$	-	\$	-	- %	
Student Service	\$ -	\$	-	\$	-	- %	
Housing	\$ 1,378,450	\$	1,378,450	\$	-	- %	
Dining	\$ -	\$	-	\$	-	- %	
Parking and Public Safety	\$ -	\$	-	\$	-	- %	
Recreational Sports	\$ 63,426	\$	62,915	\$	(511)	(0.81)%	
Other	\$ -	\$	-	\$	-	- %	
Real Estate Rental	\$ -	\$	-	\$	-	- %	
Vending	\$ -	\$	-	\$	-	- %	
Designated Funds	\$ -	\$	-	\$	-	- %	
Other	\$ 300,000	\$	300,000	\$	-	- %	
Total Transfers Out	\$ 1,963,050	\$	1,961,401	\$	(1,649)	(0.08)%	
Total Budgeted Expenditures & Transfers Out	\$ 8,448,071	\$	8,785,329	\$	337,258	3.99 %	

Sul Ross State University

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$ 1,250	\$ 500	\$ 500	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ -
Game Guarantees	\$ 5,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other										
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sales and Services	\$ 6,250	\$ 7,500	\$ 500	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ -
Designated Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Athletic Fee	\$ 75,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 14,323	\$ 20,000	\$ 15,000
Total Tuition and Fees	\$ 75,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 15,000	\$ 20,000	\$ 20,000	\$ 14,323	\$ 20,000	\$ 15,000
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Funds	\$ 81,250	\$ 27,500	\$ 20,500	\$ 20,000	\$ 15,000	\$ 20,500	\$ 20,500	\$ 14,323	\$ 20,000	\$ 15,000
Expenditures										
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Travel	\$ 50,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 15,000	\$ 20,000	\$ 2,000	\$ 14,323	\$ 20,000	\$ 15,000
Scholarships	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Maintenance & Operating	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Expenditures	\$ 75,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 15,000	\$ 20,000	\$ 2,000	\$ 14,323	\$ 20,000	\$ 15,000

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
Revenues					
Sales & Services					
Gate Receipts	\$ 2,250	\$ 1,000	- \$	- \$	3,250
Games Guarantees	\$ 12,000	- \$	- \$	- \$	12,000
Concessions	\$ -	- \$	- \$	- \$	-
Other					
Advertising	\$ -	- \$	- \$	- \$	-
Licensing Fee	\$ -	- \$	- \$	- \$	-
NCAA Revenue Sharing	\$ -	- \$	- \$	- \$	-
Camps	\$ -	- \$	- \$	- \$	-
Stadium Operations	\$ -	- \$	- \$	- \$	-
Other	\$ -	- \$	- \$	- \$	-
Total Sales and Services	\$ 14,250	\$ 1,000	- \$	- \$	15,250
Designated Tuition	\$ -	- \$	- \$	- \$	-
Athletic Fee	\$ 150,000	\$ 89,323	- \$	- \$	239,323
Total Tuition and Fees	\$ 150,000	\$ 89,323	- \$	- \$	239,323
Budgeted Fund Balances	\$ -	- \$	- \$	- \$	-
Total Budgeted Funds	\$ 164,250	\$ 90,323	- \$	- \$	254,573
Expenditures					
Salaries	\$ -	- \$	- \$	- \$	-
Fringe Benefits	\$ -	- \$	- \$	- \$	-
Travel	\$ 125,000	\$ 71,323	- \$	- \$	196,323
Scholarships	\$ -	- \$	- \$	- \$	-
O&M	\$ 25,000	- \$	- \$	- \$	25,000
Capital	\$ -	- \$	- \$	- \$	-
Debt Service	\$ -	- \$	- \$	- \$	-
Other	\$ -	- \$	- \$	- \$	-
Total Budgeted Expenditures	\$ 150,000	\$ 71,323	- \$	- \$	221,323

Sul Ross State University

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 22.00	\$	22.00	\$	-	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 232,854	\$	228,553	\$	(4,301)	(1.85)%	
Forecasted Revenue:							
SSF Revenue	\$ 794,000	\$	738,000	\$	(56,000)	(7.05)%	
Revenue Earned from Activities	\$ 6,000	\$	6,000	\$	-	- %	
Interest Revenue	\$ 4,000	\$	2,000	\$	(2,000)	(50.00)%	
Transfer In	\$ -	\$	-	\$	-	- %	
Total Forecasted Revenue:	\$ 804,000	\$	746,000	\$	(58,000)	(7.21)%	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -	\$	-	\$	-	- %	
2. Recreational Activities	\$ 43,519	\$	23,606	\$	(19,913)	(45.76)%	
3. Health and Hospital Services	\$ -	\$	-	\$	-	- %	
4. Medical Services	\$ -	\$	-	\$	-	- %	
5. Intramural and Intercollegiate Athletics	\$ -	\$	-	\$	-	- %	
6. Artists and Lecture Series	\$ -	\$	-	\$	-	- %	
7. Cultural Entertainment Series	\$ 15,000	\$	25,582	\$	10,582	70.55 %	
8. Debating and Oratorical Activities	\$ -	\$	-	\$	-	- %	
9. Student Publications	\$ 92,948	\$	47,450	\$	(45,498)	(48.95)%	
10. Student Government	\$ 12,450	\$	12,450	\$	-	- %	
11. Student Fee Advisory Committee	\$ -	\$	-	\$	-	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -	\$	-	\$	-	- %	
13. Other (See Detail Below)	\$ 645,862	\$	636,912	\$	(8,950)	(1.39)%	
Total Budgeted Expenditures	\$ 809,779	\$	746,000	\$	(63,779)	(7.88)%	
Estimated Student Services Fee Fund Balance at End of Year	\$ 227,075	\$	228,553	\$	1,478	0.65 %	

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Advisory Committee Meeting:							
Detail of Other:							
Advising and Orientation	\$	173,758	\$	150,097	\$	(23,661)	(13.62)%
Ambassadors	\$	20,000	\$	20,000	\$	-	- %
Bank Service Charges	\$	20,500	\$	10,500	\$	(10,000)	(48.78)%
Counseling Center	\$	148,273	\$	170,191	\$	21,918	14.78 %
Excet Review Course	\$	24,446	\$	23,500	\$	(946)	(3.87)%
Freshman Leadership	\$	28,000	\$	28,000	\$	-	- %
Homecoming	\$	5,000	\$	5,000	\$	-	- %
Lobo Comic Con	\$	1,500	\$	2,010	\$	510	34.00 %
Intercollegiate Rodeo	\$	82,423	\$	95,266	\$	12,843	15.58 %
Intercollegiate Rodeo NIRA Event	\$	34,000	\$	34,000	\$	-	- %
Student Advisory Board	\$	6,000	\$	6,000	\$	-	- %
Student Development	\$	66,649	\$	67,450	\$	801	1.20 %
Student Support Services	\$	2,000	\$	2,000	\$	-	- %
Student Service Fee Contingency	\$	20,785	\$	13,898	\$	(6,887)	(33.13)%
Undergraduate Travel and Funds for Organizations	\$	12,528	\$	9,000	\$	(3,528)	(28.16)%
Total Other	\$	645,862	\$	636,912	\$	(8,950)	(1.39)%

Sul Ross State University

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 5,797,473	\$ 490,509	\$ 201,220	\$ 1,192,637	\$ 1,107,132	\$ 2,581,563	\$ 2,762,335	\$ -	\$ 2,139,644	\$ 16,272,513
Benefits	\$ 2,208,362	\$ 91,500	\$ 85,467	\$ 445,439	\$ 386,970	\$ 1,662,503	\$ 563,649	\$ -	\$ 617,283	\$ 6,061,173
Travel	\$ 114,300	\$ 11,500	\$ 5,000	\$ 67,900	\$ 67,000	\$ 141,200	\$ 26,000	\$ -	\$ 396,769	\$ 829,669
O&M	\$ 204,500	\$ 199,820	\$ 20,000	\$ 154,300	\$ 259,400	\$ 2,562,379	\$ 1,272,000	\$ -	\$ 3,572,445	\$ 8,244,844
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	\$ 500,000	\$ -	\$ -	\$ 241,216	\$ 400,000	\$ 350,000	\$ 644,307	\$ -	\$ 109,000	\$ 2,244,523
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,800	\$ 44,000	\$ 944,800
Total Budget	<u>\$ 8,824,635</u>	<u>\$ 793,329</u>	<u>\$ 311,687</u>	<u>\$ 2,101,492</u>	<u>\$ 2,220,502</u>	<u>\$ 7,297,645</u>	<u>\$ 5,268,291</u>	<u>\$ 900,800</u>	<u>\$ 6,879,141</u>	<u>\$ 34,597,522</u>

Sul Ross State University

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2020

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 18,906,134	\$ -	\$ -	\$ 18,906,134	\$ (16,757,533)	\$ (1,848,958)	\$ (18,606,491)	\$ (1,848,958)
Designated	\$ 8,582,541	\$ 317,940	\$ (288,142)	\$ 8,612,339	\$ (9,775,334)	\$ (2,364,185)	\$ (12,139,519)	\$ (2,046,245)
Auxiliary Enterprises	\$ 6,861,274	\$ 2,089,185	\$ -	\$ 8,950,459	\$ (6,823,928)	\$ (1,961,401)	\$ (8,785,329)	\$ 127,784
Total	<u>\$ 34,349,949</u>	<u>\$ 2,407,125</u>	<u>\$ (288,142)</u>	<u>\$ 36,468,932</u>	<u>\$ (33,356,795)</u>	<u>\$ (6,174,544)</u>	<u>\$ (39,531,339)</u>	<u>\$ (3,767,419)</u>

Sul Ross State University - Rio Grande College

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Total Statutory Tuition and Fees	\$	958,700	\$	825,000	\$ (133,700)	(13.95)%	
State Appropriation							
Bill Pattern General Revenue	\$	4,668,714	\$	5,035,990	\$ 367,276	7.87 %	(1)
Benefits	\$	762,539	\$	600,258	\$ (162,281)	(21.28)%	
Higher Education Fund	\$	410,738	\$	410,738	\$ -	- %	
Hazlewood Reimbursement	\$	-	\$	-	\$ -	- %	
Other	\$	-	\$	-	\$ -	- %	
Total State Appropriations	\$	5,841,991	\$	6,046,986	\$ 204,995	3.51 %	
Other Revenue	\$	10,000	\$	60,500	\$ 50,500	505.00 %	
Total Revenues	\$	6,810,691	\$	6,932,486	\$ 121,795	1.79 %	
Transfers In							
Designated Tuition	\$	1,308,008	\$	-	\$ (1,308,008)	(100.00)%	(2)
Technology Service Fee	\$	350,000	\$	-	\$ (350,000)	(100.00)%	(3)
Other	\$	-	\$	-	\$ -	- %	
Total Transfers In	\$	1,658,008	\$	-	\$ (1,658,008)	(100.00)%	
Budgeted Fund Balances	\$	-	\$	-	\$ -	- %	
Total Budgeted Funds	\$	8,468,699	\$	6,932,486	\$ (1,536,213)	(18.14)%	

Sul Ross State University - Rio Grande College

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Bill Pattern General Revenue	\$ 367,276	Represents an increase in General Revenue Appropriations.
(2)	Designated Tution	\$ (1,308,008)	Change in method of presentation. Expenditures recorded under actual source of funds.
(3)	Technology Fee	\$ (350,000)	Change in method of presentation. Expenditures recorded under actual source of funds.

Sul Ross State University - Rio Grande College

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 3,475,320	\$	2,369,894	\$	(1,105,426)	(31.81)%	(1)
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ 121,434	\$	121,434	\$	-	- %	
Academic Support	\$ 585,591	\$	530,203	\$	(55,388)	(9.46)%	
Student Service Support	\$ 636,019	\$	412,173	\$	(223,846)	(35.19)%	(2)
Institutional Support	\$ 878,101	\$	1,699,008	\$	820,907	93.49 %	(3)
Plant Support	\$ 1,394,959	\$	480,725	\$	(914,234)	(65.54)%	(4)
Scholarships & Fellowships	\$ -	\$	-	\$	-	- %	
Total Expenditures	\$ 7,091,424	\$	5,613,437	\$	(1,477,987)	(20.84)%	
Transfers Out							
TPEG	\$ 128,130	\$	119,049	\$	(9,081)	(7.09)%	
TRB Debt Service	\$ -	\$	-	\$	-	- %	
HEF - Debt Service	\$ -	\$	-	\$	-	- %	
HEF - Plant	\$ -	\$	-	\$	-	- %	
Other	\$ 1,249,145	\$	1,200,000	\$	(49,145)	(3.93)%	
Total Transfers Out	\$ 1,377,275	\$	1,319,049	\$	(58,226)	(4.23)%	
Total Budgeted Expenditures & Transfers Out	\$ 8,468,699	\$	6,932,486	\$	(1,536,213)	(18.14)%	

Sul Ross State University - Rio Grande College

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	(1,105,426)	Change in method of presentation
(2)	Student Service Support	(223,846)	Change in method of presentation. Expenditures recorded from actual funding source.
(3)	Institutional Support	820,907	Change in method of presentation. Expenditures recorded from actual funding source.
(4)	Plant Support	(914,234)	Change in method of presentation. Expenditures recorded from actual funding source.

Sul Ross State University - Rio Grande College

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 1,607,000	\$	1,511,106	\$	(95,894)	(5.97)%	
Advising Fee	\$ -	\$	-	\$	-	- %	
Technology Use / Computer Service Fee	\$ 416,500	\$	391,925	\$	(24,575)	(5.90)%	
Environmental Service Fee	\$ -	\$	-	\$	-	- %	
ID / One-Card Fee	\$ -	\$	-	\$	-	- %	
Library Fee	\$ 33,070	\$	31,198	\$	(1,872)	(5.66)%	
International Education Fee	\$ 2,474	\$	2,303	\$	(171)	(6.91)%	
Student Publication Fee	\$ -	\$	-	\$	-	- %	
Academic Program Fees	\$ -	\$	-	\$	-	- %	
Distance Learning Fee	\$ 240,000	\$	220,400	\$	(19,600)	(8.17)%	
Records Fee	\$ -	\$	-	\$	-	- %	
Recreation Fee	\$ -	\$	-	\$	-	- %	
University Center Fee	\$ -	\$	-	\$	-	- %	
International Study Fee	\$ -	\$	-	\$	-	- %	
Repeat Fee	\$ -	\$	-	\$	-	- %	
Other	\$ 20,000	\$	59,000	\$	39,000	195.00 %	
Total Tuition and Fees	\$ 2,319,044	\$	2,215,932	\$	(103,112)	(4.45)%	
Investment Income	\$ -	\$	-	\$	-	- %	
Other Revenue	\$ -	\$	-	\$	-	- %	
Total Revenues	\$ 2,319,044	\$	2,215,932	\$	(103,112)	(4.45)%	
Transfers In							
TPEG	\$ 115,317	\$	119,049	\$	3,732	3.24 %	
Auxiliary Funds	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers In	\$ 115,317	\$	119,049	\$	3,732	3.24 %	
Budgeted Fund Balances	\$ 273,734	\$	118,684	\$	(155,050)	(56.64)%	
Total Budgeted Funds	\$ 2,708,095	\$	2,453,665	\$	(254,430)	(9.40)%	

Sul Ross State University - Rio Grande College

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 234,205	\$	223,900	\$	(10,305)	(4.40)%	
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ -	\$	-	\$	-	- %	
Academic Support	\$ 140,090	\$	140,200	\$	110	0.08 %	
Student Support	\$ 23,384	\$	183,950	\$	160,566	686.65 %	
Institutional Support	\$ 333,750	\$	1,377,606	\$	1,043,856	312.77 %	(1)
Plant Support	\$ 2,000	\$	1,011,593	\$	1,009,593	50479.65 %	(2)
Scholarships & Fellowships	\$ 241,317	\$	52,000	\$	(189,317)	(78.45)%	
Total Expenditures	\$ 974,746	\$	2,989,249	\$	2,014,503	206.67 %	
Transfers Out							
System Assessment	\$ 75,341	\$	77,500	\$	2,159	2.87 %	
Debt Service	\$ -	\$	-	\$	-	- %	
E&G	\$ 1,658,008	\$	-	\$	(1,658,008)	(100.00)%	
Auxiliary	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 1,733,349	\$	77,500	\$	(1,655,849)	(95.53)%	
Total Budgeted Expenditures & Transfers Out	\$ 2,708,095	\$	3,066,749	\$	358,654	13.24 %	

Sul Ross State University - Rio Grande College

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Institutional Support	\$ 1,043,856	Change in method of presentation. Expenditures recorded under actual source of funds.
(2)	Plant	\$ 1,009,593	Change in method of presentation. Expenditures recorded under actual source of funds.

