



Current State of Academic Budgeting

October 24, 2023

TEXAS  STATE
UNIVERSITY[®]

MEMBER THE TEXAS STATE UNIVERSITY SYSTEM

AGENDA

INTRODUCTION

- Basic Principles
- Formula Funding
- Position Management

AVAILABLE RESOURCES

- Permanent Funding
- New Academic Programs
- Faculty Resources

FUTURE MODEL

- Responsibility Center Management (RCM)
- Online Program Management



BASIC PRINCIPLES

Incremental Budget Model

Heavily Centralized

Data Informed Decision Making

Sources of Funding:

- Auxiliary Funds – Housing, Dining, Bookstore, Athletics
- Designated Funds – Tuition, Electronic Course Fee, Institutional Services Fee
- E&G Funds – Higher Education Fund (HEF), Operations Support, Capital Construction Assistance Program (CCAP), Space Support
- Gift/Grant Funds

FORMULA FUNDING

Weighting is determined by the following matrix:

	Lower Div	Upper Div	Masters	Doctoral	Special Professional
Liberal Arts	1.00	1.84	4.46	14.73	-
Science	1.34	2.63	7.00	21.74	-
Fine Arts	1.37	2.66	7.51	10.10	-
Teacher Ed	1.26	1.90	2.24	7.82	-
Agriculture	1.48	2.27	9.17	14.47	-
Engineering	1.76	2.80	6.91	18.79	-
Home Economics	0.95	1.80	3.45	14.04	-
Law	-	-	-	-	5.50
Social Services	1.58	1.91	2.44	29.07	-
Library Science	3.33	1.92	3.69	26.48	-
VET MED	-	-	-	-	21.71
Vocational Training	1.52	3.52	-	-	-
Physical Training	1.62	1.97	-	-	-
Health Services	0.96	1.61	2.62	9.20	3.28
Pharmacy	11.64	4.73	44.01	52.25	4.67
Business Admin	1.10	1.87	3.16	38.06	-
Optometry	-	-	-	-	5.17
Teacher Ed Practice	1.97	2.34	-	-	-
Technology	1.78	2.40	5.84	15.77	-
Nursing	1.55	2.08	2.72	9.17	-
Development Ed	1.00	-	-	-	-

Instruction and Operations Formula

Teaching Experience Supplement

Infrastructure Support

CORE/Potential Texas University Fund

Higher Education Fund

POSITION MANAGEMENT

New Positions

Primarily New Academic Programs, additional allocated via EVPAA Salary Reserve

Reauthorizations

Based on metrics including student enrollments and SCH trends

Faculty Positions

Review of rank, title, area of expertise; salary currently based on CUPA-HR salary data

Staff Positions

Includes review of reclassifications and internal promotions; salary based on university pay plan, market analysis

