


To: President's Cabinet  
From: Kelly R. Damphousse  
Subject: President's Cabinet Meeting  
March 23, 2026



Jon Rice, Director of Advisory Services at EAB, facilitated a discussion on *State of the Sector: Strategic Implications for TXST*.

He outlined several trends shaping higher education, including increased expectations for transparency around cost, value, and outcomes, as well as continued political and public scrutiny.

He also noted ongoing financial pressures across the sector, including rising operating costs, constrained revenue, and anticipated demographic shifts, which are prompting institutions to evaluate priorities and long-term strategies.

KRD:ta

Posted to web at <http://cabinet.president.txstate.edu/> on April 16, 2026.