Sul Ross State University - Rio Grande College

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Fees							
Athletic Fee	\$	-	\$	-	\$	-	- %
Medical Service Fee	\$	-	\$	-	\$	-	- %
Student Service Fee	\$	224,000	\$	180,000	\$	(44,000)	(19.64)%
Recreational Sport Fee	\$	-	\$	-	\$	-	- %
Student Center Fee	\$	-	\$	-	\$	-	- %
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Fees	\$	224,000	\$	180,000	\$	(44,000)	(19.64)%
Sales and Services	\$	-	\$	-	\$	-	- %
Housing	\$	-	\$	-	\$	-	- %
Dining	\$	-	\$	-	\$	-	- %
Parking	\$	-	\$	-	\$	-	- %
Athletics	\$	-	\$	-	\$	-	- %
Bookstore	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Sales and Services	\$	-	\$	-	\$	-	- %
Investment Income	\$	1,000	\$	1,000	\$	-	- %
Other Income	\$	-	\$	-	\$	-	- %
Total Revenues	\$	225,000	\$	181,000	\$	(44,000)	(19.56)%
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	-	\$	-	\$	-	- %
Budgeted Fund Balances	\$	103,105	\$	336,914	\$	233,809	226.77 %
Total Budgeted Funds	\$	328,105	\$	517,914	\$	189,809	57.85 %

(1)

Sul Ross State University - Rio Grande College

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Budgeted Fund Balances	\$ 233,809	Change in method of presentation. Initiatives to improve enrollment.

Sul Ross State University - Rio Grande College

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$	-	\$	-	\$	-	- %
Medical Service Fee	\$	-	\$	-	\$	-	- %
Student Service Fee	\$	328,105	\$	517,914	\$	189,809	57.85 %
Recreational Sport Fee	\$	-	\$	-	\$	-	- %
Student Center Fee	\$	-	\$	-	\$	-	- %
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	-	\$	-	\$	-	- %
Total Fee Based Expenditures	\$	328,105	\$	517,914	\$	189,809	57.85 %
Housing	\$	-	\$	-	\$	-	- %
Dining	\$	-	\$	-	\$	-	- %
Parking	\$	-	\$	-	\$	-	- %
Athletics	\$	-	\$	-	\$	-	- %
Bookstore	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Sales & Services Based Expenditures	\$	-	\$	-	\$	-	- %
Transfers Out							
Debt Service							
Medical Service	\$	-	\$	-	\$	-	- %
Athletics	\$	-	\$	-	\$	-	- %
Student Center	\$	-	\$	-	\$	-	- %
Student Service	\$	-	\$	-	\$	-	- %
Housing	\$	-	\$	-	\$	-	- %
Dining	\$	-	\$	-	\$	-	- %
Parking and Public Safety	\$	-	\$	-	\$	-	- %
Recreational Sports	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Real Estate Rental	\$	-	\$	-	\$	-	- %
Vending	\$	-	\$	-	\$	-	- %
Designated Funds	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers Out	\$	-	\$	-	\$	-	- %
Total Budgeted Expenditures & Transfers Out	\$	328,105	\$	517,914	\$	189,809	57.85 %

Sul Ross State University - Rio Grande College

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 15.00	\$	15.00	\$	-	- %	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 536,734	\$	400,000	\$	(136,734)	(25.48)%	
Forecasted Revenue:							
SSF Revenue	\$ 224,000	\$	180,000	\$	(44,000)	(19.64)%	
Revenue Earned from Activities	\$ -	\$	-	\$	-	- %	
Interest Revenue	\$ 1,000	\$	1,000	\$	-	- %	
Transfer In	\$ -	\$	-	\$	-	- %	
Total Forecasted Revenue:	\$ 225,000	\$	181,000	\$	(44,000)	(19.56)%	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -	\$	-	\$	-	- %	
2. Recreational Activities	\$ -	\$	-	\$	-	- %	
3. Health and Hospital Services	\$ -	\$	-	\$	-	- %	
4. Medical Services	\$ -	\$	-	\$	-	- %	
5. Intramural and Intercollegiate Athletics	\$ -	\$	-	\$	-	- %	
6. Artists and Lecture Series	\$ 24,800	\$	-	\$	(24,800)	(100.00)%	
7. Cultural Entertainment Series	\$ 11,140	\$	-	\$	(11,140)	(100.00)%	
8. Debating and Oratorical Activities	\$ -	\$	-	\$	-	- %	
9. Student Publications	\$ 3,900	\$	-	\$	(3,900)	(100.00)%	
10. Student Government	\$ 20,235	\$	-	\$	(20,235)	(100.00)%	
11. Student Fee Advisory Committee	\$ -	\$	-	\$	-	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -	\$	-	\$	-	- %	
13. Other (See Detail Below)	\$ 268,030	\$	517,914	\$	249,884	93.23 %	
Total Budgeted Expenditures	\$ 328,105	\$	517,914	\$	189,809	57.85 %	
Estimated Student Services Fee Fund Balance at End of Year	\$ 433,629	\$	63,086	\$	(370,543)	(85.45)%	

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Advisory Committee Meeting:			05/01/2019				
Detail of Other:							
Bank Service Charges	\$	500	\$	500	\$	-	- %
Leadership Retreat	\$	2,900	\$	-	\$	(2,900)	(100.00)%
Advertising	\$	-	\$	6,400	\$	6,400	100.00 %
Student Academic Tools	\$	35,100	\$	35,000	\$	(100)	(0.28)%
Student Development	\$	17,800	\$	17,800	\$	-	- %
Student Mentors	\$	-	\$	-	\$	-	- %
Student Organization Travel	\$	-	\$	-	\$	-	- %
Student Services	\$	183,230	\$	380,039	\$	196,809	107.41 %
Student Copy Service	\$	10,000	\$	10,000	\$	-	- %
Student Service Fee Contingency	\$	-	\$	-	\$	-	- %
University Funds for Organizations	\$	18,500	\$	12,000	\$	(6,500)	(35.14)%
Program Development	\$	-	\$	24,800	\$	24,800	100.00 %
Student Growth	\$	-	\$	11,140	\$	11,140	100.00 %
Student Government	\$	-	\$	20,235	\$	20,235	100.00 %
Provide Description	\$	-	\$	-	\$	-	- %
Total Other	\$	268,030	\$	517,914	\$	249,884	93.23 %

Sul Ross State University - Rio Grande College

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 2,209,894	\$ -	\$ 121,434	\$ 411,203	\$ 411,173	\$ 544,406	\$ -	\$ -	\$ 248,619	\$ 3,946,729
Benefits	\$ 793,211	\$ -	\$ 47,182	\$ -	\$ 142,218	\$ 173,579	\$ -	\$ -	\$ 105,655	\$ 1,261,845
Travel	\$ 155,100	\$ -	\$ -	\$ 36,000	\$ 34,800	\$ 44,350	\$ -	\$ -	\$ 28,000	\$ 298,250
O&M	\$ 68,800	\$ -	\$ -	\$ 158,200	\$ 75,150	\$ 1,255,930	\$ 480,725	\$ 52,000	\$ 100,640	\$ 2,191,445
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 951,593	\$ -	\$ -	\$ 951,593
Capital	\$ 160,000	\$ -	\$ -	\$ 125,000	\$ 75,000	\$ 50,738	\$ -	\$ -	\$ -	\$ 410,738
Other	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 60,000
Total Budget	\$ 3,387,005	\$ -	\$ 168,616	\$ 755,403	\$ 738,341	\$ 2,069,003	\$ 1,432,318	\$ 52,000	\$ 517,914	\$ 9,120,600

Sul Ross State University - Rio Grande College

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves
For Fiscal Year Ending 2020

	Estimated	Transfers	Budgeted	Total	Budgeted	Transfers	Total	Net
	Revenues	In	Use of	Budgeted	Expenditures	Out	Budgeted	Transfers *
			Reserves	Sources			Uses	
Educational & General	\$ 6,932,486	\$ -	\$ -	\$ 6,932,486	\$ (5,613,437)	\$ (1,319,049)	\$ (6,932,486)	\$ (1,319,049)
Designated	\$ 2,215,932	\$ 119,049	\$ 118,684	\$ 2,453,665	\$ (2,989,249)	\$ (77,500)	\$ (3,066,749)	\$ 41,549
Auxiliary Enterprises	\$ 181,000	\$ -	\$ 336,914	\$ 517,914	\$ (517,914)	\$ -	\$ (517,914)	\$ -
Total	<u>\$ 9,329,418</u>	<u>\$ 119,049</u>	<u>\$ 455,598</u>	<u>\$ 9,904,065</u>	<u>\$ (9,120,600)</u>	<u>\$ (1,396,549)</u>	<u>\$ (10,517,149)</u>	<u>\$ (1,277,500)</u>



OFFICE OF THE PRESIDENT

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July 31, 2019

DENISE M. TRAUTH
PRESIDENT

Members of the Board of Regents
The Texas State University System

Dear Members of the Board of Regents:

The fiscal year 2020 Texas State University budget reflects an all-funds increase of approximately 2.93 percent versus fiscal year 2019. We are grateful to The Texas State University System for the work of the TSUS staff in advocating on behalf of the university during the 2019 session. Our State appropriations are up this year \$12,451,300 which is mainly attributable to increases in formula funding and non-formula support items. Of special note in our non-formula support funding, the Texas School Safety Center received a budget increase of \$4,565,572.

Due to the combination of the 2.95 percent tuition and fee increase previously approved by the Board of Regents, the above-mentioned increase in state appropriations, and conservative financial planning by the university, Texas State's financial outlook remains strong.

The proposed budget for FY 2020 has been prepared using the tuition and fee rates approved last year by the Board and using enrollment figures from the previous year. While we hope for a modest enrollment increase in FY 2020, we remain committed to the practice of not counting on increased revenue from enrollment growth until after it materializes.

I am happy to report that we are on track to set a record for the size of our incoming freshmen class at Texas State for the seventh consecutive year. Consistent with our strong freshmen enrollment numbers, Texas State is third in the state in terms of the numbers of applications we receive from high school students each year. That continued popularity with recruiting high school students makes us optimistic that we will be back to overall enrollment growth in the near future. However, our plan for growth will be tested this year for the following reasons: (1) there remains a challenging recruiting environment for transfer students across the state due largely to the strength of the Texas economy; (2) our graduates who began as freshmen now take an average of 3.9 years to graduate; and (3) we have reduced SCHs required for many of our degree programs. Thus, we do not anticipate much enrollment growth in FY 2020.

We have preliminarily funded a merit pool in this budget for faculty and staff salary increases based on three percent of eligible salaries. (We have just completed two successive years of only funding one-percent increases.) Our dedicated employees' salaries, on average, continue to trail local and national markets by an amount much greater than three percent. The cost of this merit pool for our employees paid from appropriations and tuition is approximately \$6 million. Other income-generating and grant accounts must fund their own merit pool as their available resources allow. Due to the fact that salary increases are implemented as of September 1, salary information elsewhere in this document reflects FY 2019 levels.

The rising STAR of Texas®

MEMBER THE TEXAS STATE UNIVERSITY SYSTEM

We continue to invest in our future even during tight budget times. The FY 2020 budget includes additional funding for new academic program implementation. Those programs include a Ph.D. in Computer Science, a Master of Science in Nursing Leadership, a Bachelor of Science in Civil Engineering, a Master of Science in Integrated Agriculture, a Ph.D. in Applied Anthropology, and several others at a combined cost of over \$2.5 million.

Through continuous and concerted energy-saving efforts, we are able to offset most inflationary increases to the university's utilities budget for existing buildings. However, the opening of over 300,000 square feet of new space between Bruce and Gloria Ingram Hall, Willow Hall, and the University Events Center requires an increase in our utilities budget of approximately \$1 million.

As a university with thousands of veterans and their dependents currently enrolled, we fully support the spirit of the Hazlewood Act. In fact, Texas State has the second highest number of Hazlewood program participants of any university in Texas. However, this largely unfunded mandate continues to place a significant burden on the university. We will waive more than \$20 million in tuition and fees under this program in FY 2019 alone while receiving only a little more than \$2 million from the state to help offset that loss. This continues to place a significant, and increasing, drain on our resources.

With all of the challenges and opportunities that will arise in the future, we are particularly thankful to you, our Board members, for your ongoing support. Your leadership has been instrumental in allowing us to make tremendous progress in moving the university forward, progressing toward National Research University status, and ensuring a high-quality education for our students.

Sincerely,



Denise M. Trauth
President



Eric Algoe
Vice President for Finance and Support Services

Enclosure

xc: Chancellor Brian McCall

Texas State University

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Total Statutory Tuition and Fees	\$	55,898,526	\$	55,591,000	\$	(307,526)	(0.55)%
State Appropriation							
Bill Pattern General Revenue	\$	109,087,076	\$	120,823,108	\$	11,736,032	10.76 %
Benefits	\$	25,740,048	\$	26,711,842	\$	971,794	3.78 %
Higher Education Fund	\$	37,162,755	\$	37,162,755	\$	-	- %
Hazlewood Reimbursement	\$	1,000,000	\$	1,000,000	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	172,989,879	\$	185,697,705	\$	12,707,826	7.35 %
Other Revenue	\$	1,679,000	\$	1,730,000	\$	51,000	3.04 %
Total Revenues	\$	230,567,405	\$	243,018,705	\$	12,451,300	5.40 %
Transfers In							
Designated Tuition	\$	54,410,874	\$	55,794,524	\$	1,383,649	2.54 %
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	54,410,874	\$	55,794,524	\$	1,383,649	2.54 %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	284,978,279	\$	298,813,229	\$	13,834,949	4.85 %

Texas State University

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Bill Pattern General Revenue	\$ 11,736,032	Increase in GR Formula Support, \$4.2M; Increase in Texas School Safety Center Support, \$4.5M; New Funding for ALERRT, \$2M; Increase in Core Research, approximately \$1M

Texas State University

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	182,192,212	\$	186,173,592	\$	3,981,380	2.19 %	
Research / Organized Research	\$	8,826,706	\$	12,594,164	\$	3,767,458	42.68 %	(1)
Public Service	\$	1,371,996	\$	6,005,583	\$	4,633,587	337.73 %	(2)
Academic Support	\$	10,552,355	\$	11,205,178	\$	652,824	6.19 %	(3)
Student Service Support	\$	6,979,384	\$	7,053,896	\$	74,512	1.07 %	
Institutional Support	\$	2,547,049	\$	2,657,659	\$	110,611	4.34 %	
Plant Support	\$	12,651,846	\$	13,372,235	\$	720,389	5.69 %	(4)
Scholarships & Fellowships	\$	502,000	\$	502,000	\$	-	- %	
Total Expenditures	\$	225,623,548	\$	239,564,309	\$	13,940,761	6.18 %	
Transfers Out								
TPEG	\$	6,966,438	\$	6,878,942	\$	(87,496)	(1.26)%	
TRB Debt Service	\$	17,387,991	\$	17,369,676	\$	(18,315)	(0.11)%	
HEF - Debt Service	\$	5,819,500	\$	5,174,037	\$	(645,463)	(11.09)%	(5)
HEF - Plant	\$	29,180,802	\$	29,826,265	\$	645,463	2.21 %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers Out	\$	59,354,731	\$	59,248,920	\$	(105,811)	(0.18)%	
Total Budgeted Expenditures & Transfers Out	\$	284,978,279	\$	298,813,229	\$	13,834,949	4.85 %	

Texas State University

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Research / Organized Research	\$ 3,767,458	New non-formula support funding for ALERRT; Increased appropriation support in CORE research funds
(2)	Public Service	\$ 4,633,587	Increase in appropriations for Texas School Safety Center
(3)	Academic Support	\$ 652,824	New positions within College of Science, College of Health Professions, Faculty & Academic Resources, Fine Arts, and Faculty Development.
(4)	Plant Support	\$ 720,389	Funding new positions and additional resources to support the addition of Willow Hall and Ingram Hall
(5)	HEF - Debt Service	\$ (645,463)	Decrease HEF Debt Service due to one-time alternate payment methods