AVAILABLE RESOURCES

Breakdown of Permanent Funding – Academic Affairs

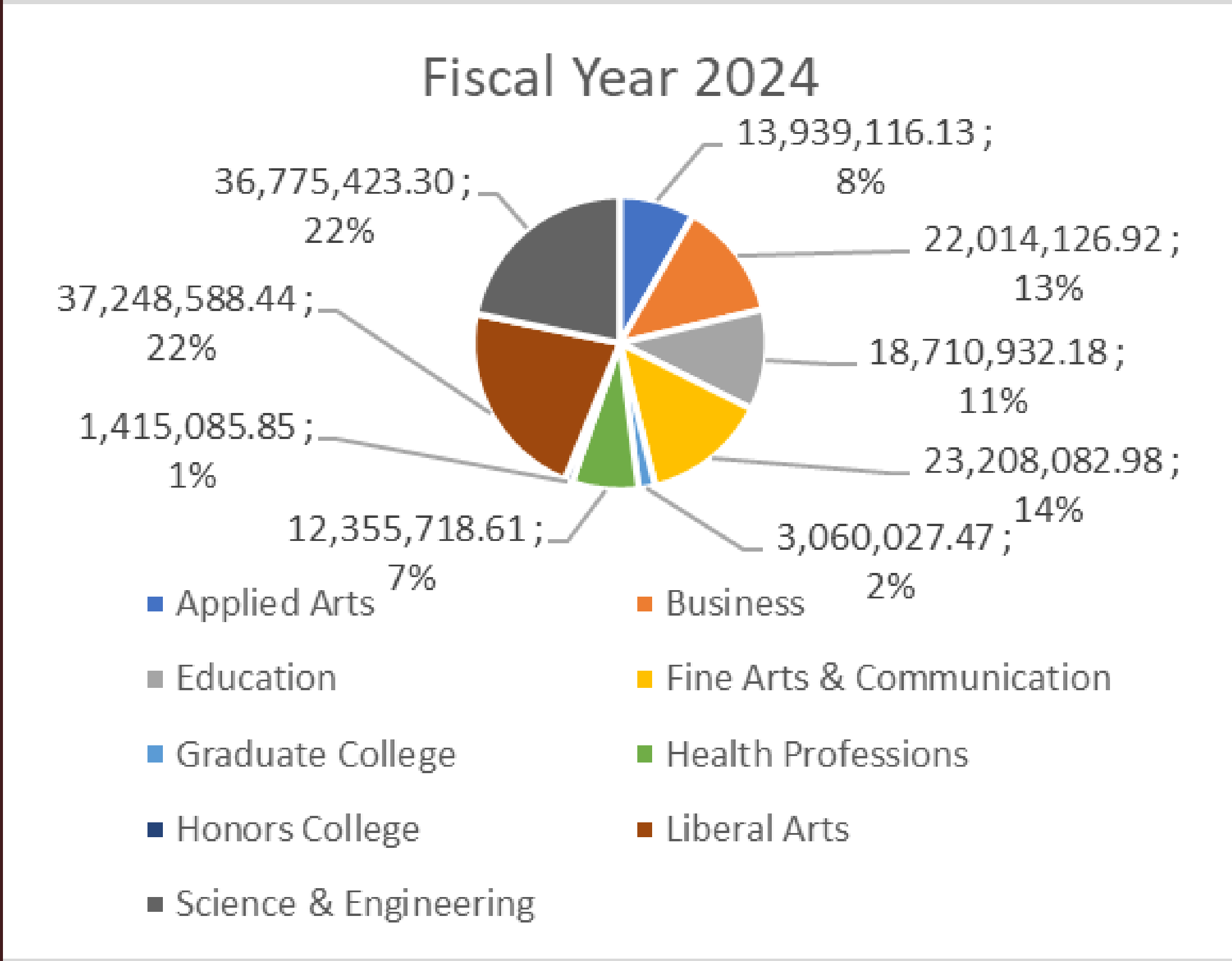
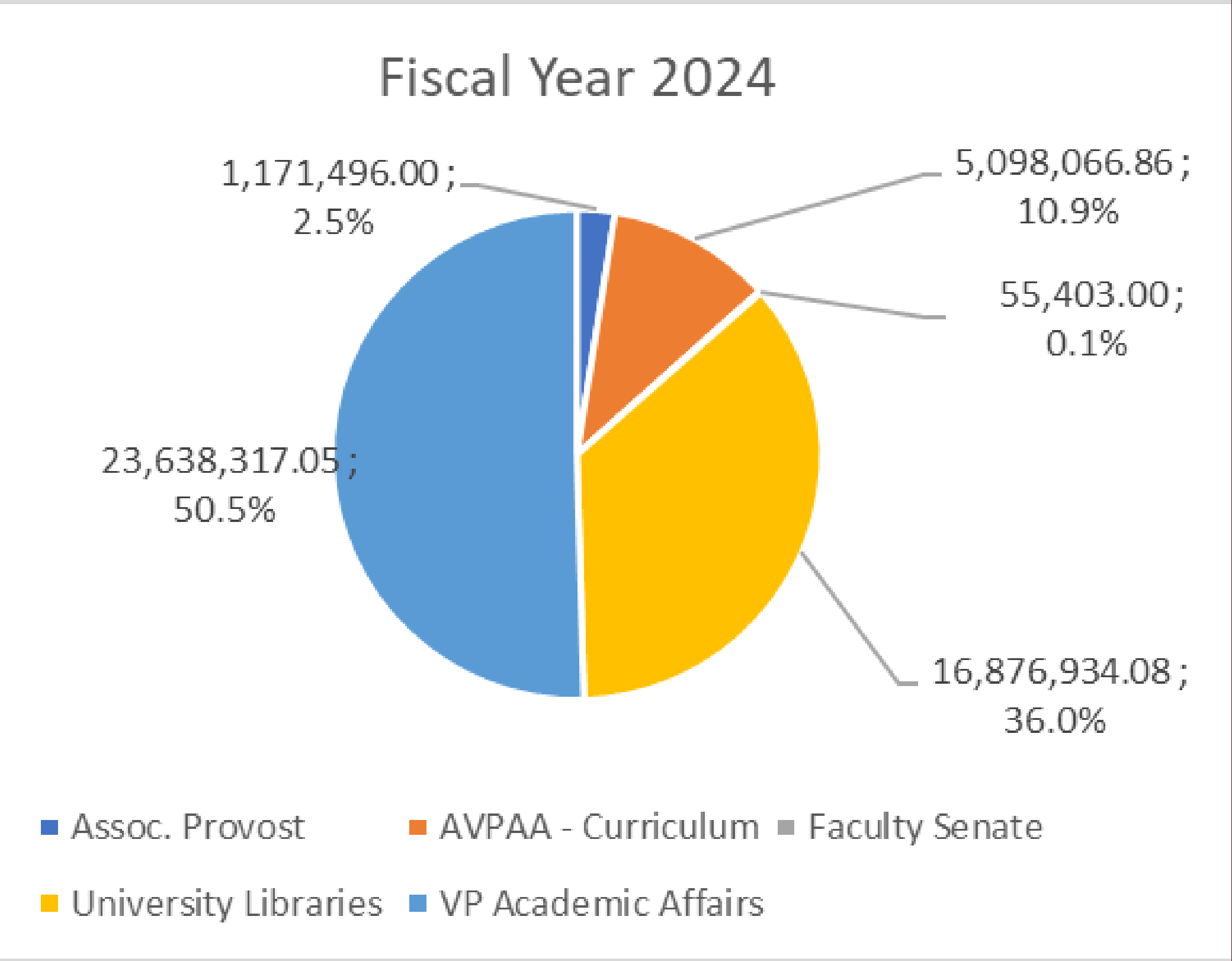
Fiscal Year	2019	2020	2021	2022	2023	2024
Administrative	60,081,058.87	64,952,439.10	56,559,253.89	59,862,651.94	65,645,056.93	46,840,216.99
Auxiliary	274,623.37	251,958.57	224,509.57	88,441.00	89,141.00	21,141.00
Designated	28,016,480.61	29,483,867.06	23,385,042.88	24,685,206.21	31,249,895.58	29,154,469.69
E&G	31,789,954.89	35,216,613.47	32,949,701.44	35,089,004.73	34,306,020.35	17,664,606.30
Colleges	158,295,152.66	167,868,768.60	158,299,312.23	167,524,597.34	171,102,338.24	168,727,101.88
Auxiliary	1,359,055.16	1,182,768.51	1,000,572.86	1,122,474.68	1,152,705.76	1,018,066.10
Designated	34,496,819.98	34,638,585.77	34,658,156.90	38,140,112.09	39,573,401.42	35,150,613.61
E&G	122,439,277.52	132,047,414.32	122,640,582.47	128,262,010.57	130,376,231.06	132,558,422.17
Grand Total	218,376,211.53	232,821,207.70	214,858,566.12	227,387,249.28	236,747,395.17	215,567,318.87

