

# I1.02 - Supply Chain Planning for Optimized Demand Fulfillment

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## Background

Polimeros Opticos (PO), leaders in the distribution and marketing of optical products such as frames (ophthalmic lenses), contact lenses and raw materials in Mexico

## Problem statement

PO faces data inconsistencies across sources, causing delays in demand forecasting and higher costs due to manual processing

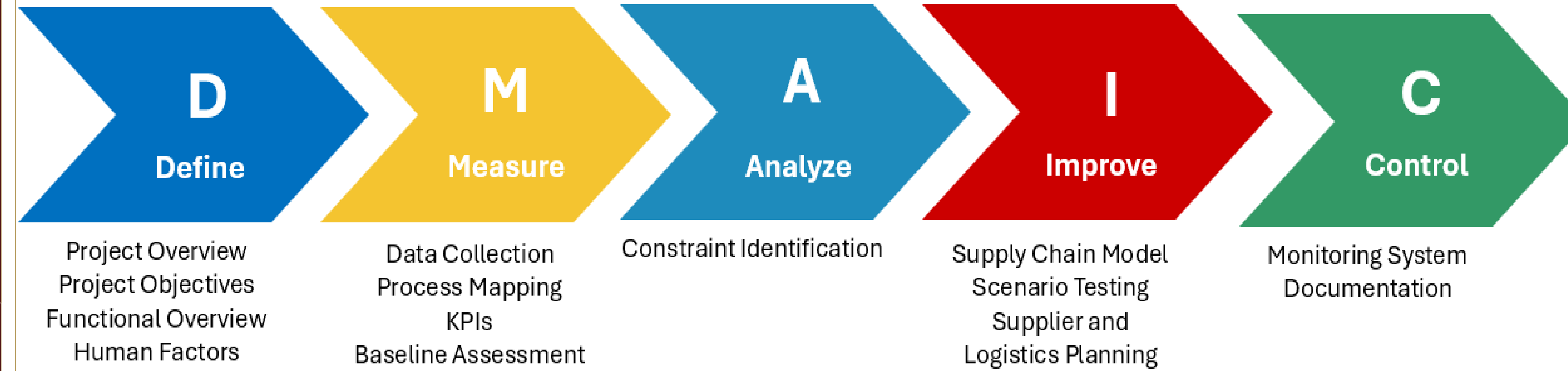
## Deliverables

1. Forecast Model: Define Demand Scenarios for Planning Process (Two years, monthly).
2. Dashboard: Easy to create new scenarios every month with customizable views.
3. Guide & Training: New users can know how to use the app fast.

## Benefits

- Streamlined operations
- Better demand forecasting
- Reduced costs and errors
- Enhanced decision-making
- Increased adaptability
- Faster user onboarding

## Design Approach



## Supply Chain Model

### Sets and Indices

- $i \in$  Products: Index and set of products.
- $j \in$  Suppliers: Index and set of suppliers.
- $k \in$  Customers: Index and set of customers.
- $t \in$  Periods: Index for time periods (e.g., months).

### Decision Variables

1. Order Quantity ( $O_{i,j,t}$ ): Amount of product  $i$  ordered from supplier  $j$  in period  $t$ .
2. Sales Quantity ( $S_{i,k,t}$ ): Quantity of product  $i$  sold to customer  $k$  in period  $t$ .
3. Inventory ( $I_{i,t}$ ): Inventory level of product  $i$  in the distribution center at the end of period  $t$ .

### Objective Function

- Maximize Profit:

$$\max \sum_t \sum_i \sum_k (P_{i,k,t} \cdot S_{i,k,t}) - \sum_t \sum_i \sum_j (TCost\_SB_{i,j,t} \cdot O_{i,j,t}) - \sum_t \sum_i \sum_k (TCost\_SC_{i,k,t} \cdot S_{i,k,t}) - \sum_t \sum_i H_{i,t} \cdot I_{i,t}$$

where:

- $P_{i,k,t} \cdot S_{i,k,t}$  is the revenue from sales.
- $TCost\_SB_{i,j,t} \cdot O_{i,j,t}$  is the cost of transporting products from suppliers to the border.
- $TCost\_SC_{i,k,t} \cdot S_{i,k,t}$  is the cost of transporting products from the distribution center to customers.
- $H_{i,t} \cdot I_{i,t}$  is the holding cost for inventory.