Texas State University

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 205,692,203	\$	214,691,000	\$	8,998,797	4.37 %	
Advising Fee	\$ 7,588,000	\$	7,570,000	\$	(18,000)	(0.24)%	
Technology Use / Computer Service Fee	\$ 14,576,000	\$	14,536,000	\$	(40,000)	(0.27)%	
Environmental Service Fee	\$ 82,000	\$	82,000	\$	-	- %	
ID / One-Card Fee	\$ -	\$	-	\$	-	- %	
Library Fee	\$ 11,600,000	\$	11,570,000	\$	(30,000)	(0.26)%	
International Education Fee	\$ 247,000	\$	244,000	\$	(3,000)	(1.21)%	
Student Publication Fee	\$ 655,700	\$	655,700	\$	-	- %	
Academic Program Fees	\$ -	\$	-	\$	-	- %	
Distance Learning Fee	\$ 4,386,600	\$	5,159,400	\$	772,800	17.62 %	(1)
Records Fee	\$ -	\$	-	\$	-	- %	
Recreation Fee	\$ -	\$	-	\$	-	- %	
University Center Fee	\$ -	\$	-	\$	-	- %	
International Study Fee	\$ 5,412,125	\$	5,412,000	\$	(125)	(0.00)%	
Repeat Fee	\$ 1,603,000	\$	1,556,000	\$	(47,000)	(2.93)%	
Other	\$ 5,066,500	\$	4,961,000	\$	(105,500)	(2.08)%	
Total Tuition and Fees	\$ 256,909,128	\$	266,437,100	\$	9,527,972	3.71 %	
Investment Income	\$ 3,000,000	\$	3,717,000	\$	717,000	23.90 %	(2)
Other Revenue	\$ 20,081,300	\$	21,186,453	\$	1,105,153	5.50 %	(3)
Total Revenues	\$ 279,990,428	\$	291,340,553	\$	11,350,125	4.05 %	
Transfers In							
TPEG	\$ 6,966,438	\$	6,878,942	\$	(87,496)	(1.26)%	
Auxiliary Funds	\$ -	\$	-	\$	-	- %	
Other	\$ 386,250	\$	341,000	\$	(45,250)	(11.72)%	
Total Transfers In	\$ 7,352,688	\$	7,219,942	\$	(132,746)	(1.81)%	
Budgeted Fund Balances	\$ -	\$	-	\$	-	- %	
Total Budgeted Funds	\$ 287,343,116	\$	298,560,495	\$	11,217,379	3.90 %	

Texas State University

Table B 1
Designated Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Distance Learning Fee	\$ 772,800	Increase to Electronic Course Fee revenue projection due to growth in online programs
(2)	Investment Income	\$ 717,000	Increase to interest income revenue due to growth in interest rates projected for 2020.
(3)	Other Revenue	\$ 1,105,153	Increase to Development Foundation revenue, \$800K; Increase to Indirect Cost revenue, \$400K.

Texas State University

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	30,088,042	\$	31,236,841	\$	1,148,798	3.82 %	(1)
Research / Organized Research	\$	9,229,196	\$	9,963,255	\$	734,059	7.95 %	
Public Service	\$	900,000	\$	1,075,000	\$	175,000	19.44 %	
Academic Support	\$	44,645,941	\$	42,968,785	\$	(1,677,155)	(3.76)%	(2)
Student Support	\$	9,495,266	\$	9,297,425	\$	(197,842)	(2.08)%	
Institutional Support	\$	50,945,911	\$	56,231,466	\$	5,285,555	10.37 %	
Plant Support	\$	34,076,899	\$	34,264,121	\$	187,222	0.55 %	(3)
Scholarships & Fellowships	\$	39,268,987	\$	42,949,685	\$	3,680,697	9.37 %	
Total Expenditures	\$	218,650,242	\$	227,986,577	\$	9,336,335	4.27 %	
Transfers Out								
System Assessment	\$	5,598,434	\$	5,769,200	\$	170,766	3.05 %	(4)
Debt Service	\$	3,444,316	\$	3,191,394	\$	(252,922)	(7.34)%	
E&G	\$	54,410,874	\$	55,794,524	\$	1,383,649	2.54 %	
Auxiliary	\$	4,853,000	\$	5,477,800	\$	624,800	12.87 %	(5)
Other	\$	386,250	\$	341,000	\$	(45,250)	(11.72)%	
Total Transfers Out	\$	68,692,874	\$	70,573,917	\$	1,881,043	2.74 %	
Total Budgeted Expenditures & Transfers Out	\$	287,343,116	\$	298,560,495	\$	11,217,379	3.90 %	

Texas State University

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Research / Organized Research	\$ 734,059	Increased expenditures for STAR Park research facility, \$250K; Increase Indirect Cost expenditures, \$400K
(2)	Institutional Support	\$ 5,285,555	Reallocation of planning contingency funding from Instruction to Institutional, \$2.6M; Reorganization of IT departments from Academic Support to Institutional Support, \$1.3M; Increase in Development Foundation budget, \$500K
(3)	Scholarships & Fellowships	\$ 3,680,697	Funding New Texas State Distinguished Scholarships as part of financial aid optimization strategy, \$2.6M; Increase to Financial Aid Set Asides, \$800K
(4)	Debt Service	\$ (252,922)	Reduction in scheduled debt service to be paid from designated funds, \$900K; Increase in debt service associated with the Library, \$700K
(5)	Auxiliary	\$ 624,800	Increase in athletic support from designated funds including academic scholarships

Texas State University

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Fees							
Athletic Fee	\$	19,160,000	\$	19,968,200	\$	808,200	4.22 %
Medical Service Fee	\$	4,019,000	\$	4,019,000	\$	-	- %
Student Service Fee	\$	6,940,000	\$	6,965,000	\$	25,000	0.36 %
Recreational Sport Fee	\$	6,935,000	\$	7,021,000	\$	86,000	1.24 %
Student Center Fee	\$	7,374,700	\$	7,206,000	\$	(168,700)	(2.29)%
Student Bus Fee	\$	7,005,500	\$	7,003,000	\$	(2,500)	(0.04)%
ID Card Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Fees	\$	51,434,200	\$	52,182,200	\$	748,000	1.45 %
Sales and Services							
Housing	\$	45,580,000	\$	48,155,000	\$	2,575,000	5.65 % (1)
Dining	\$	16,000,000	\$	16,000,000	\$	-	- %
Parking	\$	7,871,000	\$	7,714,000	\$	(157,000)	(1.99)%
Athletics	\$	7,373,000	\$	7,585,000	\$	212,000	2.88 %
Bookstore	\$	8,500,000	\$	978,000	\$	(7,522,000)	(88.49)% (2)
Other	\$	6,591,930	\$	6,694,000	\$	102,070	1.55 %
Total Sales and Services	\$	91,915,930	\$	87,126,000	\$	(4,789,930)	(5.21)%
Investment Income	\$	2,057,000	\$	1,487,000	\$	(570,000)	(27.71)% (3)
Other Income	\$	-	\$	-	\$	-	- %
Total Revenues	\$	145,407,130	\$	140,795,200	\$	(4,611,930)	(3.17)%
Transfers In							
Designated Tuition	\$	4,853,000	\$	5,477,800	\$	624,800	12.87 % (4)
Other	\$	1,714,000	\$	1,951,000	\$	237,000	13.83 % (5)
Total Transfers In	\$	6,567,000	\$	7,428,800	\$	861,800	13.12 %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	151,974,130	\$	148,224,000	\$	(3,750,130)	(2.47)%

Texas State University

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Housing	\$ 2,575,000	Reflecting Board approved rate increases from 1.2% to 3%
(2)	Bookstore	\$ (7,522,000)	Reduction due to new contract for management of bookstore operations
(3)	Investment Income	\$ (570,000)	Adjusted to more accurately reflect expected revenue
(4)	Designated Tuition	\$ 624,800	Increase in athletic support from designated funds including academic scholarships
(5)	Other	\$ 237,000	Increase in athletic support from auxiliary funds

Texas State University

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Athletic Fee	\$	19,160,000	\$	19,968,200	\$	808,200	4.22 %	
Medical Service Fee	\$	3,747,363	\$	3,746,684	\$	(679)	(0.02)%	
Student Service Fee	\$	6,940,000	\$	6,965,000	\$	25,000	0.36 %	
Recreational Sport Fee	\$	4,817,700	\$	4,898,400	\$	80,700	1.68 %	
Student Center Fee	\$	6,471,450	\$	6,275,070	\$	(196,380)	(3.03)%	
Student Bus Fee	\$	7,118,500	\$	7,116,000	\$	(2,500)	(0.04)%	
ID Card Fee	\$	-	\$	-	\$	-	- %	
Total Fee Based Expenditures	\$	48,255,013	\$	48,969,354	\$	714,342	1.48 %	
Housing	\$	30,749,161	\$	32,302,386	\$	1,553,225	5.05 %	(1)
Dining	\$	14,858,597	\$	14,856,946	\$	(1,651)	(0.01)%	
Parking	\$	3,707,249	\$	3,719,191	\$	11,943	0.32 %	
Athletics	\$	9,611,100	\$	9,232,857	\$	(378,243)	(3.94)%	
Bookstore	\$	8,211,780	\$	746,868	\$	(7,464,912)	(90.90)%	(2)
Other	\$	6,096,930	\$	6,117,000	\$	20,070	0.33 %	
Total Sales & Services Based Expenditures	\$	73,234,817	\$	66,975,248	\$	(6,259,568)	(8.55)%	
Transfers Out								
Debt Service								
Medical Service	\$	271,637	\$	272,316	\$	679	0.25 %	
Athletics	\$	4,328,900	\$	5,780,943	\$	1,452,043	33.54 %	(3)
Student Center	\$	903,250	\$	930,930	\$	27,680	3.06 %	
Student Service	\$	-	\$	-	\$	-	- %	
Housing	\$	14,830,839	\$	15,852,614	\$	1,021,775	6.89 %	(4)
Dining	\$	1,141,403	\$	1,143,054	\$	1,651	0.14 %	
Parking and Public Safety	\$	4,163,752	\$	3,994,809	\$	(168,943)	(4.06)%	
Recreational Sports	\$	2,117,300	\$	2,122,600	\$	5,300	0.25 %	
Other	\$	1,013,220	\$	231,132	\$	(782,088)	(77.19)%	(5)
Real Estate Rental	\$	-	\$	-	\$	-	- %	
Vending	\$	-	\$	-	\$	-	- %	
Designated Funds	\$	-	\$	-	\$	-	- %	
Other	\$	1,714,000	\$	1,951,000	\$	237,000	13.83 %	(6)
Total Transfers Out	\$	30,484,301	\$	32,279,397	\$	1,795,097	5.89 %	
Total Budgeted Expenditures & Transfers Out	\$	151,974,130	\$	148,224,000	\$	(3,750,130)	(2.47)%	

Texas State University

Table C 2
Auxiliary Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Housing	\$ 1,553,225	Reflecting increase in expenditures due to Board approved rate increases from 1.2% to 3%
(2)	Bookstore	\$ (7,464,912)	Reduction due to new contract for management of bookstore operations
(3)	Athletics	\$ 1,452,043	Increase in Athletics paid debt service
(4)	Housing	\$ 1,021,775	Increase in Housing debt service
(5)	Other	\$ (782,088)	Reallocation of Auxiliary budget for debt service
(6)	Other	\$ 237,000	Increase in athletic support from auxiliary funds including debt service

Texas State University

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$ 700,000	\$ 70,000	\$ 78,000	\$ -	\$ -	\$ 15,000	\$ 14,000	\$ 15,000	\$ -	\$ -
Game Guarantees	\$ 1,300,000	\$ 190,000	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
Concessions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other										
Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licensing Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Camps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium Operations	\$ 814,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sales and Services	\$ 2,814,000	\$ 260,000	\$ 138,000	\$ -	\$ -	\$ 55,000	\$ 14,000	\$ 22,000	\$ -	\$ -
Designated Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Athletic Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Tuition and Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Funds	\$ 2,814,000	\$ 260,000	\$ 138,000	\$ -	\$ -	\$ 55,000	\$ 14,000	\$ 22,000	\$ -	\$ -
Expenditures										
Salaries	\$ 2,399,476	\$ 689,011	\$ 233,946	\$ 140,439	\$ 81,485	\$ 393,925	\$ 184,406	\$ 192,780	\$ 140,664	\$ 284,633
Benefits	\$ 791,827	\$ 227,374	\$ 77,202	\$ 46,345	\$ 26,890	\$ 129,995	\$ 60,854	\$ 63,617	\$ 46,419	\$ 93,929
Travel	\$ 1,059,529	\$ 288,334	\$ 247,805	\$ 131,150	\$ 45,328	\$ 272,405	\$ 170,956	\$ 221,941	\$ 135,826	\$ 280,248
Scholarships	\$ 2,686,000	\$ 410,800	\$ 369,720	\$ 398,160	\$ 142,200	\$ 474,000	\$ 379,200	\$ 379,200	\$ 568,800	\$ 884,800
Other Maintenance & Operating	\$ 1,075,471	\$ 74,618	\$ 88,235	\$ 17,036	\$ 12,850	\$ 56,000	\$ 25,897	\$ 31,779	\$ 18,036	\$ 35,904
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Expenditures	\$ 8,012,303	\$ 1,690,138	\$ 1,016,908	\$ 733,130	\$ 308,753	\$ 1,326,326	\$ 821,313	\$ 889,317	\$ 909,745	\$ 1,579,514

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
Revenues					
Sales & Services					
Gate Receipts	\$ 848,000	\$ 44,000	\$ -	\$ -	\$ 892,000
Games Guarantees	\$ 1,490,000	\$ 40,000	\$ -	\$ -	\$ 1,530,000
Concessions	\$ -	\$ -	\$ -	\$ 215,000	\$ 215,000
Other					
Advertising	\$ -	\$ -	\$ -	\$ 625,000	\$ 625,000
Licensing Fee	\$ -	\$ -	\$ -	\$ 450,000	\$ 450,000
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ 1,655,000	\$ 1,655,000
Camps	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Stadium Operations	\$ 874,000	\$ 7,000	\$ -	\$ -	\$ 881,000
Other	\$ -	\$ -	\$ -	\$ 1,187,000	\$ 1,187,000
Total Sales and Services	\$ 3,212,000	\$ 91,000	\$ -	\$ 4,282,000	\$ 7,585,000
Designated Tuition	\$ -	\$ -	\$ -	\$ 5,477,800	\$ 5,477,800
Auxiliary Transfer	\$ -	\$ -	\$ -	\$ 1,951,000	\$ 1,951,000
Athletic Fee	\$ -	\$ -	\$ -	\$ 19,968,200	\$ 19,968,200
Total Tuition and Fees	\$ -	\$ -	\$ -	\$ 27,397,000	\$ 27,397,000
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budgeted Funds	\$ 3,212,000	\$ 91,000	\$ -	\$ 31,679,000	\$ 34,982,000
Expenditures					
Salaries	\$ 3,544,357	\$ 1,196,408	\$ -	\$ 3,522,045	\$ 8,262,811
Fringe Benefits	\$ 1,169,638	\$ 394,815	\$ -	\$ 1,161,907	\$ 2,726,360
Travel	\$ 1,772,147	\$ 1,081,375	\$ -	\$ 171,917	\$ 3,025,439
Scholarships	\$ 4,006,880	\$ 2,686,000	\$ -	\$ 809,524	\$ 7,502,404
O&M	\$ 1,268,210	\$ 167,616	\$ -	\$ 5,982,930	\$ 7,418,756
Capital	\$ -	\$ -	\$ -	\$ 76,109	\$ 76,109
Debt Service	\$ -	\$ -	\$ -	\$ 5,780,943	\$ 5,780,943
Other	\$ -	\$ -	\$ -	\$ 189,179	\$ 189,179
Total Budgeted Expenditures	\$ 11,761,232	\$ 5,526,214	\$ -	\$ 17,694,554	\$ 34,982,000