Does not include cost centers in the Institutional Division (primarily financial aid).

FUNDING BY UNIT

Administrative

Colleges



BREAKDOWN OF COLLEGE FUNDING

Fiscal Year	2019	2020	2021	2022	2023	2024
Applied Arts	13,403,040.38	15,931,940.14	14,960,078.75	15,456,559.58	15,582,789.97	13,939,116.13
Auxiliary	5,000.00	4,350.00	945.00	945.00	945.00	945.00
Designated	2,356,423.90	2,488,323.04	2,684,369.91	2,844,153.69	2,893,188.80	2,564,917.59
E&G	11,041,616.48	13,439,267.10	12,274,763.84	12,611,460.89	12,688,656.17	11,373,253.54
Business	18,467,574.04	19,580,669.41	19,121,807.88	20,330,723.88	21,395,438.36	22,014,126.92
Auxiliary	13,500.00	11,745.00	5,522.00	5,522.00	5,522.00	5,522.00
Designated	1,962,137.26	1,988,311.68	2,706,623.57	3,201,149.18	3,341,092.94	3,362,782.98
E&G	16,491,936.78	17,580,612.73	16,409,662.31	17,124,052.70	18,048,823.42	18,645,821.94
Education	17,569,974.44	18,131,928.28	17,360,058.10	17,836,275.91	17,731,124.64	18,710,932.18
Auxiliary	8,000.00	6,960.00	1,483.00	1,483.00	1,483.00	1,483.00
Designated	3,943,705.49	3,241,587.44	3,388,293.13	3,556,172.60	3,411,113.08	3,516,078.51
E&G	13,618,268.95	14,883,380.84	13,970,281.97	14,278,620.31	14,318,528.56	15,193,370.67
Fine Arts & Communication	21,803,340.33	22,528,246.69	21,144,017.20	21,876,411.53	22,237,468.37	23,208,082.98
Auxiliary	1,163,785.16	1,011,952.11	887,711.86	873,545.11	885,221.19	905,918.10
Designated	3,587,949.81	3,630,090.53	3,850,607.05	3,993,271.39	4,091,333.43	4,188,183.34
E&G	17,051,605.36	17,886,204.05	16,405,698.29	17,009,595.03	17,260,913.75	18,113,981.54
Graduate College	1,936,067.87	2,026,611.45	1,949,829.48	1,979,934.92	2,034,747.66	3,060,027.47
Auxiliary	21,000.00	18,270.00	3,970.00	3,970.00	3,970.00	3,970.00
Designated	864,796.31	864,824.41	834,965.64	834,965.64	884,965.64	1,855,580.64
E&G	1,050,271.56	1,143,517.04	1,110,893.84	1,140,999.28	1,145,812.02	1,200,476.83