### Constraints

#### 1. Demand Fulfillment:

- Ensure that the total sales to each customer meets their demand.

$$S_{i,k,t} \geq Dem_{i,k,t} \quad \forall i, k, t$$

#### 2. Supply Capacity:

- Orders from each supplier cannot exceed their capacity for each product in each period.

$$O_{i,j,t} \leq Cap_{i,j,t} \quad \forall i, j, t$$

#### 3. Inventory Balance:

- Inventory for each product at the distribution center should account for the previous inventory, orders placed, and sales.

$$I_{i,t} = I_{i,t-1} + \sum_j O_{i,j,t} - \sum_k S_{i,k,t} \quad \forall i, t$$

- Initial inventory  $I_{i,0}$  can be set based on starting conditions.

#### 4. Cash Flow Constraint:

- The cost of orders placed must be within the cash flow available for each period.

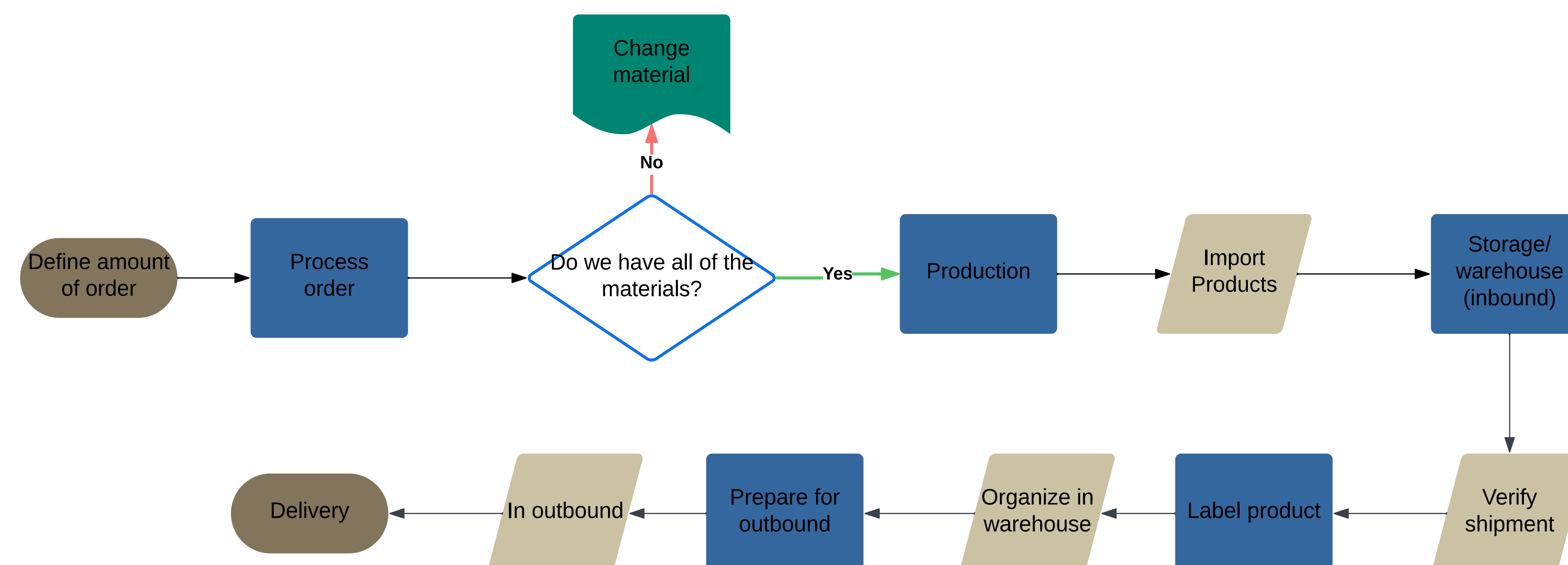
$$\sum_i \sum_j TCost\_SB_{i,j,t} \cdot O_{i,j,t} \leq CashFlow_t \quad \forall t$$

#### 5. Non-Negativity and Sign Restrictions:

- All decision variables should be non-negative.

$$O_{i,j,t} \geq 0, \quad S_{i,k,t} \geq 0, \quad I_{i,t} \geq 0 \quad \forall i, j, k, t$$

## Value Steam Map



## Human Factors

- Reduce mental workload of key personnel
- Clear Reporting and Visualization
- Adaptability of Scenarios and Flexibility of Model
- Training and Decision Support
- Make better decisions according to business plan

## Future Plans

- Model Refinement & Optimization
- Final Documentation & Reporting
- Scenario Management & Testing

## Team Members