Texas State University

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$	10.00	\$	10.00	\$	-	- %
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$	3,745,411	\$	3,355,001	\$	(390,409)	(10.42)%
Forecasted Revenue:							
SSF Revenue	\$	6,940,000	\$	6,965,000	\$	25,000	0.36 %
Revenue Earned from Activities	\$	-	\$	-	\$	-	- %
Interest Revenue	\$	-	\$	-	\$	-	- %
Transfer In	\$	-	\$	-	\$	-	- %
Total Forecasted Revenue:	\$	6,940,000	\$	6,965,000	\$	25,000	0.36 %
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals		\$		-	\$	-	- %
2. Recreational Activities	\$	622,773	\$	563,447	\$	(59,326)	(9.53)%
3. Health and Hospital Services		\$		-	\$	-	- %
4. Medical Services		\$		-	\$	-	- %
5. Intramural and Intercollegiate Athletics		\$		-	\$	-	- %
6. Artists and Lecture Series	\$	41,700	\$	36,279	\$	(5,421)	(13.00)%
7. Cultural Entertainment Series	\$	145,153	\$	136,754	\$	(8,398)	(5.79)%
8. Debating and Oratorical Activities	\$	47,590	\$	41,403	\$	(6,187)	(13.00)%
9. Student Publications	\$	278,609	\$	277,506	\$	(1,103)	(0.40)%
10. Student Government	\$	62,105	\$	54,435	\$	(7,670)	(12.35)%
11. Student Fee Advisory Committee	\$	1,612	\$	1,419	\$	(193)	(11.97)%
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$	42,440	\$	37,347	\$	(5,093)	(12.00)%
13. Other (See Detail Below)	\$	6,088,428	\$	5,816,409	\$	(272,019)	(4.47)%
Total Budgeted Expenditures	\$	7,330,409	\$	6,965,000	\$	(365,409)	(4.98)%
Estimated Student Services Fee Fund Balance at End of Year	\$	3,355,001	\$	3,355,001	\$	-	- %

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

Student Services Advisory Committee Meeting:

TBD

Detail of Other:

Scholarships	\$	107,320	\$	-	\$	(107,320)	(100.00)%
Student Programming & Services	\$	3,953,452	\$	3,887,515	\$	(65,936)	(1.67)%
Student Travel	\$	88,775	\$	77,234	\$	(11,541)	(13.00)%
Central-Benefits, Administrative Overhead, Pay Increases	\$	1,938,882	\$	1,851,660	\$	(87,222)	(4.50)%
Total Other	\$	6,088,428	\$	5,816,409	\$	(272,019)	(4.47)%

Texas State University

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 159,983,529	\$ 8,645,790	\$ 2,772,145	\$ 26,671,703	\$ 21,305,120	\$ 29,585,615	\$ 15,901,190	\$ 505,220	\$ 20,176,547	\$ 285,546,859
Benefits	\$ 45,489,483	\$ 2,102,279	\$ 865,107	\$ 7,323,087	\$ 5,472,481	\$ 12,208,806	\$ 3,553,324	\$ -	\$ 6,156,001	\$ 83,170,568
Travel	\$ 2,955,333	\$ 37,535	\$ 528,000	\$ 301,070	\$ 372,231	\$ 284,958	\$ 33,203	\$ -	\$ 3,138,439	\$ 7,650,768
O&M	\$ 8,982,088	\$ 11,636,816	\$ 2,823,332	\$ 13,707,130	\$ 8,837,899	\$ 16,810,096	\$ 8,814,670	\$ 42,946,465	\$ 50,915,447	\$ 165,473,942
Utilities	\$ -	\$ 135,000	\$ 92,000	\$ -	\$ 6,000	\$ -	\$ 20,773,070	\$ -	\$ 12,615,200	\$ 33,621,270
Capital	\$ -	\$ -	\$ -	\$ 6,170,973	\$ 15,000	\$ -	\$ 320,000	\$ -	\$ 1,526,109	\$ 8,032,082
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Budget	<u>\$ 217,410,433</u>	<u>\$ 22,557,420</u>	<u>\$ 7,080,583</u>	<u>\$ 54,173,964</u>	<u>\$ 36,008,730</u>	<u>\$ 58,889,475</u>	<u>\$ 49,395,456</u>	<u>\$ 43,451,685</u>	<u>\$ 94,527,743</u>	<u>\$ 583,495,489</u>

Texas State University

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2020

	Estimated Revenues	Transfers In	Budgeted Use of Reserves	Total Budgeted Sources	Budgeted Expenditures	Transfers Out	Total Budgeted Uses	Net Transfers *
Educational & General	\$ 243,018,705	\$ 55,794,524	\$ -	\$ 298,813,229	\$ (239,564,309)	\$ (59,248,920)	\$ (298,813,229)	\$ (3,454,396)
Designated	\$ 291,340,553	\$ 7,219,942	\$ -	\$ 298,560,495	\$ (227,986,577)	\$ (70,573,917)	\$ (298,560,495)	\$ (63,353,976)
Auxiliary Enterprises	\$ 140,795,200	\$ 7,428,800	\$ -	\$ 148,224,000	\$ (115,944,603)	\$ (32,279,397)	\$ (148,224,000)	\$ (24,850,597)
Total	<u>\$ 675,154,458</u>	<u>\$ 70,443,265</u>	<u>\$ -</u>	<u>\$ 745,597,723</u>	<u>\$ (583,495,489)</u>	<u>\$ (162,102,234)</u>	<u>\$ (745,597,723)</u>	<u>\$ (91,658,969)</u>

July 12, 2019

Members of the Board of Regents
The Texas State University System

Dear Regents:

This letter provides recommendations for Lamar Institute of Technology's (LIT) annual budget for the fiscal year beginning September 1, 2019. The budget was prepared assuming flat enrollment for FY 2020 compared to FY 2019. The proposed budget includes all educational and general, designated, and auxiliary enterprise activities.

Education and General Funds

LIT's new formula funding growth is \$697,820 and new formula funding parity is \$3.38M. LIT will utilize 75% of the growth and parity increase to reduce Designated tuition. With this additional funding LIT will:

- Reduce tuition by 24%.
- Establish a \$50 dual credit rate.
- Establish a uniform tuition and fee rate for the State Colleges.

Because our employees are very important for the success of LIT, we will provide an incentivized 0-3% merit raise to full time employees employed more than 6 months.

Designated Funds

Designated tuition will be reduced to \$45 per semester credit hour from \$91.90. These funds will continue to support Academic programs with equipment and supplies. But also those areas that support Academics, such Student Success, Facilities and Information Technology are funded by Designated.

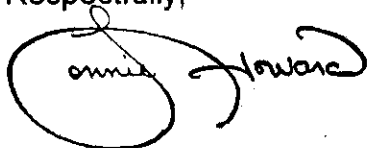
Auxiliary Funds

Auxiliary revenue for Student Center Fees, Health Center Fees, and Recreational Sports Center Fees of \$800,876 are collected from LIT students and passed to Lamar University for use of their facilities. Student ID Fees, Records Fees, and Computer Use Fees will be combined into one per semester credit hour fee of \$33. And Student Services Fees will be reduced from \$23.75 to \$5 per semester credit hour. LIT will outsource food services beginning this fiscal year but will continue to offer various meal options for students, faculty, and staff.

Conclusion

Parity has given LIT a tremendous opportunity to serve the community with lower tuition to attain an education to improve their standard of living. Our Institution will remain fiscally responsible in its spending and will continue to look at cost-savings in all areas. LIT remains committed to provide an excellent education to our students, and be a quality place to work for our faculty and staff.

Respectfully,

A handwritten signature in black ink, appearing to read "Lonnie Howard". The signature is stylized with a large, looping initial "L" and a trailing flourish.

Dr. Lonnie L. Howard
President

A handwritten signature in black ink, appearing to read "Bonnie Albright". The signature is written in a cursive, flowing style.

Bonnie Albright
Vice President of Finance and Operations

Lamar Institute of Technology

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Total Statutory Tuition and Fees	\$	3,017,034	\$	3,216,689	\$	199,655	6.62 %
State Appropriation							
Bill Pattern General Revenue	\$	9,686,743	\$	14,297,451	\$	4,610,708	47.60 % 1
Benefits	\$	2,660,941	\$	2,377,874	\$	(283,067)	(10.64)% 2
Higher Education Fund	\$	2,580,521	\$	2,580,521	\$	-	- %
Hazlewood Reimbursement	\$	40,344	\$	44,472	\$	4,128	10.23 %
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	14,968,549	\$	19,300,318	\$	4,331,769	28.94 %
Other Revenue	\$	14,027	\$	28,641	\$	14,614	104.18 %
Total Revenues	\$	17,999,610	\$	22,545,648	\$	4,546,038	25.26 %
Transfers In							
Designated Tuition	\$	280,144	\$	-	\$	(280,144)	(100.00)% 3
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	280,144	\$	-	\$	(280,144)	(100.00)%
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	18,279,754	\$	22,545,648	\$	4,265,894	23.34 %

Lamar Institute of Technology

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Bill Pattern General Revenue	\$ 4,610,708	Increase in the General Appropriations Act.
(2)	Benefits	\$ (283,067)	Decrease in the General Appropriations Act.
(3)	Designated Tuition Transfer	\$ (280,144)	This fiscal year does not require a transfer.

Lamar Institute of Technology

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 9,492,355	\$	13,336,860	\$	3,844,505	40.50 %	1
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ 783,736	\$	50,074	\$	(733,662)	(93.61)%	2
Academic Support	\$ 765,635	\$	758,663	\$	(6,972)	(0.91)%	
Student Service Support	\$ 472,845	\$	1,171,935	\$	699,090	147.85 %	3
Institutional Support	\$ 2,272,416	\$	2,982,049	\$	709,633	31.23 %	4
Plant Support	\$ 690,194	\$	629,119	\$	(61,075)	(8.85)%	
Scholarships & Fellowships	\$ -	\$	-	\$	-	- %	
Total Expenditures	\$ 14,477,181	\$	18,928,700	\$	4,451,519	30.75 %	
Transfers Out							
TPEG	\$ 390,000	\$	387,272	\$	(2,728)	(0.70)%	
TRB Debt Service	\$ 1,332,052	\$	1,333,692	\$	1,640	0.12 %	
HEF - Debt Service	\$ -	\$	-	\$	-	- %	
HEF - Plant	\$ 2,080,521	\$	1,895,984	\$	(184,537)	(8.87)%	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 3,802,573	\$	3,616,948	\$	(185,625)	(4.88)%	
Total Budgeted Expenditures & Transfers Out	\$ 18,279,754	\$	22,545,648	\$	4,265,894	23.34 %	

Lamar Institute of Technology

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	\$ 3,844,505	Reclassified from Public Service and Designated to E&G Instruction.
(2)	Public Service	\$ (733,662)	Reclassified from Public Service to Instruction.
(3)	Student Service Support	\$ 699,090	Reclassified from Auxiliary to Student Service Support.
(4)	Institutional Support	\$ 709,633	Reclassified Lamar Intercomponent agreement payments from Designated.

Lamar Institute of Technology

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 5,063,817	\$	2,464,135	\$	(2,599,682)	(51.34)%	1
Institutional Services Fee	\$ -	\$	2,062,086	\$	2,062,086	100.00 %	2
Advising Fee	\$ -	\$	-	\$	-	- %	
Technology Use / Computer Service Fee	\$ 1,031,702	\$	-	\$	(1,031,702)	(100.00)%	3
Environmental Service Fee	\$ -	\$	-	\$	-	- %	
ID / One-Card Fee	\$ -	\$	-	\$	-	- %	
Library Fee	\$ 289,917	\$	309,972	\$	20,055	6.92 %	
International Education Fee	\$ -	\$	-	\$	-	- %	
Student Publication Fee	\$ -	\$	-	\$	-	- %	
Academic Program Fees	\$ 433,210	\$	385,349	\$	(47,861)	(11.05)%	
Distance Learning Fee	\$ 160,000	\$	225,153	\$	65,153	40.72 %	
Records Fee	\$ -	\$	-	\$	-	- %	
Recreation Fee	\$ -	\$	-	\$	-	- %	
University Center Fee	\$ -	\$	-	\$	-	- %	
International Study Fee	\$ -	\$	-	\$	-	- %	
Repeat Fee	\$ -	\$	-	\$	-	- %	
Other	\$ 114,763	\$	-	\$	(114,763)	(100.00)%	
Total Tuition and Fees	\$ 7,093,409	\$	5,446,695	\$	(1,646,714)	(23.21)%	
Investment Income	\$ 19,903	\$	48,971	\$	29,068	146.05 %	
Other Revenue	\$ 17,000	\$	115,787	\$	98,787	581.10 %	
Total Revenues	\$ 7,130,312	\$	5,611,453	\$	(1,518,859)	(21.30)%	
Transfers In							
TPEG	\$ 390,000	\$	387,272	\$	(2,728)	(0.70)%	
Auxiliary Funds	\$ -	\$	-	\$	-	- %	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers In	\$ 390,000	\$	387,272	\$	(2,728)	(0.70)%	
Budgeted Fund Balances	\$ -	\$	-	\$	-	- %	
Total Budgeted Funds	\$ 7,520,312	\$	5,998,725	\$	(1,521,587)	(20.23)%	

Lamar Institute of Technology

Table B 1
Designated Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Designated Tuition	\$ (2,599,682)	Lowered Designated Tuition to \$45 per semester credit hour.
(2)	Technology Use Fee	\$ (1,031,702)	Removed Technology Use Fee and added an Institutional Services Fee.
(3)	Institutional Services Fee	\$ 2,062,086	Implemented new Institutional Services Fee of \$33 per semester credit hour.

Lamar Institute of Technology

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 552,106	\$	766,632	\$	214,526	38.86 %	1
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ 460,013	\$	60,092	\$	(399,921)	(86.94)%	2
Academic Support	\$ 185,799	\$	221,097	\$	35,298	19.00 %	
Student Support	\$ 93,483	\$	95,483	\$	2,000	2.14 %	
Institutional Support	\$ 3,381,898	\$	3,477,080	\$	95,182	2.81 %	
Plant Support	\$ 860,000	\$	750,000	\$	(110,000)	(12.79)%	
Scholarships & Fellowships	\$ 877,491	\$	-	\$	(877,491)	(100.00)%	3
Total Expenditures	\$ 6,410,790	\$	5,370,384	\$	(1,040,406)	(16.23)%	
Transfers Out							
System Assessment	\$ 222,264	\$	421,227	\$	198,963	89.52 %	
Debt Service	\$ -	\$	-	\$	-	- %	
E&G	\$ 280,144	\$	-	\$	(280,144)	(100.00)%	4
Auxiliary	\$ -	\$	-	\$	-	- %	
Other	\$ 607,114	\$	207,114	\$	(400,000)	(65.89)%	5
Total Transfers Out	\$ 1,109,522	\$	628,341	\$	(481,181)	(43.37)%	
Total Budgeted Expenditures & Transfers Out	\$ 7,520,312	\$	5,998,725	\$	(1,521,587)	(20.23)%	

Lamar Institute of Technology

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	\$ 214,526	Reclassified from Public Service to Instruction.
(2)	Public Service	\$ (399,921)	Reclassified from Public Service to Instruction.
(3)	Scholarships & Fellowships	\$ (877,491)	With lower Designated Tuition - will no longer have Designated Tuition Set Aside.
(4)	E&G	\$ (280,144)	This fiscal year does not require a transfer.
(5)	Other	\$ (400,000)	This fiscal year does not require a transfer.

Lamar Institute of Technology

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Fees							
Athletic Fee	\$ -	\$ -	\$ -	\$ -	-	- %	
Medical Service Fee	\$ 182,331	\$ 203,802	\$ 21,471	\$ 11.78 %			
Student Service Fee	\$ 1,192,000	\$ 266,130	\$ (925,870)	(77.67)%			1
Recreational Sport Fee	\$ 366,212	\$ 418,401	\$ 52,189	14.25 %			
Student Center Fee	\$ 142,367	\$ 178,475	\$ 36,108	25.36 %			
Student Bus Fee	\$ -	\$ -	\$ -	- %			
ID Card Fee	\$ 10,180	\$ -	\$ (10,180)	(100.00)%			
Other	\$ 116,133	\$ 109,748	\$ (6,385)	(5.50)%			
Total Fees	\$ 2,009,223	\$ 1,176,556	\$ (832,667)	(41.44)%			
Sales and Services	\$ -	\$ -	\$ -	- %			
Housing	\$ -	\$ -	\$ -	- %			
Dining	\$ 136,123	\$ 12,000	\$ (124,123)	(91.18)%			
Parking	\$ -	\$ -	\$ -	- %			
Athletics	\$ -	\$ -	\$ -	- %			
Bookstore	\$ -	\$ -	\$ -	- %			
Other	\$ -	\$ -	\$ -	- %			
Total Sales and Services	\$ 136,123	\$ 12,000	\$ (124,123)	(91.18)%			
Investment Income	\$ -	\$ -	\$ -	- %			
Other Income	\$ -	\$ -	\$ -	- %			
Total Revenues	\$ 2,145,346	\$ 1,188,556	\$ (956,790)	(44.60)%			
Transfers In							
Designated Tuition	\$ -	\$ -	\$ -	- %			
Other	\$ -	\$ -	\$ -	- %			
Total Transfers In	\$ -	\$ -	\$ -	- %			
Budgeted Fund Balances	\$ -	\$ -	\$ -	- %			
Total Budgeted Funds	\$ 2,145,346	\$ 1,188,556	\$ (956,790)	(44.60)%			

Lamar Institute of Technology

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee	\$ (925,870)	Lowered Student Service Fee to \$5 per semester credit hour.