BREAKDOWN OF COLLEGE FUNDING, CONT.

Fiscal Year	2019	2020	2021	2022	2023	2024
Health Professions	12,280,203.89	12,937,706.58	12,103,233.15	12,054,467.81	11,973,335.82	12,355,718.61
Auxiliary	6,000.00	5,220.00	1,134.00	1,134.00	1,134.00	1,134.00
Designated	1,487,292.27	1,533,344.40	1,303,942.99	1,355,390.79	1,352,579.48	1,374,492.57
E&G	10,786,911.62	11,399,142.18	10,798,156.16	10,697,943.02	10,619,622.34	10,980,092.04
Honors College	680,894.58	851,582.77	866,843.58	888,568.43	890,846.39	1,415,085.85
Designated	138,213.70	139,880.76	140,535.48	147,843.08	148,558.64	650,388.98
E&G	542,680.88	711,702.01	726,308.10	740,725.35	742,287.75	764,696.87
Liberal Arts	33,832,526.79	35,384,502.33	32,947,374.65	34,896,301.03	35,236,580.90	37,248,588.44
Auxiliary	130,495.00	114,462.40	97,675.00	97,675.00	97,675.00	97,675.00
Designated	6,826,158.34	7,151,033.45	6,988,590.74	7,779,760.55	7,965,903.65	8,432,678.60
E&G	26,875,873.45	28,119,006.48	25,861,108.91	27,018,865.48	27,173,002.25	28,718,234.84
Science & Engineering	32,396,417.26	34,579,325.96	32,261,785.89	34,208,056.03	35,154,592.17	36,775,423.30
Auxiliary	7,500.00	6,525.00	1,419.00	1,419.00	1,419.00	1,419.00
Designated	8,422,580.33	8,848,580.54	8,069,846.07	8,610,152.09	8,829,245.07	9,205,510.40
E&G	23,966,336.93	25,724,220.42	24,190,520.82	25,596,484.94	26,323,928.10	27,568,493.90
University College	5,925,113.08	5,916,254.99	5,584,283.55	7,997,298.22	8,865,413.96	
Auxiliary	3,775.00	3,284.00	713.00	136,781.57	155,336.57	
Designated	4,907,562.57	4,752,609.52	4,690,382.32	5,817,253.08	6,655,420.69	
E&G	1,013,775.51	1,160,361.47	893,188.23	2,043,263.57	2,054,656.70	



NEW ACADEMIC PROGRAMS

11

NUMBER OF NEW
DOCTORAL PROGRAMS
SUBMITTED TO THE
COORDINATING BOARD

9

ADDITIONAL PROGRAMS
PRELIMINARILY APPROVED
FOR IMPLEMENTATION IN THE
NEXT STRATEGIC PLAN

\$16M +

SPENT ON NEW
PROGRAMS FY17 – FY23

11

GRADUATE PROGRAMS
AMONG BEST IN THE
NATION FOR 2022, US
NEWS & WORLD REPORT

NEW ACADEMIC PROGRAMS: KEY FACTORS

- Guided by a variety of factors such as workforce analysis, industry needs, department capacity and trends in existing programs, surveys of potential students, programs at other universities.
- Curriculum design, learning outcomes, and number of majors largely determine estimated revenue (*number of majors, SCH, course, and degree timeline*) and estimated expenses (*additional instructional needs, additional support and service needs, assistantships, renovations/space, faculty research start-up, operational funds*).
- Program enrollments are monitored for alignment with new budget needs; new positions or other funding approved in the program proposal may not be authorized if enrollments are below target.
- New program proposals prioritized by a more robust and inclusive university strategic planning process that is revisited on a bi-annual basis.