Lamar Institute of Technology

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$	-	\$	-	-	- %	
Medical Service Fee	\$	182,331	\$	203,802	\$ 21,471	11.78 %	
Student Service Fee	\$	998,123	\$	266,130	\$ (731,993)	(73.34)%	1
Recreational Sport Fee	\$	366,212	\$	418,401	\$ 52,189	14.25 %	
Student Center Fee	\$	142,367	\$	178,475	\$ 36,108	25.36 %	
Student Bus Fee	\$	-	\$	-	-	- %	
ID Card Fee	\$	126,313	\$	-	\$ (126,313)	(100.00)%	
Total Fee Based Expenditures	\$	1,815,346	\$	1,066,808	\$ (748,538)	(41.23)%	
Housing	\$	-	\$	-	-	- %	
Dining	\$	330,000	\$	12,000	\$ (318,000)	(96.36)%	2
Parking	\$	-	\$	87,047	\$ 87,047	100.00 %	
Athletics	\$	-	\$	-	-	- %	
Bookstore	\$	-	\$	-	-	- %	
Other	\$	-	\$	22,701	\$ 22,701	100.00 %	
Total Sales & Services Based Expenditures	\$	330,000	\$	121,748	\$ (208,252)	(63.11)%	
Transfers Out							
Debt Service							
Medical Service	\$	-	\$	-	-	- %	
Athletics	\$	-	\$	-	-	- %	
Student Center	\$	-	\$	-	-	- %	
Student Service	\$	-	\$	-	-	- %	
Housing	\$	-	\$	-	-	- %	
Dining	\$	-	\$	-	-	- %	
Parking and Public Safety	\$	-	\$	-	-	- %	
Recreational Sports	\$	-	\$	-	-	- %	
Other	\$	-	\$	-	-	- %	
Real Estate Rental	\$	-	\$	-	-	- %	
Vending	\$	-	\$	-	-	- %	
Designated Funds	\$	-	\$	-	-	- %	
Other	\$	-	\$	-	-	- %	
Total Transfers Out	\$	-	\$	-	-	- %	
Total Budgeted Expenditures & Transfers Out	\$	2,145,346	\$	1,188,556	\$ (956,790)	(44.60)%	

Lamar Institute of Technology

Table C 2
Auxiliary Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee	\$ (731,993)	Lowered Student Service Fee to \$5 per semester credit hour.
(2)	Dining	\$ (318,000)	Beginning this fiscal year dining will be outsourced.

Lamar Institute of Technology

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 24	\$	5	\$	(19)	(78.95)%	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 3,072,845	\$	2,749,753	\$	(323,092)	(10.51)%	
Forecasted Revenue:							
SSF Revenue	\$ 1,192,000	\$	266,130	\$	(925,870)	(77.67)%	1
Revenue Earned from Activities	\$ -	\$	-	\$	-	- %	
Interest Revenue	\$ 5,000	\$	1,116	\$	(3,884)	(77.68)%	
Transfer In	\$ -	\$	-	\$	-	- %	
Total Forecasted Revenue:	\$ 1,197,000	\$	267,246	\$	(929,754)	(77.67)%	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -	\$	-	\$	-	- %	
2. Recreational Activities	\$ 229,540	\$	229,540	\$	-	- %	
3. Health and Hospital Services	\$ -	\$	-	\$	-	- %	
4. Medical Services	\$ -	\$	-	\$	-	- %	
5. Intramural and Intercollegiate Athletics	\$ -	\$	-	\$	-	- %	
6. Artists and Lecture Series	\$ 10,000	\$	10,000	\$	-	- %	
7. Cultural Entertainment Series	\$ 29,800	\$	29,800	\$	-	- %	
8. Debating and Oratorical Activities	\$ -	\$	-	\$	-	- %	
9. Student Publications	\$ -	\$	-	\$	-	- %	
10. Student Government	\$ 106,235	\$	106,235	\$	-	- %	
11. Student Fee Advisory Committee	\$ -	\$	-	\$	-	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -	\$	-	\$	-	- %	
13. Other (See Detail Below)	\$ 1,499,659	\$	610,338	\$	(889,321)	(59.30)%	
Total Budgeted Expenditures	\$ 1,875,234	\$	985,913	\$	(889,321)	(47.42)%	
Estimated Student Services Fee Fund Balance at End of Year	\$ 2,394,611	\$	2,031,086	\$	(363,525)	(15.18)%	

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

Student Services Advisory Committee Meeting:

07/24/2019

Detail of Other:

Media Lab	\$	44,838	\$	44,838	\$	-	- %	
Online Tutoring - Distance Education	\$	6,003	\$	14,700	\$	8,697	144.88 %	
Public Information	\$	450,000	\$	400,000	\$	(50,000)	(11.11)%	
Contingency	\$	50,000	\$	50,000	\$	-	- %	
Equipment/Furniture Student Success	\$	250,000	\$	-	\$	(250,000)	(100.00)%	2
Megabytes Food Service	\$	215,000	\$	-	\$	(215,000)	(100.00)%	3
Skills USA	\$	76,000	\$	76,000	\$	-	- %	
Professional Tutors - Learning Lab	\$	22,800	\$	22,800	\$	-	- %	
Salaries	\$	385,018	\$	-	\$	(385,018)	(100.00)%	4
Diagnostic Sonography Organization	\$	-	\$	2,000	\$	2,000	100.00 %	
Total Other	\$	1,499,659	\$	610,338	\$	(889,321)	(59.30)%	

Lamar Institute of Technology

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	SSF Revenue	\$ (925,870)	Lowered Student Service Fee to \$5 per semester credit hour.
(2)	Equipment/Furniture Student Success	\$ (250,000)	This was a one time expense for new building furniture.
(3)	Megabytes Food Service	\$ (215,000)	Beginning this fiscal year dining will be outsourced.
(4)	Salaries	\$ (385,018)	Reclassified from Auxiliary to E&G.

Lamar Institute of Technology

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 10,065,694	\$ -	\$ 38,941	\$ 589,994	\$ 909,289	\$ 2,937,480	\$ 562,499	\$ -	\$ -	\$ 15,103,897
Benefits	\$ 2,658,844	\$ -	\$ 11,133	\$ 168,670	\$ 262,647	\$ 656,891	\$ 66,621	\$ -	\$ -	\$ 3,824,806
Travel	\$ -	\$ -	\$ -	\$ 80,595	\$ 20,000	\$ 100,000	\$ -	\$ -	\$ 72,400	\$ 272,995
O&M	\$ 766,631	\$ -	\$ 60,092	\$ 140,501	\$ 75,482	\$ 2,764,758	\$ 458,419	\$ -	\$ 1,116,156	\$ 5,382,039
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 291,580	\$ -	\$ -	\$ 291,580
Capital	\$ 512,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 512,323
Other	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total Budget	<u>\$ 14,103,492</u>	<u>\$ -</u>	<u>\$ 110,166</u>	<u>\$ 979,760</u>	<u>\$ 1,267,418</u>	<u>\$ 6,459,129</u>	<u>\$ 1,379,119</u>	<u>\$ -</u>	<u>\$ 1,188,556</u>	<u>\$ 25,487,640</u>

Lamar Institute of Technology

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending

	Estimated	Transfers	Budgeted	Total	Budgeted	Transfers	Total	Net
	Revenues	In	Use of	Budgeted	Expenditures	Out	Budgeted	Transfers *
			Reserves	Sources			Uses	
Educational & General	\$ 22,545,648	\$ -	\$ -	\$ 22,545,648	\$ (18,928,700)	\$ (3,616,948)	\$ (22,545,648)	\$ (3,616,948)
Designated	\$ 5,611,453	\$ 387,272	\$ -	\$ 5,998,725	\$ (5,370,384)	\$ (628,341)	\$ (5,998,725)	\$ (241,069)
Auxiliary Enterprises	\$ 1,188,556	\$ -	\$ -	\$ 1,188,556	\$ (1,188,556)	\$ -	\$ (1,188,556)	\$ -
Total	<u>\$ 29,345,657</u>	<u>\$ 387,272</u>	<u>\$ -</u>	<u>\$ 29,732,929</u>	<u>\$ (25,487,640)</u>	<u>\$ (4,245,289)</u>	<u>\$ (29,732,929)</u>	<u>\$ (3,858,017)</u>



Lamar State College — Orange —

Office of the President

July 10, 2019

The Honorable Regents:

We make the following declarations in conjunction with the submission of the Lamar State College Orange budget and supporting Regents' Budget Summary for the fiscal year beginning September 1, 2019. The proposed budget encompasses the educational and general (E&G), designated, and auxiliary funds of the college.

Assumptions

Enrollment for FY 19 was flat in comparison to FY 18. Accordingly, we used the FY 19 enrollment figures as the basis for predicting the revenue we expect to earn in FY 20. The projections incorporated a tuition and fee reduction for traditional students and for dual credit/Early College High School students previously approved by the Board of Regents.

New Budget Initiatives

The Texas Legislature and the Governor increased state formula funding to help alleviate disparity between Community Colleges and the State Colleges. This additional increase in formula funding allowed for a 49% decrease to Designated Tuition to \$45 per semester credit hour, the creation of a new Institutional Service Fee of \$31 per semester credit hour, a reduction of Student Service Fee to \$5 per semester credit hour, and a reduction of Student Center Fee to \$2 per semester credit hour. Dual Credit and Early College High School tuition has been reduced to the Statutory Tuition rate of \$50 per semester credit hour. With this reduction in tuition and fees, an increase in enrollment is expected so faculty pools were increased to address the concerns. The budget provides for a general salary increase for faculty and staff of 3% and an equity pool for possible faculty and staff adjustments in the first quarter of the fiscal year.

We are continuing with the implementation of our Maritime Training program and the expansion of our Allied Health programs. The college is under contract with Capital One, National Association for the purchase of the closed Capital One Building adjacent to the campus, which will be finalized in August of 2019. This site will eventually be the location of our new academic building. We are making progress on negotiating the large corner lot across from the Allied Health Building earmarked for development for a future workforce program. The FY 20 budget puts emphasis on developing new programs and allocating resources to those initiatives.

E&G Funds

State Formula Funding for the college increased to help alleviate disparity between Community Colleges and the State Colleges. This additional parity funding amounted to a \$4.7 million biennial increase. The additional parity funding allowed the college to move salaries and benefits previously funded by designated and auxiliary funds to E&G. Our HEF allocation is budgeted for debt service (\$342,700) and capital equipment (\$420,600). The balance of our HEF appropriation is reserved for future capital projects. The budget is reflective of the additional appropriation of \$637,486 for non-formula support for new Allied Health programs and the Maritime Training program.



Lamar State College — Orange —

Office of the President

Designated Funds

Designated Tuition for traditional students was reduced by 49% to \$45 per semester credit hour and was eliminated for dual credit and Early High School College students, due to the parity appropriation. Incidental Fees of Computer Use Fee, Library Use Fee, and Transcript Fee were eliminated. One new Institutional Service Fee was created at \$31 per semester credit hour replacing the previous incidental fees. Salaries and benefits for departments were moved from Designated Funds to E&G. Departmental expenses were moved from E&G to Designated. The budget uses \$881,650 in computer use fee fund balance to cover costs for much needed upgrades in computer labs, a new physical server, new laptops for various department heads, new software for Human Resources, and a new cloud based Ellucian Software. The Brown Estate will be moving to catered events with hopes of eliminating the need for funding provided by the bookstore.

Auxiliary Funds

A new approach was taken while budgeting Student Service Fee expenses. Previously, all clubs and organizations were budgeted the same amount for their needs for the year. For FY 20, clubs and organizations were able to present additional requests needed and were granted those requests through the Student Service Fee Hearing process. Faculty salaries and benefits were removed from Auxiliary Funds and moved to E&G Funds. Student Service Fee was reduced to \$5 per semester credit hour and Student Center Fee was reduced to \$2 per semester credit hour. A budgeted transfer of \$161,308.76 from the new Institutional Service Fee is included for FY20. The budget uses \$170,885.50 in Student Center Fees to repair the Student Center roof and air handler. Due to the catering change at the Brown Estate, two full time cooks will be moved to the campus café in hopes of providing a better selection of grab and go meals. Budgeted revenue for food services has been increased substantially.

Conclusion

With the new changes in funding and tuition and fee structure, there are hopes that enrollment will increase. Lamar State College Orange remains in sound fiscal condition and we have adequate resources to maintain our commitment to quality instruction and support services. We continue to have adequate financial reserves to handle any unanticipated contingencies.

Sincerely,

Dr. Thomas Johnson
President

Mary Wickland, CPA
Vice President for Finance and Operations

Lamar State College-Orange

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Total Statutory Tuition and Fees	\$	2,281,692	\$	2,440,743	\$	159,051	6.97 %
State Appropriation							
Bill Pattern General Revenue	\$	8,056,076	\$	10,449,161	\$	2,393,085	29.71 % (1)
Benefits	\$	2,083,250	\$	2,148,411	\$	65,161	3.13 %
Higher Education Fund	\$	1,694,343	\$	1,694,343	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	11,833,669	\$	14,291,915	\$	2,458,246	20.77 %
Other Revenue	\$	15,949	\$	20,000	\$	4,051	25.40 %
Total Revenues	\$	14,131,310	\$	16,752,658	\$	2,621,348	18.55 %
Transfers In							
Designated Tuition	\$	1,434,450	\$	-	\$	(1,434,450)	(100.00)% (2)
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	1,434,450	\$	-	\$	(1,434,450)	(100.00)%
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	15,565,760	\$	16,752,658	\$	1,186,898	7.63 %

Lamar State College-Orange

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	State Appropriation - Bill Pattern General Revenue	\$ 2,393,085	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were reduced into three fees totaling \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(2)	Transfer In- Designated Tuition	\$ (1,434,450)	Transfer from designated was not needed due to funding structure change as detailed in explanation of note (1) above.

Lamar State College-Orange

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 6,960,607	\$	7,054,944	\$	94,337	1.36 %	
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ 76,798	\$	242,757	\$	165,959	216.10 %	
Academic Support	\$ 1,326,139	\$	1,865,070	\$	538,931	40.64 %	(1)
Student Service Support	\$ 964,127	\$	1,214,322	\$	250,195	25.95 %	(2)
Institutional Support	\$ 1,827,490	\$	2,196,352	\$	368,862	20.18 %	(3)
Plant Support	\$ 1,707,803	\$	1,569,640	\$	(138,163)	(8.09)%	
Scholarships & Fellowships	\$ -	\$	-	\$	-	- %	
Total Expenditures	\$ 12,862,964	\$	14,143,085	\$	1,280,121	9.95 %	
Transfers Out							
TPEG	\$ 395,583	\$	417,515	\$	21,932	5.54 %	
TRB Debt Service	\$ 919,599	\$	918,315	\$	(1,284)	(0.14)%	
HEF - Debt Service	\$ 340,100	\$	342,700	\$	2,600	0.76 %	
HEF - Plant	\$ 1,047,514	\$	931,043	\$	(116,471)	(11.12)%	
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 2,702,796	\$	2,609,573	\$	(93,223)	(3.45)%	
Total Budgeted Expenditures & Transfers Out	\$ 15,565,760	\$	16,752,658	\$	1,186,898	7.63 %	

Lamar State College-Orange

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Academic Support	\$ 538,931	Budgeted Salary and Benefits were moved from Designated and Auxiliary to E&G, due to Legislative funding changes.
(2)	Student Service Support	\$ 250,195	Budgeted Salary and Benefits were moved from Designated and Auxiliary to E&G, due to Legislative funding changes.
(3)	Institutional Support	\$ 368,862	Budget Salary and Benefits were moved from Designated and Auxiliary to E&G, due to Legislative funding changes.