FACULTY RESOURCES

Student-Faculty Ratio

THECB Peer Group	Institution	2014	2015	2016	2017	2018	2019
Research	The University of Texas at Austin	19-to-1	19-to-1	19-to-1	19-to-1	19-to-1	19-to-1
	Texas A&M University	23-to-1	23-to-1	23-to-1	24-to-1	23-to-1	25-to-1
Emerging Research	The University of Texas at Dallas	21-to-1	22-to-1	21-to-1	21-to-1	22-to-1	22-to-1
	The University of Texas at El Paso	22-to-1	21-to-1	21-to-1	21-to-1	21-to-1	26-to-1
	Texas Tech University	23-to-1	23-to-1	23-to-1	23-to-1	22-to-1	22-to-1
	University of Houston	23-to-1	23-to-1	23-to-1	23-to-1	24-to-1	24-to-1
	The University of Texas at San Antonio	23-to-1	23-to-1	23-to-1	24-to-1	25-to-1	24-to-1
	The University of Texas at Arlington	24-to-1	24-to-1	23-to-1	26-to-1	24-to-1	25-to-1
	Texas State University	29-to-1	28-to-1	28-to-1	27-to-1	27-to-1	26-to-1
	University of North Texas	29-to-1	31-to-1	31-to-1	26-to-1	25-to-1	26-to-1

Source: THECB Accountability System

RESPONSIBILITY CENTERED MANAGEMENT (RCM)