Lamar State College-Orange

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$	3,663,174	\$	1,695,365	\$	(1,967,809)	(53.72)% (1)
Institutional Services Fee	\$	-	\$	1,205,931	\$	1,205,931	100.00 % (2)
Advising Fee	\$	-	\$	-	\$	-	- %
Technology Use / Computer Service Fee	\$	981,149	\$	269,790	\$	(711,359)	(72.50)% (3)
Environmental Service Fee	\$	-	\$	-	\$	-	- %
ID / One-Card Fee	\$	-	\$	-	\$	-	- %
Library Fee	\$	131,750	\$	1,000	\$	(130,750)	(99.24)%
International Education Fee	\$	-	\$	-	\$	-	- %
Student Publication Fee	\$	-	\$	-	\$	-	- %
Academic Program Fees	\$	-	\$	-	\$	-	- %
Distance Learning Fee	\$	-	\$	-	\$	-	- %
Records Fee	\$	-	\$	-	\$	-	- %
Recreation Fee	\$	-	\$	-	\$	-	- %
University Center Fee	\$	-	\$	-	\$	-	- %
International Study Fee	\$	-	\$	-	\$	-	- %
Repeat Fee	\$	-	\$	-	\$	-	- %
Other	\$	318,334	\$	374,609	\$	56,275	17.68 %
Total Tuition and Fees	\$	5,094,407	\$	3,546,695	\$	(1,547,712)	(30.38)%
Investment Income	\$	206,630	\$	272,050	\$	65,420	31.66 %
Other Revenue	\$	536,670	\$	643,090	\$	106,420	19.83 %
Total Revenues	\$	5,837,707	\$	4,461,835	\$	(1,375,872)	(23.57)%
Transfers In							
TPEG	\$	356,025	\$	375,764	\$	19,739	5.54 %
Auxiliary Funds	\$	79,707	\$	-	\$	(79,707)	(100.00)%
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	435,732	\$	375,764	\$	(59,968)	(13.76)%
Budgeted Fund Balances	\$	190,557	\$	448,518	\$	257,961	135.37 % (4)
Total Budgeted Funds	\$	6,463,996	\$	5,286,117	\$	(1,177,879)	(18.22)%

Lamar State College-Orange

Table B 1
Designated Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Tuition and Fees- Designated Tuition	\$ (1,967,809)	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were reduced into three fees totaling \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(2)	Institutional Service Fee	\$ 1,205,931	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were reduced into three fees totaling \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(3)	Technology Use/Computer Service Fee	\$ (711,359)	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were reduced into three fees totaling \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(4)	Budgeted Fund Balance	\$ 257,961	Computer Use Fee fund balance to cover expenses for needed software, Cloud based Banner, and other needed computer related items.

Lamar State College-Orange

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note	
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT		
Instruction Support	\$	798,471	\$	692,874	\$	(105,597)	(13.22)%	
Research / Organized Research	\$	-	\$	-	\$	-	- %	
Public Service	\$	618,007	\$	417,064	\$	(200,943)	(32.51)%	(1)
Academic Support	\$	1,149,750	\$	1,497,796	\$	348,046	30.27 %	(2)
Student Support	\$	88,904	\$	93,840	\$	4,936	5.55 %	
Institutional Support	\$	1,455,482	\$	1,784,571	\$	329,089	22.61 %	(3)
Plant Support	\$	-	\$	-	\$	-	- %	
Scholarships & Fellowships	\$	778,932	\$	455,664	\$	(323,268)	(41.50)%	(4)
Total Expenditures	\$	4,889,546	\$	4,941,809	\$	52,263	1.07 %	
Transfers Out								
System Assessment	\$	140,000	\$	183,000	\$	43,000	30.71 %	
Debt Service	\$	-	\$	-	\$	-	- %	
E&G	\$	1,434,450	\$	-	\$	(1,434,450)	(100.00)%	(5)
Auxiliary	\$	-	\$	161,308	\$	161,308	100.00 %	
Other	\$	-	\$	-	\$	-	- %	
Total Transfers Out	\$	1,574,450	\$	344,308	\$	(1,230,142)	(78.13)%	
Total Budgeted Expenditures & Transfers Out	\$	6,463,996	\$	5,286,117	\$	(1,177,879)	(18.22)%	

Lamar State College-Orange

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Public Service	\$ (200,943)	Budgeted Workforce and Brown Estate revenue and expense were adjusted to better reflect actuals from previous years.
(2)	Academic Support	\$ 348,046	Departmental Operating Budgets were moved from E&G to Designated Funds.
(3)	Institutional Support	\$ 329,089	Departmental Operating Budgets were moved from E&G to Designated Funds.
(4)	Scholarships and Fellowships	\$ (323,268)	Due to the decrease in Designated Tuition to below the Set-Aside threshold of \$46, Designated Tuition Set-aside transfers will no longer be recorded.
(5)	Transfer Out- E&G	\$ (1,434,450)	Transfer to E&G from Designated no longer needed, due to Legislative funding changes.

Lamar State College-Orange

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Fees							
Athletic Fee	\$	-	\$	-	\$	-	- %
Medical Service Fee	\$	-	\$	-	\$	-	- %
Student Service Fee	\$	594,030	\$	194,504	\$	(399,526)	(67.26)%
Recreational Sport Fee	\$	-	\$	-	\$	-	- %
Student Center Fee	\$	130,916	\$	77,802	\$	(53,114)	(40.57)%
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	-	\$	-	\$	-	- %
Other	\$	13,865	\$	-	\$	(13,865)	(100.00)%
Total Fees	\$	738,811	\$	272,306	\$	(466,505)	(63.14)%
Sales and Services							
Housing	\$	-	\$	-	\$	-	- %
Dining	\$	1,500	\$	110,000	\$	108,500	7233.33 %
Parking	\$	-	\$	-	\$	-	- %
Athletics	\$	-	\$	-	\$	-	- %
Bookstore	\$	78,307	\$	80,000	\$	1,693	2.16 %
Other	\$	1,500	\$	1,500	\$	-	- %
Total Sales and Services	\$	81,307	\$	191,500	\$	110,193	135.53 %
Investment Income	\$	31,700	\$	50,600	\$	18,900	59.62 %
Other Income	\$	-	\$	-	\$	-	- %
Total Revenues	\$	851,818	\$	514,406	\$	(337,412)	(39.61)%
Transfers In							
Designated Tuition	\$	-	\$	161,309	\$	161,309	100.00 %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	-	\$	161,309	\$	161,309	100.00 %
Budgeted Fund Balances	\$	-	\$	89,486	\$	89,486	100.00 %
Total Budgeted Funds	\$	851,818	\$	765,201	\$	(86,617)	(10.17)%

Lamar State College-Orange

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Fees - Student Service Fee	\$ (399,526)	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were reduced and combined into one designated institutional service fee in the amount of \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased, which included the elimination of the student service fee.

Lamar State College-Orange

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Athletic Fee	\$	-	\$	-	\$	- %	
Medical Service Fee	\$	-	\$	-	\$	- %	
Student Service Fee	\$	621,030	\$	394,814	\$	(226,216) (36.43)%	(1)
Recreational Sport Fee	\$	-	\$	-	\$	- %	
Student Center Fee	\$	143,639	\$	255,387	\$	111,748 77.80 %	
Student Bus Fee	\$	-	\$	-	\$	- %	
ID Card Fee	\$	-	\$	5,000	\$	5,000 100.00 %	
Total Fee Based Expenditures	\$	764,669	\$	655,201	\$	(109,468) (14.32)%	
Housing	\$	-	\$	-	\$	- %	
Dining	\$	1,500	\$	110,000	\$	108,500 7233.33 %	
Parking	\$	-	\$	-	\$	- %	
Athletics	\$	-	\$	-	\$	- %	
Bookstore	\$	-	\$	-	\$	- %	
Other	\$	5,942	\$	-	\$	(5,942) (100.00)%	
Total Sales & Services Based Expenditures	\$	7,442	\$	110,000	\$	102,558 1378.10 %	
Transfers Out							
Debt Service							
Medical Service	\$	-	\$	-	\$	- %	
Athletics	\$	-	\$	-	\$	- %	
Student Center	\$	-	\$	-	\$	- %	
Student Service	\$	-	\$	-	\$	- %	
Housing	\$	-	\$	-	\$	- %	
Dining	\$	-	\$	-	\$	- %	
Parking and Public Safety	\$	-	\$	-	\$	- %	
Recreational Sports	\$	-	\$	-	\$	- %	
Other	\$	-	\$	-	\$	- %	
Real Estate Rental	\$	-	\$	-	\$	- %	
Vending	\$	-	\$	-	\$	- %	
Designated Funds	\$	79,707	\$	-	\$	(79,707) (100.00)%	
Other	\$	-	\$	-	\$	- %	
Total Transfers Out	\$	79,707	\$	-	\$	(79,707) (100.00)%	
Total Budgeted Expenditures & Transfers Out	\$	851,818	\$	765,201	\$	(86,617) (10.17)%	

Lamar State College-Orange

Table C 2 Auxiliary Funds Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee	\$ (226,216)	Due to funding change by Legislature, student service support salaries were reclassified from auxiliary to E&G.

Lamar State College-Orange

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 18.00	\$	5.00	\$	(13.00)	(72.22)%	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 2,289,886	\$	3,217,532	\$	927,646	40.51 %	
Forecasted Revenue:							
SSF Revenue	\$ 594,030	\$	194,505	\$	(399,525)	(67.26)%	(1)
Revenue Earned from Activities	\$ -	\$	-	\$	-	- %	
Interest Revenue	\$ 27,000	\$	39,000	\$	12,000	44.44 %	
Transfer In		\$	161,309	\$	161,309	100.00 %	
Total Forecasted Revenue:	\$ 621,030	\$	394,814	\$	(226,216)	(36.43)%	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -	\$	-	\$	-	- %	
2. Recreational Activities	\$ 81,407	\$	44,681	\$	(36,726)	(45.11)%	
3. Health and Hospital Services	\$ -	\$	-	\$	-	- %	
4. Medical Services	\$ -	\$	-	\$	-	- %	
5. Intramural and Intercollegiate Athletics	\$ 2,800	\$	2,800	\$	-	- %	
6. Artists and Lecture Series	\$ 49,500	\$	27,500	\$	(22,000)	(44.44)%	
7. Cultural Entertainment Series	\$ -	\$	-	\$	-	- %	
8. Debating and Oratorical Activities	\$ 31,178	\$	43,100	\$	11,922	38.24 %	
9. Student Publications	\$ 4,000	\$	3,650	\$	(350)	(8.75)%	
10. Student Government	\$ 33,634	\$	38,200	\$	4,566	13.58 %	
11. Student Fee Advisory Committee	\$ -	\$	-	\$	-	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -	\$	-	\$	-	- %	
13. Other (See Detail Below)	\$ 418,511	\$	234,883	\$	(183,628)	(43.88)%	
Total Budgeted Expenditures	\$ 621,030	\$	394,814	\$	(226,216)	(36.43)%	
Estimated Student Services Fee Fund Balance at End of Year	\$ 2,289,886	\$	3,217,532	\$	927,646	40.51 %	

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

Student Services Advisory Committee Meeting:

07/10/2019

Detail of Other:

Student Assistants Counseling/Student Activities	\$	29,970	\$	29,970	\$	-	- %
Special Populations	\$	16,794	\$	16,794	\$	-	- %
Study Skills Assistance	\$	20,204	\$	2,434	\$	(17,770)	(87.95)%
Retention Counseling and Advising	\$	207,776	\$	27,515	\$	(180,261)	(86.76)%
Scholarships	\$	47,100	\$	54,100	\$	7,000	14.86 %
Contingency	\$	45,967	\$	-	\$	(45,967)	(100.00)%
Title IX Awareness	\$	20,700	\$	20,700	\$	-	- %
Student Organizations	\$	28,000	\$	45,620	\$	17,620	62.93 %
Bad Debt Expense for Student Service Fee	\$	2,000	\$	1,500	\$	(500)	(25.00)%
Student Technology	\$	-	\$	36,250	\$	36,250	100.00 %
Total Other	\$	418,511	\$	234,883	\$	(183,628)	(43.88)%

Lamar State College-Orange

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Forecasted Revenue: SSF Revenue	\$ (399,525)	Student Service Fee decreased from \$18 per semester credit hour to \$5 per semester credit hour, due to funding change by Legislature.

Lamar State College-Orange

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 4,840,069	\$ -	\$ 324,594	\$ 1,142,793	\$ 918,921	\$ 1,745,795	\$ 354,388	\$ -	\$ 27,840	\$ 9,354,400
Benefits	\$ 1,719,973	\$ -	\$ 115,274	\$ 406,105	\$ 326,198	\$ 623,794	\$ 125,936	\$ -	\$ 2,130	\$ 3,319,410
Travel	\$ 46,195	\$ -	\$ 8,200	\$ 19,316	\$ 22,275	\$ 72,124	\$ 1,525	\$ -	\$ 18,825	\$ 188,460
O&M	\$ 362,253	\$ -	\$ 64,381	\$ 661,801	\$ 28,480	\$ 452,822	\$ 242,026	\$ -	\$ 216,793	\$ 2,028,556
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 477,000	\$ -	\$ -	\$ 477,000
Capital	\$ 211,096	\$ -	\$ -	\$ 30,000	\$ -	\$ 135,130	\$ 74,374	\$ -	\$ -	\$ 450,600
Other	\$ 490,550	\$ -	\$ 123,064	\$ 1,220,066	\$ 73,086	\$ 772,147	\$ 449,478	\$ 454,664	\$ 448,614	\$ 4,031,669
Total Budget	<u>\$ 7,670,136</u>	<u>\$ -</u>	<u>\$ 635,513</u>	<u>\$ 3,480,081</u>	<u>\$ 1,368,960</u>	<u>\$ 3,801,812</u>	<u>\$ 1,724,727</u>	<u>\$ 454,664</u>	<u>\$ 714,202</u>	<u>\$ 19,850,095</u>

Lamar State College-Orange

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2020

	Estimated	Transfers	Budgeted	Total	Budgeted	Transfers	Total	Net
	Revenues	In	Use of	Budgeted	Expenditures	Out	Budgeted	Transfers *
			Reserves	Sources			Uses	
Educational & General	\$ 16,752,658	\$ -	\$ -	\$ 16,752,658	\$ (14,143,085)	\$ (2,609,573)	\$ (16,752,658)	\$ (2,609,573)
Designated	\$ 4,461,835	\$ 375,764	\$ 448,518	\$ 5,286,117	\$ (4,941,809)	\$ (344,308)	\$ (5,286,117)	\$ 31,456
Auxiliary Enterprises	\$ 514,406	\$ 161,309	\$ 89,486	\$ 765,201	\$ (765,201)	\$ -	\$ (765,201)	\$ 161,309
Total	<u>\$ 21,728,899</u>	<u>\$ 537,073</u>	<u>\$ 538,004</u>	<u>\$ 22,803,976</u>	<u>\$ (19,850,095)</u>	<u>\$ (2,953,881)</u>	<u>\$ (22,803,976)</u>	<u>\$ (2,416,808)</u>



Lamar State College-Port Arthur
Member of The Texas State University System™

July 10, 2019

Members of the Board of Regents,
The Texas State University System

The Honorable Regents,

The following pages are the recommendations for the annual budget of Lamar State College-Port Arthur for the fiscal year beginning September 1, 2019.

The proposed FY 2020 budget for Lamar State College-Port Arthur has incorporated a tuition and fee reduction previously approved by a called board meeting on July 12, 2019. The Texas Legislature and the Governor increased state formula funding to help alleviate disparity between Community Colleges and the State Colleges. This additional parity funding amounted to a \$5.8 million biennial increase for the College which allowed for a 53% reduction to Designated Tuition. Incidental fees were combined into one Institutional Service Fee at \$29 per semester credit hour, along with a \$5 Student Service Fee, a \$2 Student Center Fee, and a \$2 Recreation Sport Fee for a total per semester credit fee of \$38. Because the College has athletics, the athletic fee remains the same for the FY 2020 budget. Revenue projections were based on a flat enrollment as in prior years. Financial projections have also taken into consideration a rate reduction for Dual Credit and Early College High School to \$50 per SCH. With the reduction in tuition and fees, an increase in enrollment is expected so faculty pools were increased to address the concerns. The budget provides for a general salary increase for faculty and staff of a minimum of \$1,000 or 3%. The budget contains an equity pool for possible faculty and staff adjustments in the first quarter of the fiscal year. The proposed budget includes all educational and general, designated and auxiliary enterprise activities as well as Higher Education Funds (HEF) budgeted for the upcoming year.

Education and General Funds

The total revenues related to education and general funds which consist mainly of state appropriations for bill pattern revenue and benefits reflected a 25% increase from FY 2019 to FY 2020 from \$16,119,022 to \$20,124,453. The 25% increase relates to parity funding provided by the 86th Legislature. Highlights for LSCPA include continued growth with Port Arthur ISD to offer *Early College High School* (ECHS). Although a conservative approach was used for revenue projections, we anticipate a significant increase with our ISD partners for dual enrolled students.

Our HEF allocation is budgeted for debt service of \$132,463 and capital equipment of \$1,203,700. The balance of \$821,621 is reserved for possible maintenance and emergency expenditures of our aging campus facilities.

Designated Funds

The total designated funds budget reflects a decrease of \$1.3 million which is mainly attributed to the parity funding. As a result, designated tuition fees declined by approximately \$1.7 million and approximately \$750,000 in computer use fees were eliminated. The institutional service fee was added at approximately \$1.1 million. In addition, we have factored in a projected rise in revenue attributed to workforce-related programs which amounts to over \$200,000.

Auxiliary Funds

The total auxiliary budget reflects a decrease of approximately \$227,000 mainly due to the parity funding impact. In order to facilitate the fee decrease, allowable salaries were moved to education and general funds. In addition, a transfer in the amount of \$268,000 was made from designated funds, which was mainly attributed to the reduction in the Student Service Fee.

Current Fiscal Condition

Lamar State College-Port Arthur is financially sound. The fiscal condition of the College continues to remain constant. The budget does provide for all of the needs of the campus and is balanced for FY 2020.

Sincerely,


Betty Reynard, President


Mary Wickland, Executive Vice
President for Finance and Operations

Lamar State College-Port Arthur

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Total Statutory Tuition and Fees	\$	2,297,896	\$	2,360,000	\$	62,104	2.70 %
State Appropriation							
Bill Pattern General Revenue	\$	9,096,512	\$	12,934,838	\$	3,838,326	42.20 %
Benefits	\$	2,527,238	\$	2,612,525	\$	85,287	3.37 %
Higher Education Fund	\$	2,157,784	\$	2,157,784	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	11,592	\$	7,306	\$	(4,286)	(36.97)%
Total State Appropriations	\$	13,793,126	\$	17,712,453	\$	3,919,327	28.42 %
Other Revenue	\$	28,000	\$	52,000	\$	24,000	85.71 %
Total Revenues	\$	16,119,022	\$	20,124,453	\$	4,005,431	24.85 %
Transfers In							
Designated Tuition	\$	365,204	\$	-	\$	(365,204)	(100.00)%
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total Transfers In	\$	365,204	\$	-	\$	(365,204)	(100.00)%
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	16,484,226	\$	20,124,453	\$	3,640,227	22.08 %

Lamar State College-Port Arthur

Table A 1
Educational and General Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Bill Pattern General Revenue	\$ 3,838,326	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(2)	Designated Tuition Transfer	\$ (365,204)	Transfer from designated was not needed due to funding structure change as detailed in explanation of note (1) above.

Lamar State College-Port Arthur

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 6,666,322	\$	7,608,905	\$	942,583	14.14 %	1
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ 190,948	\$	195,336	\$	4,388	2.30 %	
Academic Support	\$ 1,441,848	\$	1,952,698	\$	510,850	35.43 %	2
Student Service Support	\$ 1,140,424	\$	1,279,707	\$	139,283	12.21 %	
Institutional Support	\$ 2,999,971	\$	3,595,379	\$	595,408	19.85 %	3
Plant Support	\$ 1,212,552	\$	2,911,591	\$	1,699,039	140.12 %	4
Scholarships & Fellowships	\$ -	\$	-	\$	-	- %	
Total Expenditures	\$ 13,652,065	\$	17,543,616	\$	3,891,551	28.51 %	
Transfers Out							
TPEG	\$ 341,947	\$	354,000	\$	12,053	3.52 %	
TRB Debt Service	\$ 1,268,180	\$	1,272,753	\$	4,573	0.36 %	
HEF - Debt Service	\$ 136,663	\$	132,463	\$	(4,200)	(3.07)%	
HEF - Plant	\$ 1,085,371	\$	821,621	\$	(263,750)	(24.30)%	5
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 2,832,161	\$	2,580,837	\$	(251,324)	(8.87)%	
Total Budgeted Expenditures & Transfers Out	\$ 16,484,226	\$	20,124,453	\$	3,640,227	22.08 %	

Lamar State College-Port Arthur

Table A 2
Educational and General Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Instruction Support	\$ 942,583	Due to actual and projected increases in enrollment, increase is attributed to corresponding actual and planned faculty position changes.
(2)	Academic Support	\$ 510,850	Increase is due to reclassification of Information Technology Support salaries from designated to E&G due to Legislative funding changes.
(3)	Institutional Support	\$ 595,408	Increase attributed to retiree medical insurance benefits, planned capital expenses and certain salary increases due to shared service arrangements.
(4)	Plant Support	\$ 1,699,039	Due to funding change by Legislature, certain campus wide expenses were reclassified from designated to E&G including water, gas, custodial, grounds and building maintenance. In addition, due to aging infrastructure, HEF for building maintenance was increased by \$320,000.
(5)	HEF - Plant	\$ (263,750)	Decrease is a function of total HEF appropriations and budgeted capital expenses.

Lamar State College-Port Arthur

Table B 1
Designated Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Tuition and Fees							
Designated Tuition	\$ 3,440,000		\$ 1,782,000		\$ (1,658,000)	(48.20)%	1
Institutional Services Fee	\$ -		\$ 1,165,350		\$ 1,165,350	100.00 %	2
Advising Fee	\$ -		\$ -		-	- %	
Technology Use / Computer Service Fee	\$ 750,000		\$ -		\$ (750,000)	(100.00)%	3
Environmental Service Fee	\$ -		\$ -		-	- %	
ID / One-Card Fee	\$ -		\$ -		-	- %	
Library Fee	\$ 142,000		\$ -		\$ (142,000)	(100.00)%	
International Education Fee	\$ -		\$ -		-	- %	
Student Publication Fee	\$ -		\$ -		-	- %	
Academic Program Fees	\$ -		\$ -		-	- %	
Distance Learning Fee	\$ 115,000		\$ 150,000		\$ 35,000	30.43 %	
Records Fee	\$ -		\$ -		-	- %	
Recreation Fee	\$ -		\$ -		-	- %	
University Center Fee	\$ -		\$ -		-	- %	
International Study Fee	\$ -		\$ -		-	- %	
Repeat Fee	\$ -		\$ -		-	- %	
Other	\$ 49,600		\$ 22,650		\$ (26,950)	(54.33)%	
Total Tuition and Fees	\$ 4,496,600		\$ 3,120,000		\$ (1,376,600)	(30.61)%	
Investment Income	\$ 50,000		\$ 37,000		\$ (13,000)	(26.00)%	
Other Revenue	\$ 490,700		\$ 889,450		\$ 398,750	81.26 %	4
Total Revenues	\$ 5,037,300		\$ 4,046,450		\$ (990,850)	(19.67)%	
Transfers In							
TPEG	\$ 307,752		\$ 318,600		\$ 10,848	3.52 %	
Auxiliary Funds	\$ -		\$ -		-	- %	
Other	\$ -		\$ -		-	- %	
Total Transfers In	\$ 307,752		\$ 318,600		\$ 10,848	3.52 %	
Budgeted Fund Balances	\$ 308,382		\$ -		\$ (308,382)	(100.00)%	5
Total Budgeted Funds	\$ 5,653,434		\$ 4,365,050		\$ (1,288,384)	(22.79)%	

Lamar State College-Port Arthur

Table B 1
Designated Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Designated Tuition Fee	\$ (1,658,000)	The increase in appropriated funds was provided by the Legislature for parity. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(2)	Institutional Services Fee	\$ 1,165,350	The increase in appropriated funds was provided by the Legislature for parity. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(3)	Computer Use Fee	\$ (750,000)	The increase in appropriated funds was provided by the Legislature for parity. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased.
(4)	Other Revenue	\$ 398,750	Increase is due to projected rise in workforce related programs and their related fees.
(5)	Budgeted Fund Balance Transfer In	\$ (308,382)	Decrease is mainly due to the fact that the 10-year campus master plan project that was budgeted in FY 2019 from reserves is winding down.

Lamar State College-Port Arthur

Table B 2
Designated Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$ 564,022	\$	649,683	\$	85,661	15.19 %	
Research / Organized Research	\$ -	\$	-	\$	-	- %	
Public Service	\$ -	\$	-	\$	-	- %	
Academic Support	\$ 1,326,784	\$	1,013,600	\$	(313,184)	(23.60)%	1
Student Support	\$ -	\$	108,877	\$	108,877	100.00 %	
Institutional Support	\$ 1,469,221	\$	1,502,721	\$	33,500	2.28 %	
Plant Support	\$ 1,285,771	\$	242,300	\$	(1,043,471)	(81.16)%	2
Scholarships & Fellowships	\$ 426,616	\$	371,891	\$	(54,725)	(12.83)%	
Total Expenditures	\$ 5,072,414	\$	3,889,072	\$	(1,183,342)	(23.33)%	
Transfers Out							
System Assessment	\$ 160,000	\$	203,000	\$	43,000	26.88 %	
Debt Service	\$ 6,600	\$	5,000	\$	(1,600)	(24.24)%	
E&G	\$ 365,204	\$	-	\$	(365,204)	(100.00)%	3
Auxiliary	\$ 49,216	\$	267,978	\$	218,762	444.49 %	4
Other	\$ -	\$	-	\$	-	- %	
Total Transfers Out	\$ 581,020	\$	475,978	\$	(105,042)	(18.08)%	
Total Budgeted Expenditures & Transfers Out	\$ 5,653,434	\$	4,365,050	\$	(1,288,384)	(22.79)%	

Lamar State College-Port Arthur

Table B 2
Designated Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Academic Support	\$ (313,184)	Decrease is mainly attributed to NACUBO function evaluation thereby causing a classification of items to Student Support as well as to Institutional Support.
(2)	Plant Support	\$ (1,043,471)	Due to funding change by the Legislature, certain campus wide expenses were reclassified from designated to E&G including water, gas, custodial, grounds and building maintenance.
(3)	Transfer out to E&G	\$ (365,204)	Decrease is due to a decline in transfers from designated to E&G due to funding change by the Legislature.
(4)	Transfer out to auxiliary	\$ 218,762	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased. As a result, the transfer from designated to auxiliary increased due to the reduction of auxiliary mandatory fees.

Lamar State College-Port Arthur

Table C 1
Auxiliary Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Fees							
Athletic Fee	\$	346,000	\$	425,000	\$	79,000	22.83 %
Medical Service Fee	\$	-	\$	-	\$	-	- %
Student Service Fee	\$	715,000	\$	200,920	\$	(514,080)	(71.90)%
Recreational Sport Fee	\$	80,000	\$	80,365	\$	365	0.46 %
Student Center Fee	\$	82,000	\$	80,365	\$	(1,635)	(1.99)%
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	9,000	\$	-	\$	(9,000)	(100.00)%
Other	\$	6,000	\$	-	\$	(6,000)	(100.00)%
Total Fees	\$	1,238,000	\$	786,650	\$	(451,350)	(36.46)%
Sales and Services							
Housing	\$	-	\$	-	\$	-	- %
Dining	\$	-	\$	-	\$	-	- %
Parking	\$	37,000	\$	45,000	\$	8,000	21.62 %
Athletics	\$	208,000	\$	196,000	\$	(12,000)	(5.77)%
Bookstore	\$	40,000	\$	45,000	\$	5,000	12.50 %
Other	\$	-	\$	-	\$	-	- %
Total Sales and Services	\$	285,000	\$	286,000	\$	1,000	0.35 %
Investment Income							
Investment Income	\$	-	\$	-	\$	-	- %
Other Income							
Other Income	\$	-	\$	-	\$	-	- %
Total Revenues	\$	1,523,000	\$	1,072,650	\$	(450,350)	(29.57)%
Transfers In							
Designated Tuition	\$	49,216	\$	-	\$	(49,216)	(100.00)%
Other	\$	-	\$	267,978	\$	267,978	100.00 %
Total Transfers In	\$	49,216	\$	267,978	\$	218,762	444.49 %
Budgeted Fund Balances							
Budgeted Fund Balances	\$	275,399	\$	280,000	\$	4,601	1.67 %
Total Budgeted Funds	\$	1,847,615	\$	1,620,628	\$	(226,987)	(12.29)%

1

2

Lamar State College-Port Arthur

Table C 1
Auxiliary Funds
Revenues and Transfers

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee	\$ (514,080)	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased, which included the reduction of the student service fee.
(2)	Designated Fees Transfer In	\$ 267,678	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased. As a result, the transfer from designated to auxiliary increased due to the reduction of auxiliary mandatory fees.

Lamar State College-Port Arthur

Table C 2
Auxiliary Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	Note
Athletic Fee	\$	585,510	\$	654,109	\$	68,599	11.72 %
Medical Service Fee	\$	-	\$	-	\$	-	- %
Student Service Fee	\$	963,692	\$	689,118	\$	(274,574)	(28.49)%
Recreational Sport Fee	\$	72,701	\$	84,733	\$	12,032	16.55 %
Student Center Fee	\$	92,648	\$	50,000	\$	(42,648)	(46.03)%
Student Bus Fee	\$	-	\$	-	\$	-	- %
ID Card Fee	\$	3,000	\$	4,500	\$	1,500	50.00 %
Total Fee Based Expenditures	\$	1,717,551	\$	1,482,460	\$	(235,091)	(13.69)%
Housing	\$	-	\$	-	\$	-	- %
Dining	\$	-	\$	-	\$	-	- %
Parking	\$	53,059	\$	11,500	\$	(41,559)	(78.33)%
Athletics	\$	-	\$	-	\$	-	- %
Bookstore	\$	63,706	\$	62,803	\$	(903)	(1.42)%
Other	\$	-	\$	-	\$	-	- %
Total Sales & Services Based Expenditures	\$	116,765	\$	74,303	\$	(42,462)	(36.37)%
Transfers Out							
Debt Service							
Medical Service	\$	-	\$	-	\$	-	- %
Athletics	\$	-	\$	-	\$	-	- %
Student Center	\$	-	\$	-	\$	-	- %
Student Service	\$	-	\$	-	\$	-	- %
Housing	\$	-	\$	-	\$	-	- %
Dining	\$	-	\$	-	\$	-	- %
Parking and Public Safety	\$	-	\$	-	\$	-	- %
Recreational Sports	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Real Estate Rental	\$	-	\$	-	\$	-	- %
Vending	\$	-	\$	-	\$	-	- %
Designated Funds	\$	-	\$	-	\$	-	- %
Other	\$	13,299	\$	63,865	\$	50,566	380.22 %
Total Transfers Out	\$	13,299	\$	63,865	\$	50,566	380.22 %
Total Budgeted Expenditures & Transfers Out	\$	1,847,615	\$	1,620,628	\$	(226,987)	(12.29)%

Lamar State College-Port Arthur

Table C 2
Auxiliary Funds
Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Student Service Fee Expenses	\$ (274,574)	Due to funding change by the Legislature, student service support salaries were reclassified from auxiliary to E&G.