Increases Unit
Decision
Making
Opportunities



Incentivizes
Revenue
Growth and
Cost Control



Increases
Transparency
and Data
Informed
Decision Making

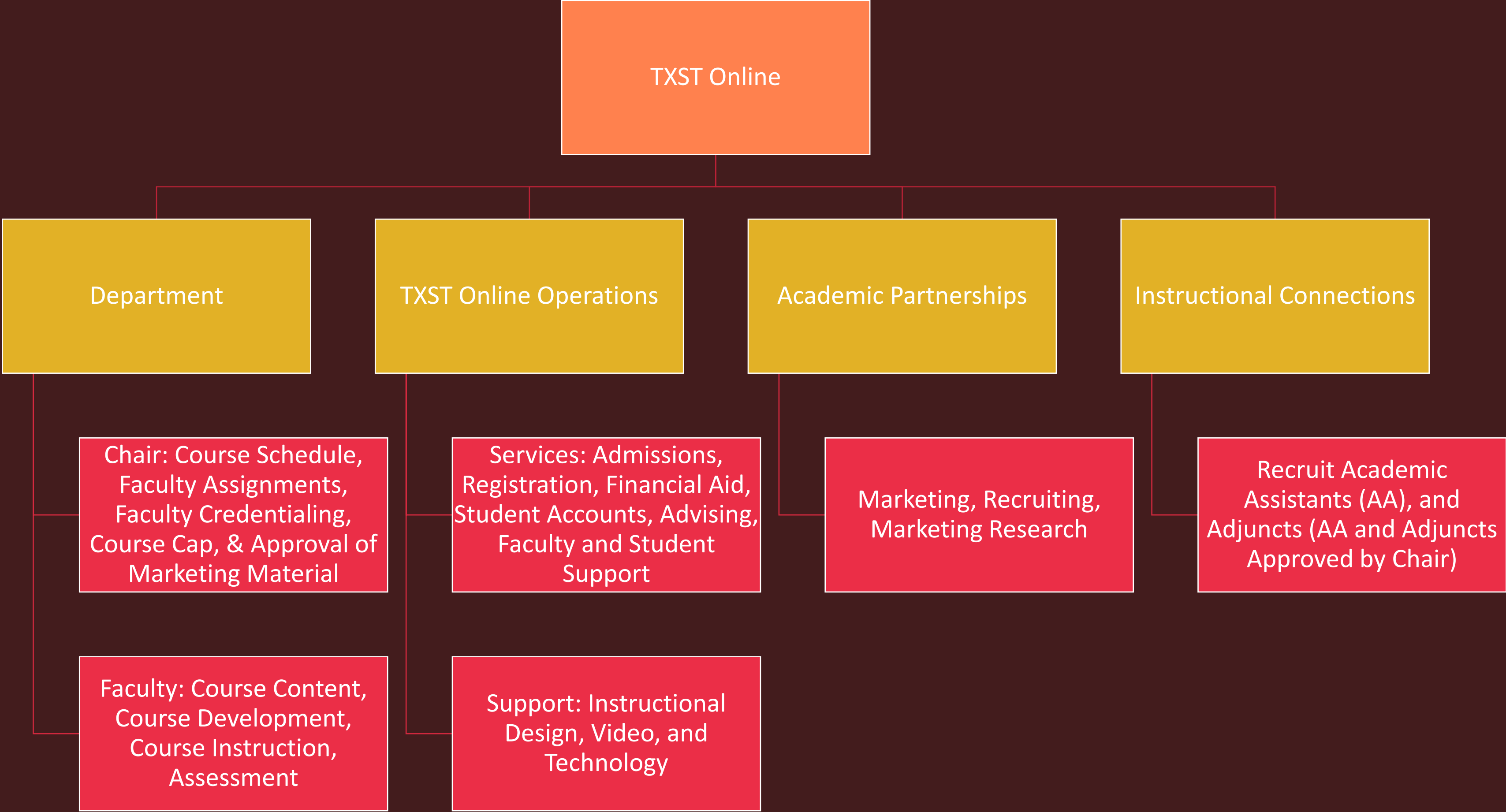


Increases
Accountability
for Outcomes



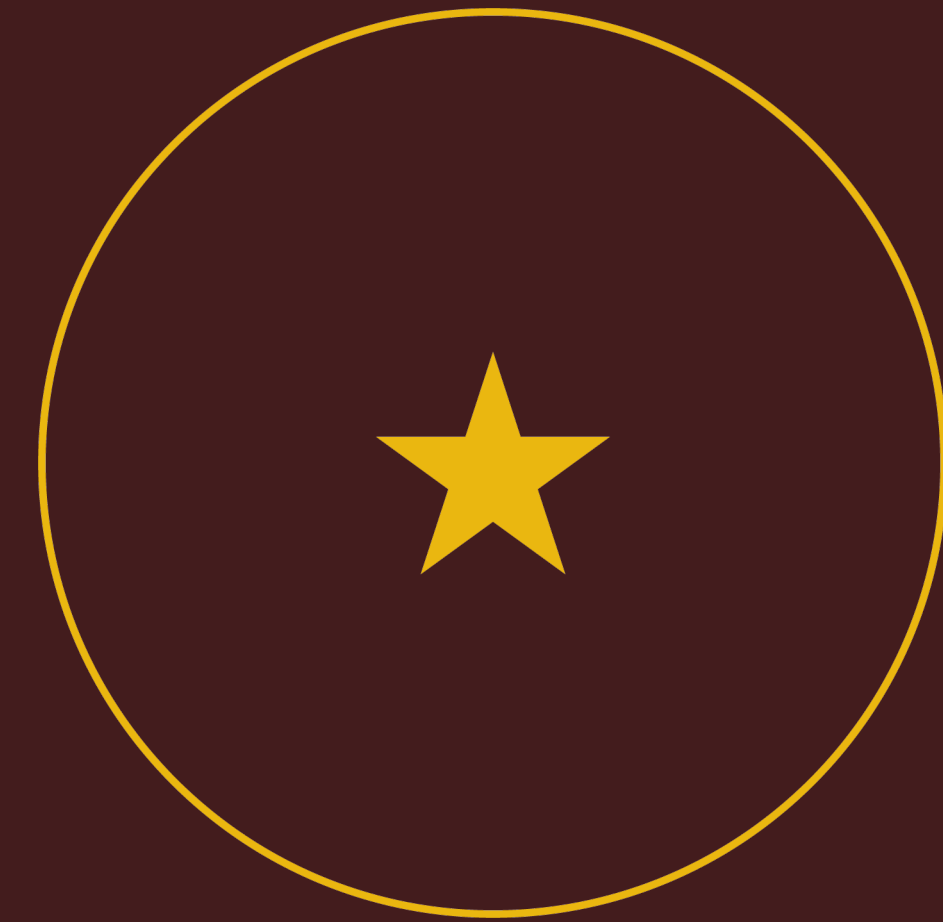
Provides
Central Funding
for Strategic
Initiatives

ONLINE PROGRAM MANAGEMENT





THANK YOU



QUESTIONS?