Lamar State College-Port Arthur

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	MEN					WOMEN				
	FOOTBALL	BASKETBALL	BASEBALL	TRACK	OTHER	BASKETBALL	VOLLEYBALL	SOFTBALL	TRACK	OTHER
Revenues										
Sales and Service										
Gate Receipts/Parking	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Game Guarantees	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Concessions	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Other										
Advertising	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Licensing Fees	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Camps	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
NCAA Revenue Sharing	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Stadium Operations	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Other	\$	- \$	68,000	\$	- \$	- \$	- \$	- \$	92,000	\$
Total Sales and Services	\$	- \$	68,000	\$	- \$	- \$	- \$	- \$	92,000	\$
Designated Tuition	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Athletic Fee	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Total Tuition and Fees	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Budgeted Fund Balances	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Total Budgeted Funds	\$	- \$	68,000	\$	- \$	- \$	- \$	- \$	92,000	\$
Expenditures										
Salaries	\$	- \$	70,828	\$	- \$	- \$	- \$	- \$	78,459	\$
Benefits	\$	- \$	19,581	\$	- \$	- \$	- \$	- \$	27,020	\$
Travel	\$	- \$	25,000	\$	- \$	- \$	- \$	- \$	36,000	\$
Scholarships	\$	- \$	68,000	\$	- \$	- \$	- \$	- \$	92,000	\$
Other Maintenance & Operating	\$	- \$	35,000	\$	- \$	- \$	- \$	- \$	35,300	\$
Capital	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Total Budgeted Expenditures	\$	- \$	218,409	\$	- \$	- \$	- \$	- \$	268,779	\$

Table D
Intercollegiate Athletics
Estimated Revenue and Budgeted Expenditures
Fiscal Year 2020

	TOTAL MEN	TOTAL WOMEN	OTHER ACTIVITIES	ADMIN	GRAND TOTAL
Revenues					
Sales & Services					
Gate Receipts	\$ -	\$ -	\$ -	\$ -	-
Games Guarantees	\$ -	\$ -	\$ -	\$ -	-
Concessions	\$ -	\$ -	\$ -	\$ -	-
Other					
Advertising	\$ -	\$ -	\$ -	\$ -	-
Licensing Fee	\$ -	\$ -	\$ -	\$ -	-
NCAA Revenue Sharing	\$ -	\$ -	\$ -	\$ -	-
Camps	\$ -	\$ -	\$ -	\$ -	-
Stadium Operations	\$ -	\$ -	\$ -	\$ -	-
Other	\$ 68,000	\$ 92,000	\$ -	\$ 36,000	\$ 196,000
Total Sales and Services	\$ 68,000	\$ 92,000	\$ -	\$ 36,000	\$ 196,000
Designated Tuition	\$ -	\$ -	\$ -	\$ 33,109	\$ 33,109
Athletic Fee	\$ -	\$ -	\$ -	\$ 425,000	\$ 425,000
Total Tuition and Fees	\$ -	\$ -	\$ -	\$ 458,109	\$ 458,109
Budgeted Fund Balances	\$ -	\$ -	\$ -	\$ -	-
Total Budgeted Funds	\$ 68,000	\$ 92,000	\$ -	\$ 494,109	\$ 654,109
Expenditures					
Salaries	\$ 70,828	\$ 78,459	\$ -	\$ 66,230	\$ 215,517
Fringe Benefits	\$ 19,581	\$ 27,020	\$ -	\$ 18,391	\$ 64,992
Travel	\$ 25,000	\$ 36,000	\$ -	\$ 7,800	\$ 68,800
Scholarships	\$ 68,000	\$ 92,000	\$ -	\$ -	\$ 160,000
O&M	\$ 35,000	\$ 35,300	\$ -	\$ 74,500	\$ 144,800
Capital	\$ -	\$ -	\$ -	\$ -	-
Debt Service	\$ -	\$ -	\$ -	\$ -	-
Other	\$ -	\$ -	\$ -	\$ -	-
Total Budgeted Expenditures	\$ 218,409	\$ 268,779	\$ -	\$ 166,921	\$ 654,109

Lamar State College-Port Arthur

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Student Services Fee per Semester Credit Hour	\$ 28.00	\$	5.00	\$	(23.00)	(82.14)%	
Student Services Fee Fund Balance at Beginning of Year (Net of Encumbrances)	\$ 350,000	\$	500,000	\$	150,000	42.86 %	
Forecasted Revenue:							
SSF Revenue	\$ 885,000	\$	948,000	\$	63,000	7.12 %	
Revenue Earned from Activities	\$ -	\$	-	\$	-	- %	
Interest Revenue	\$ -	\$	-	\$	-	- %	
Transfer In	\$ -	\$	208,198	\$	208,198	100.00 %	1
Total Forecasted Revenue:	\$ 885,000	\$	1,156,198	\$	271,198	30.64 %	
Budgeted Student Service Fee Expenditures:							
1. Textbook Rentals	\$ -	\$	-	\$	-	- %	
2. Recreational Activities	\$ 36,800	\$	29,500	\$	(7,300)	(19.84)%	
3. Health and Hospital Services	\$ -	\$	-	\$	-	- %	
4. Medical Services	\$ -	\$	-	\$	-	- %	
5. Intramural and Intercollegiate Athletics	\$ -	\$	-	\$	-	- %	
6. Artists and Lecture Series	\$ -	\$	-	\$	-	- %	
7. Cultural Entertainment Series	\$ 30,000	\$	30,000	\$	-	- %	
8. Debating and Oratorical Activities	\$ -	\$	-	\$	-	- %	
9. Student Publications	\$ -	\$	-	\$	-	- %	
10. Student Government	\$ 40,000	\$	30,800	\$	(9,200)	(23.00)%	
11. Student Fee Advisory Committee	\$ -	\$	-	\$	-	- %	
12. Student Transportation Services Other Than Those in TEC 54.504, 511, 512, 513	\$ -	\$	-	\$	-	- %	
13. Other (See Detail Below)	\$ 1,026,892	\$	1,345,898	\$	319,006	31.07 %	2
Total Budgeted Expenditures	\$ 1,133,692	\$	1,436,198	\$	302,506	26.68 %	
Estimated Student Services Fee Fund Balance at End of Year	\$ 101,308	\$	220,000	\$	118,692	117.16 %	

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

Student Services Advisory Committee Meeting:

04/10/2019

Detail of Other:

Exemptions	\$	170,000	\$	213,000	\$	43,000	25.29 %	
Student-related operations	\$	51,785	\$	49,000	\$	(2,785)	(5.38)%	
Student-support salaries	\$	367,456	\$	351,278	\$	(16,178)	(4.40)%	
Scholarships	\$	104,100	\$	101,170	\$	(2,930)	(2.81)%	
Student awards	\$	4,521	\$	5,098	\$	577	12.76 %	
Student incentives	\$	760	\$	760	\$	-	- %	
Student organizations	\$	2,850	\$	-	\$	(2,850)	(100.00)%	
Student travel	\$	55,683	\$	67,765	\$	12,082	21.70 %	
Theater productions	\$	36,948	\$	50,000	\$	13,052	35.33 %	
Training	\$	15,385	\$	27,025	\$	11,640	75.66 %	
Reserve to update student activity area	\$	175,000	\$	200,000	\$	25,000	14.29 %	
Reserve for requests	\$	42,404	\$	50,000	\$	7,596	17.91 %	
Parity change - reduction of SSF Revenue - after Committee Meeting	\$	-	\$	747,080	\$	747,080	100.00 %	3
Parity change - reduction of exemptions - after Committee Meeting	\$	-	\$	(173,000)	\$	(173,000)	100.00 %	
Parity change - reclassification of salaries to E&G - after Committee Meeting	\$	-	\$	(343,278)	\$	(343,278)	100.00 %	4
Total Other	\$	1,026,892	\$	1,345,898	\$	319,006	31.07 %	

Lamar State College-Port Arthur

TABLE E
Student Services and Activities Financed by Student Services Fees
Estimated Revenue, Fund Balances and Budgeted Expenditures

NOTE	ITEM DESCRIPTION	AMOUNT CHANGED	EXPLANATION
(1)	Transfer In from Designated	\$ 208,198	The increase in appropriated funds was provided by the Legislature. As a result, the designated tuition rate was lowered to \$45 per SCH and other mandatory fees were either eliminated or reduced. The combination of mandatory fees was lowered to \$38 per SCH. Overall, state appropriations increased; designated tuition decreased; mandatory designated fees decreased; and mandatory auxiliary fees decreased. As a result, the transfer from designated to auxiliary increased due to the reduction of auxiliary mandatory fees.
(2)	Other Expenses	\$ 319,006	The increase in total expenses is to allow for reconciling items that relate to the funding change from the Legislature as well as the reduction of the Student Services Fee.
(3)	Parity Change - reduction of SSF Revenue - after Committee Meeting	\$ 747,080	The increase is to reduce SSF revenue. This change occurred after the Student Services Advisory Committee approved the budget.
(4)	Parity Change - reclassification of salaries to E&G - after Committee Meeting	\$ (343,278)	The reduction in expenses were due to the reclassification of salaries to E&G that occurred after the Student Services Advisory Committee approved the budget.

Lamar State College-Port Arthur

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ 5,758,849	\$ -	\$ 122,723	\$ 1,446,812	\$ 961,069	\$ 1,762,595	\$ 618,542	\$ 2,435	\$ 347,846	\$ 11,020,871
Benefits	\$ 1,333,121	\$ -	\$ 36,113	\$ 382,086	\$ 286,138	\$ 1,364,384	\$ 182,849	\$ -	\$ 94,199	\$ 3,678,890
Travel	\$ 248,418	\$ -	\$ -	\$ 48,400	\$ 24,700	\$ 105,400	\$ 1,400	\$ -	\$ 155,500	\$ 583,818
O&M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,015,000	\$ -	\$ -	\$ 1,015,000
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 703,000	\$ -	\$ -	\$ 703,000
Capital	\$ 330,400	\$ -	\$ -	\$ 123,800	\$ 32,500	\$ 83,900	\$ 633,100	\$ -	\$ -	\$ 1,203,700
Other	\$ 587,800	\$ -	\$ 36,500	\$ 965,200	\$ 84,177	\$ 1,781,821	\$ -	\$ 369,456	\$ 959,218	\$ 4,784,172
Total Budget	<u>\$ 8,258,588</u>	<u>\$ -</u>	<u>\$ 195,336</u>	<u>\$ 2,966,298</u>	<u>\$ 1,388,584</u>	<u>\$ 5,098,100</u>	<u>\$ 3,153,891</u>	<u>\$ 371,891</u>	<u>\$ 1,556,763</u>	<u>\$ 22,989,451</u>

Lamar State College-Port Arthur

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves For Fiscal Year Ending 2020

	Estimated	Transfers	Budgeted	Total	Budgeted	Transfers	Total	Net
	Revenues	In	Use of	Budgeted	Expenditures	Out	Budgeted	Transfers *
			Reserves	Sources			Uses	
Educational & General	\$ 20,124,453	\$ -	\$ -	\$ 20,124,453	\$ (17,543,616)	\$ (2,580,837)	\$ (20,124,453)	\$ (2,580,837)
Designated	\$ 4,046,450	\$ 318,600	\$ -	\$ 4,365,050	\$ (3,889,072)	\$ (475,978)	\$ (4,365,050)	\$ (157,378)
Auxiliary Enterprises	\$ 1,072,650	\$ 267,978	\$ 280,000	\$ 1,620,628	\$ (1,556,763)	\$ (63,865)	\$ (1,620,628)	\$ 204,113
Total	<u>\$ 25,243,553</u>	<u>\$ 586,578</u>	<u>\$ 280,000</u>	<u>\$ 26,110,131</u>	<u>\$ (22,989,451)</u>	<u>\$ (3,120,680)</u>	<u>\$ (26,110,131)</u>	<u>\$ (2,534,102)</u>



July 24, 2019

Board of Regents
The Texas State University System
601 Colorado Street
Austin, Texas 78701

Dear Regents:

The Texas State University System Administration respectfully submits the Fiscal Year 2020 Operating Budget for your consideration. Fiscal Year 2020 total budgeted expenditures are \$13.1 million.

The proposed budget funds strategic efforts that preserve and increase the efficiency and effectiveness of the System Administration as well as the Component Institutions, as we strive together to meet the goals set forth in the TSUS 2020 Vision. These efforts include:

- Academic Program Support & Data Analytics within the Office of Academic & Health Affairs;
- Component-based Legal Assistance, Ethics Training and Title IX Training within the Office of General Counsel;
- Consolidated Debt, Investment and Risk Management Services and Capital Project Management within the Office of Finance;
- Coordinated Support of State and Federal Relations within the Office of Governmental Relations;
- Public Relations and Marketing Services within the Office of Marketing and Communications; and
- Independent Review of Institutional Operations within the Office of Internal Audit.

The proposed budget also provides for market-based compensation adjustments to retain and attract qualified professionals, as well as funding for the operations of O. Henry Hall.

The financial condition of the System Administration is sound. We continue to support the Board and Component Institutions at a staffing level and cost significantly below that of all other public university systems in Texas. I recommend your support of this proposed budget.

Sincerely,

Brian McCall, Ph.D.
Chancellor

System Administration

Table A 1
Educational and General Funds
Revenues and Transfers

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Total Statutory Tuition and Fees	\$	-	\$	-	\$	-	- %
State Appropriation							
Bill Pattern General Revenue	\$	1,368,000	\$	1,368,000	\$	-	- %
Benefits	\$	294,496	\$	470,727	\$	176,231	59.84 %
Higher Education Fund	\$	-	\$	-	\$	-	- %
Hazlewood Reimbursement	\$	-	\$	-	\$	-	- %
Other	\$	-	\$	-	\$	-	- %
Total State Appropriations	\$	1,662,496	\$	1,838,727	\$	176,231	10.60 %
Other Revenue	\$	242,884	\$	242,884	\$	-	- %
Total Revenues	\$	1,905,380	\$	2,081,611	\$	176,231	9.25 %
Transfers In							
Designated Tuition	\$	-	\$	-	\$	-	- %
Technology Service Fee	\$	-	\$	-	\$	-	- %
Other	\$	11,782,640	\$	12,052,614	\$	269,974	2.29 %
Total Transfers In	\$	11,782,640	\$	12,052,614	\$	269,974	2.29 %
Budgeted Fund Balances	\$	-	\$	-	\$	-	- %
Total Budgeted Funds	\$	13,688,020	\$	14,134,225	\$	446,205	3.26 %

System Administration

Table A 2
Educational and General Funds
Budgeted Expenditures

	FY 2019		FY 2020		Variance		Note
	APPROVED BUDGET		PROPOSED BUDGET		DOLLAR	PERCENT	
Instruction Support	\$	-	\$	-	\$	-	- %
Research / Organized Research	\$	-	\$	-	\$	-	- %
Public Service	\$	-	\$	-	\$	-	- %
Academic Support	\$	-	\$	-	\$	-	- %
Student Service Support	\$	-	\$	-	\$	-	- %
Institutional Support	\$	12,674,442	\$	13,118,267	\$	443,825	3.50 %
Plant Support	\$	-	\$	-	\$	-	- %
Scholarships & Fellowships	\$	-	\$	-	\$	-	- %
Total Expenditures	\$	12,674,442	\$	13,118,267	\$	443,825	3.50 %
Transfers Out							
TPEG	\$	-	\$	-	\$	-	- %
TRB Debt Service	\$	-	\$	-	\$	-	- %
HEF - Debt Service	\$	-	\$	-	\$	-	- %
HEF - Plant	\$	-	\$	-	\$	-	- %
Other	\$	1,013,578	\$	1,013,578	\$	-	- %
Total Transfers Out	\$	1,013,578	\$	1,013,578	\$	-	- %
Total Budgeted Expenditures & Transfers Out	\$	13,688,020	\$	14,131,845	\$	443,825	3.24 %

System Administration

Table F
Matrix of Budgeted Operating Expenses

	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation & Maintenance of Plant	Scholarships/ Fellowships	Auxiliary	Total Expenses
Salary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,618,586	\$ -	\$ -	\$ -	\$ 7,618,586
Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,670,754	\$ -	\$ -	\$ -	\$ 1,670,754
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 359,258	\$ -	\$ -	\$ -	\$ 359,258
O&M	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,520,562	\$ -	\$ -	\$ -	\$ 1,520,562
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 91,320	\$ -	\$ -	\$ -	\$ 91,320
Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,860,387	\$ -	\$ -	\$ -	\$ 1,860,387
Total Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,120,867	\$ -	\$ -	\$ -	\$ 13,120,867

System Administration

Recapitulation of Budgeted Revenues, Expenditures, Transfers, and Use of Reserves
For Fiscal Year Ending 2020

	Estimated	Transfers	Budgeted	Total	Budgeted	Transfers	Total	Net
	Revenues	In	Use of	Budgeted	Expenditures	Out	Budgeted	Transfers *
			Reserves	Sources			Uses	
Educational & General	\$ 2,081,611	\$ 12,052,614	\$ -	\$ 14,134,225	\$ (13,118,267)	\$ (1,013,578)	\$ (14,131,845)	\$ 11,039,036
Designated	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Auxiliary Enterprises	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,081,611	\$ 12,052,614	\$ -	\$ 14,134,225	\$ (13,118,267)	\$ (1,013,578)	\$ (14,131,845)	\$ 11,039,036